



City of Marco Island

Fiscal Year 2012

Adopted Budget



City of Marco Island



ANNUAL BUDGET 2011-2012

Prepared By:
Office of the City Manager and the Finance Department

Principal Officials

Jerry Gibson, Chairman

Larry Magel, Vice-Chairman

Joe Batte, Councilman

Chuck Kiester, Councilman

Frank R. Recker, Councilman

William D. Trotter, Councilman

Wayne Waldack, Councilman

James C. Riviere, PhD, City Manager

Burt L. Saunders, City Attorney

Patricia Bliss, Finance Director

Laura Litzan, City Clerk

Michael Murphy, Fire Chief

Don Hunter, Police Chief

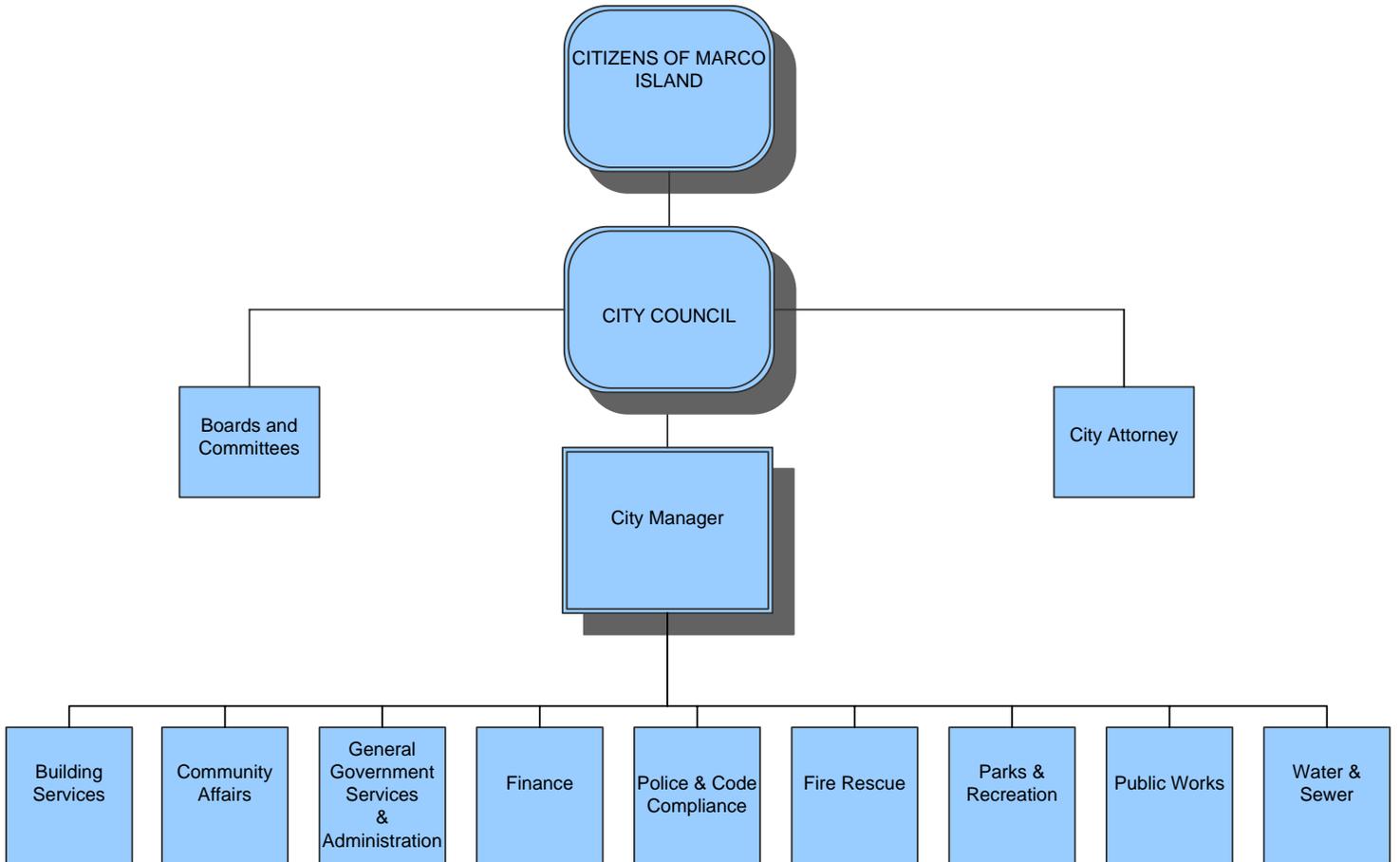
Bryan Milk, Director of Community Affairs & City Planner

Timothy E. Pinter, Public Works Director

Jeffrey E. Poteet, Utilities Acting General Manager



City of Marco Island





City of Marco Island Florida

City Manager's Budget Message

August 31, 2011

The Honorable Chairman and City Council Members
City of Marco Island, Florida
50 Bald Eagle Drive
Marco Island, Florida 34145

Dear Councilors:

I am pleased to submit the proposed Fiscal Year 2012 Budget request for the City of Marco Island. The work product reflects an acknowledgement of the economic times and the recommendations of the Council Budget Sub-committee and full Council during workshops that have already been held. The budget has been calculated at a millage rate of 1.99 for Ad Valorem property tax revenues. Water and sewer rates are not changed. City Staff's goal is to continue the emphasis on quality taxpayer services in a responsive, lean organization during these extreme economic times.

The format for each organizational budget is new this year. The FY 2011 adopted budget is contrasted with the FY 2012 budget request. The overriding objective is to meet FY 2012 requirements at the same rate as FY 2011. This "hold the line" approach transcends the entire budget development process this year.

City Council held hearings in June, 2011 to review fees charged by the General Fund and the Enterprise funds. The direction from Council was to develop fees and rates reflective of the city's cost to deliver. These Self-sustaining enterprise fund fees and rates are incorporated into this budget request for FY 2012.

It is with a special thanks to the City Council, Budget Sub-Committee, and residents for their leadership and guidance in the Fiscal Year 2012 Budget process. In addition, I want to thank the City Directors, budget staff, especially Robert Lange, and all support personnel for their dedication and contribution in the development of this extensive and time consuming document.

Sincerely,

James C. Riviere, PhD
City Manager



BUDGET HIGHLIGHTS

GENERAL FUND

Revenues:

- The operating millage rate for FY 2012 is 1.9592. This represents a 32% decrease from the roll-back rate. The millage rate adopted is the same as last year's rate of 1.89 mills plus 0.0692 mills which funds approximately \$500,000 of road resurfacing. In prior years these expenditures were previously funded by a surcharge in the Water and Sewer Fund caused by Septic Tank Replacement Program (STRP) district construction.
- The general fund revenue reflects a change in reporting of administrative fees from the Enterprise Funds. In past years these administrative fees were identified as cost allocations to each enterprise fund and treated as a reduction of expenditures in the general fund. Starting FY12 they are reclassified as charge for service revenues.
- The City of Marco Island relies primarily on two major revenue sources to fund its annual budget; Ad Valorem (property taxes) and State shared revenues. In the past the city experienced reductions in State shared revenues. Based on projections received from the state this year, the City will see slight increases in those revenues of approximately \$100,000.
- Charges for Services, a minor revenue source, were increased by council and its impact reflects an increase in fee schedules of approximately \$75,000

Appropriations:

- The proposed budget is submitted in compliance with the charter required spending cap provision (3%). The budget is approximately \$500,000 below the spending cap.
- No general employee salary increases have been included in the budget as presented.
- This fiscal year's adopted budget includes an increase in contribution to the capital Asset replacement fund. (\$2,731,725)
- Additional funding of \$108,000 has been provided for extended landscape service for the following areas; the Jolley Bridge and linear park bike path. While funding has been provided for City cul-de-sacs landscape maintenance, the level of service has not been determined yet.
- The City Council contingency account has been increase from \$10,000 to \$140,600 to cover unexpected events. In addition, the retirement contingency has been increased by \$50,000.
- Departmental capital outlay expenditures are now reported in the capital improvement funds together with major capital improvements.



RECREATION ENTERPRISE FUND

Revenues:

- Program income, Farmers Market, Camp Mackle, Veterans Park, and Food /Beverage incomes remain stable at an aggregate \$167,000.

Appropriations:

- Operating expenses remain stable for the programs.
- Staff will provide parks programs and special events in-house and reduce reliance on independent contractors.

WATER AND SEWER FUND

Revenues:

- The water and sewer budgeted revenues are based upon no changes to the current rate structure or the volumetric sales activity.

Appropriations:

- The primary reduction in the overall Water and Sewer budget was the net result of an increase of \$3,470,000 in debt payments attributed from the sale of the Utility Revenue System Series 2010A & B and a decrease of approximately \$5,400,000 in capital improvements.
- Construction for year 7 sewer assessment districts of the 7-year Septic Tank Replacement Program (STRP) is included. Construction cost continues to decline and the upcoming district is smaller in size than prior districts.
- Current year road resurfacing activity has been removed from the Water and Sewer Fund and is now funded in the general capital improvements program (CIP).

BUILDING SERVICES FUND

Revenues:

- Permit fee revenue is projected to increase over the current year by approximately \$150,000 as a result of increases to building permit fees.
- Due to the permit fee increase, the building department will require less dependence on balancing its budget by use of the fund's accrued reserves.

Appropriations:

- No material changes occurred in the Building Services operations.



GENERAL FUND DEBT SERVICE

Revenues:

- The debt service millage rate of 0.1177 mils (\$850,000) to cover voter approved bonds and transfers of \$640,985 from General Fund provide financing for the remaining debt obligations, for a total of \$1,490,985.

Appropriations:

- General debt service includes bond issues and lease purchase agreements for the following items: Veteran's Park purchase, Police Station and a fire truck.

GENERAL FUND CAPITAL IMPROVEMENT PROJECTS

Revenues:

- Funding of \$758,000 is provided by Use of Reserves, \$1,255,300 is a transfer from the General Fund and \$727,840 in grants applied for and reasonably anticipated. The remaining \$609,300 is being provided by transfer from the Asset Replacement Fund.

Appropriations:

- \$3,350,440 has been appropriated for the design completion of Smokehouse Bay Bridge, the North Collier Boulevard drainage improvements, general city-wide drainage, bike path improvements, and various vehicles and equipment replacements.

HIDEAWAY BEACH TAX DISTRICT

Revenues:

- An additional millage rate was adopted and applied to the properties within the Hideaway Beach Tax District. The maximum operating millage rate is 2.60 mils, which is the amount adopted for FY 2012.

Appropriations:

- This year's appropriation covers the annual operating cost and the partial funding of the District's next phase of the beach restoration program.

SELF INSURANCE FUND

Revenues:

- Payments from all the operating funds are received into the Self Insurance Fund. The amount needed has remained the same from last year.

Appropriations:

- Excess insurance, reserves and claims paid have remained stable from last year.



ASSET REPLACEMENT FUND

Revenues:

- Transfer from the General Fund is the source of this fund's revenues. For FY 2012, \$2,731,725 transfer is planned.

Appropriations:

- This fund provides for future cash funding of equipment and capital improvements for the City. This includes acquisitions and improvements of non-enterprise facilities and equipment thus eliminating the need for debt financing of projects. This year \$609,300 has been appropriated for capital outlay as listed in the 5- year capital improvements schedule. The remaining funds are designated as reserves.

I hereby certify that this is a true and correct copy of the original document

ORDINANCE 11-08

City of Marco Island, Florida

AN ORDINANCE DETERMINING AND FIXING THE 2011 TAX LEVY AND MILLAGE RATE FOR THE CITY OF MARCO ISLAND, EXCLUSIVE OF DEPENDENT TAXING DISTRICTS, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2011 AND ENDING SEPTEMBER 30, 2012, FOR THE PURPOSE OF PROVIDING SUFFICIENT FUNDS FOR THE GENERAL FUND OPERATIONS AND TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF DEBT APPROVED BY VOTER REFERENDUM; PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the 2011 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: \$7,567,995,115

WHEREAS, Florida statutes section 200.065 requires rolled-back data to be presented in aggregate with the City of Marco Island and Hideaway Beach Special Taxing District

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Sec. 1. That the operating tax levy and millage rate for the City of Marco Island, exclusive of Dependent Taxing Districts, hereby is fixed and determined to be 1.9592 mils.

Sec. 2. That the voted debt service millage rate for the City of Marco Island, exclusive of Dependent Taxing Districts, hereby is fixed and determined to be 0.1177 mils.

Sec. 3. That the tax levy and millage rate have been fixed and determined in accordance with the following assessments and findings of the City Council, and making allowances for tax delinquents, discounts and losses therein, show, to-wit:

Total General Fund Operations	1.9592 mils	\$14,159,995
Voted Debt Service	0.1177 mils	\$ 850,000

Sec. 4. The current year's aggregate rolled-back rate is 2.1238 mils. The decrease in the aggregate millage rate from the aggregate rolled-back rate is 1.57 percent.

Sec. 5. Incorporation, Conflict, and Severability.

- A. It is the intention of the City Council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.
- B. All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.
- C. If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

Sec. 6. Effective Date.

This Ordinance shall take effect immediately upon adoption at second reading.

First Reading (tentatively adopted) passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 7th day of September 2011.

Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 19th day of September 2011.

Attest:

CITY OF MARCO ISLAND, FLORIDA



Laura Litzan, City Clerk

BY: 

Gerard M. Gibson, Chairman

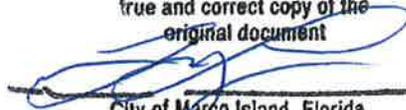
Approved as to form and
legal sufficiency:



Burt L. Saunders, City Attorney

I hereby certify that this is a true and correct copy of the original document

ORDINANCE 11-09



City of Marco Island, Florida

AN ORDINANCE DETERMINING AND FIXING THE 2011 TAX LEVY AND MILLAGE RATE FOR THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2011 AND ENDING SEPTEMBER 30, 2012, FOR THE PURPOSE OF PROVIDING SUFFICIENT FUNDS FOR THE OPERATIONS OF THE SPECIAL TAXING DISTRICT; PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the 2011 Tax Assessment Roll for the Hideaway Beach Special Taxing District has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: \$381,834,064, and;

WHEREAS, the City of Marco Island adopts the tax levies and millage rates for the City of Marco Island and any Special Taxing Districts;

WHEREAS, Florida statutes section 200.065 requires rolled-back data to be presented in aggregate with the City of Marco Island and Hideaway Beach Special Taxing District;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Sec. 1. That the operating tax levy and millage rate for the Hideaway Beach Special Taxing District hereby is fixed and determined to be 2.600 mils.

Sec. 2. That the voted debt service millage rate for the Hideaway Beach Special Taxing District hereby is fixed and determined to be 0.00 mils.

Sec. 3. That the tax levy and millage rate have been fixed and determined in accordance with the following assessments and findings of the City Council, and making allowances for tax delinquents, discounts and losses therein, show, to-wit:

Hideaway Beach Special Taxing District Operations	2.600 mils	\$948,100
Hideaway Beach Voted Debt Service	0.00 mils	\$0.00

Sec. 4. The Hideaway Beach Special Taxing District is a dependent special taxing district of the City and the adopted tax levy and millage rates are in addition to the City of Marco Island's tax levy and millage rate for properties located within the special taxing district's boundaries.

Sec. 5. The current year's aggregate rolled-back rate is 2.1238 mils. The decrease in the aggregate millage rate from the aggregate rolled-back rate is 1.57 percent.

Sec. 6. Incorporation, Conflict, and Severability.

- A. It is the intention of the City Council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.
- B. All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.
- C. If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

Sec. 7. Effective Date.

This Ordinance shall take effect immediately upon adoption at second reading.

First Reading (tentatively adopted) passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 7th day of September 2011.

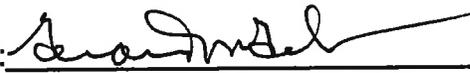
Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 19th day of September 2011.

Attest:

CITY OF MARCO ISLAND, FLORIDA



Laura Litzan, City Clerk

BY: 

Gerard M. Gibson, Chairman

Approved as to form and
legal sufficiency:



Burt L. Saunders, City Attorney

I hereby certify that this is a true and correct copy of the original document

City of Marco Island, Florida

ORDINANCE 11-10

AN ORDINANCE ADOPTING THE FINAL BUDGET FOR THE CITY OF MARCO ISLAND, EXCLUSIVE OF DEPENDENT TAXING DISTRICTS, FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2011 AND ENDING SEPTEMBER 30, 2012; APPROPRIATING FUNDS FOR OPERATING EXPENSES OF THE CITY OF MARCO ISLAND FOR THE GENERAL OPERATION OF THE SEVERAL DEPARTMENTS OF THE CITY, INCLUDING UTILITIES, AND FOR CONTRIBUTING TO THE SINKING FUNDS OF THE CITY TO PAY INTEREST ON AND PROVIDE FOR THE RETIREMENT OF THE OUTSTANDING BONDS AND OTHER FIXED OBLIGATIONS OF THE CITY FOR AND DURING THE FISCAL YEAR COMMENCING OCTOBER 1, 2011 AND ENDING SEPTEMBER 30, 2012 PROVIDING FOR BUDGET CONTROL POLICIES; PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City of Marco Island adopts a final budget and appropriates funds on an annual basis for the general operation of the several departments of the City; and

WHEREAS, the City of Marco Island held a workshop and special called meeting on the fiscal year 2011-2012 budget on August 1, 2011; and

WHEREAS, the 2011 Tax Assessment Roll for the City of Marco Island has been prepared, equalized and certified, showing:

Total Taxable Value of Real and Personal Property: \$7,567,995,115; and

WHEREAS, the process of the adoption of the annual budget is governed by Chapter 200, Florida Statutes "Truth in Millage" (TRIM) legislation, requiring calculation of the Rolled-Back Tax Rate and percentage increase over the Rolled-Back Rate, certain public notices, public hearings, and format of required ordinances.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Sec. 1. That the budget for the City of Marco Island, exclusive of Dependent Taxing Districts, a summary of which is attached hereto as Exhibit "A" and made a part hereof, for the fiscal year commencing October 1, 2011 and ending September 30, 2012 is hereby adopted.

Sec. 2. That for the payment of expenses and obligations of the City of Marco Island for the fiscal year ending September 30, 2011, there is hereby appropriated out of any monies in the treasury of the City of Marco Island and any accruing revenues of the City

available for said purposes to the funds and for the purposes hereinafter set forth, the sums of money shown in attachment "Exhibit A".

Sec. 3. Annual expenditures of the City of Marco Island are controlled by a Spending Cap in the City Charter.

A. Resolution No. 03-03, adopted by the City Council on January 13, 2003, interpreted the calculation of the Spending Cap and expenditures counted against the Cap. The resolution established that expenditures funded by the proceeds of municipal debt would not be included in the calculation of expenditures against the Spending Cap; however, all repayment of municipal debt, including principal, interest, costs of issuance, and other related costs, would be included in the calculation of expenditures against the Spending Cap for the life of the indebtedness.

B. Funds budgeted in a prior fiscal year, but unexpended as of the end of that fiscal year, may be brought forward into a subsequent fiscal year and the expenditure of those funds shall not be considered in the calculation of expenditures of that subsequent fiscal year against the Spending Cap.

C. The electorate of the City of Marco Island approved a charter referendum on September 10, 2002 dealing with the Spending Cap. Voters determined that expenditures financed by grants, gifts, and impact fees were not subject to the Spending Cap and that all expenditures of utilities and other self-supporting Enterprise Fund operations were likewise exempt from the Spending Cap.

Sec. 4. Budgetary control is maintained at the fund level for all funds. Budget amendments are approved from time to time during the course of the fiscal year through the approval of the City Council by voice vote. The City Council has authorized the City Manager to amend, modify or otherwise adjust the operating budget to a maximum limit of \$50,000 per individual occurrence during the year. A Budget Re-Appropriation Ordinance, consolidating all budget amendments approved during the course of the fiscal year and those recommended by the City Manager near the end of the fiscal year, is prepared and presented to the City Council near the end of the fiscal year to officially amend the Annual Budget.

Sec. 5. The Finance Director is authorized to reserve at October 1, 2011 the unpaid purchase orders, outstanding contracts, and other commitments for Fiscal Year 2010-11. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

Sec. 6. The City Manager, through the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the Finance Director, through the City Manager, shall accurately account and record said receipts in the ledgers and financial records in each respective designated account. Such ledgers and financial records shall

be maintained and reported in accordance with the standards established by General Governmental Accounting and Auditing Principles and Practices.

Sec. 7. The City Manager, through the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated.

Sec. 8. Incorporation, Conflict, and Severability.

- A. It is the intention of the City Council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.
- B. All sections or parts of sections of the Marco Island City Code of Ordinances, all City of Marco Island resolutions or parts of resolutions made applicable by City Charter in conflict herewith are hereby repealed to the extent of such conflict.
- C. If any word, phrase, clause, subsection or section of this Ordinance is for any reason held unconstitutional or invalid by any court of competent jurisdiction, the invalidity thereof shall not affect the validity of any remaining portions of this Ordinance.

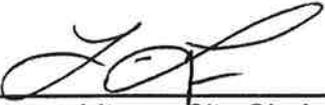
Sec. 9. Effective Date. This Ordinance shall take effect immediately upon adoption at second reading.

First Reading (tentatively adopted) passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 7th day of September 2011.

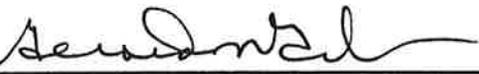
Second Reading passed in open and regular session through roll call vote by the City Council of the City of Marco Island, Florida, this 19th day of September 2011.

Attest:

CITY OF MARCO ISLAND, FLORIDA

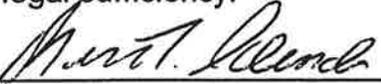


Laura Litzan, City Clerk

BY: 

Gerard M. Gibson, Chairman

Approved as to form and
legal sufficiency:



Burt L. Saunders, City Attorney

BUDGET SUMMARY
City of Marco Island - Fiscal Year 2011 - 2012

	GENERAL FUND	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL PROJECTS FUNDS	ENTERPRISE FUNDS	INTERNAL FUNDS	TOTAL BUDGET
ESTIMATED REVENUES:							
Taxes:							
Ad Valorem Taxes	14,164,995		850,000				14,164,995
Ad Valorem Taxes (Voted Debt)							850,000
Ad Valorem Taxes (Hideaway)							
Other Revenues	6,851,170	942,000	640,985	2,095,140	45,511,295	1,413,040	56,812,645
Interfund Transfers In	-			1,255,300	18,121,820	2,731,725	22,749,830
TOTAL SOURCES	\$ 20,293,420	942,000	1,490,985	3,350,440	63,633,115	4,144,765	\$ 93,854,725
Fund Balances/Reserves	\$ 4,962,385	\$ 1,190,346	\$ -		\$ 3,945,865	\$ 370,890	\$ 10,469,486
TOTAL REVENUES, TRANSFERS AND BALANCES	\$ 25,255,805	2,132,346	1,490,985	3,350,440	67,578,980	4,515,655	\$ 104,324,211
EXPENDITURES/EXPENSES:							
General Government	\$ 3,667,195						\$ 3,667,195
Community Affairs	392,635						392,635
Public Safety	9,072,280	1,043,970					10,116,250
Parks & Recreation	2,021,800						2,021,800
Public Works	1,234,245						1,234,245
Debt Service			1,490,985				1,490,985
Capital Projects				3,350,440			3,350,440
Water & Sewer					45,538,820		45,538,820
Internal Services						4,144,765	4,144,765
Interfund Transfers Out	4,628,010				18,121,820		22,749,830
TOTAL EXPENDITURES/EXPENSES	\$ 21,016,165	1,043,970	1,490,985	3,350,440	63,660,640	4,144,765	\$ 94,706,965
Fund Balances/Reserves	\$ 4,239,640	\$ 1,088,376			\$ 3,918,340	\$ 370,890	\$ 9,617,246
TOTAL APPROPRIATED EXPENDITURES AND RESERVES	\$ 25,255,805	2,132,346	1,490,985	3,350,440	67,578,980	4,515,655	\$ 104,324,211

THE TENTATIVE, ADOPTED, AND/OR FINAL BUDGETS ARE ON FILE IN THE OFFICE OF THE ABOVE MENTIONED TAXING AUTHORITY AS A PUBLIC RECORD.

ORDINANCE 11-11

I hereby certify that this is a true and correct copy of the original document

City of Marco Island, Florida

AN ORDINANCE ADOPTING THE FINAL BUDGET FOR THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2011 AND ENDING SEPTEMBER 30, 2012; APPROPRIATING FUNDS FOR OPERATING EXPENSES OF THE CITY OF MARCO ISLAND FOR THE GENERAL OPERATION OF THE HIDEAWAY BEACH SPECIAL TAXING DISTRICT, PROVIDING FOR BUDGET CONTROL POLICIES; PROVIDING FOR INCORPORATION, CONFLICT AND SEVERABILITY; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City of Marco Island adopts a final budget and appropriates funds on an annual basis for the general operation of the several departments of the City and any Special Taxing Districts; and

WHEREAS, the City of Marco Island held budget workshops on the fiscal year 2011-2012 budget on August 1, 2011 and reviewed the 2011-2012 budget for the Hideaway Beach Special Taxing District as proposed by the Tax District Board at the Hideaway Beach Special Taxing District Board Meeting held on August 25, 2011; and

WHEREAS, the 2012 Tax Assessment Roll for the Hideaway Beach Special Taxing District has been prepared, equalized, and certified, showing:

Total Taxable Value of Real and Personal Property: \$381,834,064; and

WHEREAS, the process of the adoption of the annual budget is governed by Chapter 200, Florida Statutes "Truth in Millage" (TRIM) legislation, requiring calculation of the Rolled-Back Tax Rate and percentage increase over the Rolled-Back Rate, certain public notices, public hearings, and format of required ordinances.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF MARCO ISLAND, FLORIDA:

Sec. 1. That the budget for the Hideaway Beach Special Taxing District for the fiscal year commencing October 1, 2011 and ending September 30, 2012 is hereby adopted:

HIDEAWAY BEACH SPECIAL TAXING DISTRICT \$948,100

Sec. 2. That for the payment of expenses and obligations of the Hideaway Beach Special Taxing District for the fiscal year ending September 30, 2012, there is hereby appropriated out of any monies in the treasury of the Hideaway Beach Special Taxing District and any accruing revenues of the Special Taxing District available for said purposes to the funds and for the purposes hereinafter set forth, the sums of money shown in the following schedule:

SPECIAL REVENUE FUND:
Hideaway Beach Special Taxing District \$948,100

Sec. 3. Budgetary control is maintained at the fund level. Budget amendments are approved from time to time during the course of the fiscal year through the approval of the City Council by voice vote. The City Council has authorized the City Manager to amend operating budgets up to \$50,000. A Budget Re-Appropriation Ordinance, consolidating all budget amendments approved during the course of the fiscal year and those recommended by the Hideaway Beach Tax District Board near the end of the fiscal year, is prepared and presented to the City Council near the end of the fiscal year to officially amend the Annual Budget.

Sec. 4. The Finance Director is authorized to reserve at October 1, 2011 the unpaid purchase orders, outstanding contracts, and other commitments of fiscal year 2010-11. Said amounts reserved shall be designated as reservations of fund balance for encumbrances under fund equity and shall be carried forward into the next fiscal year as additions to the respective budgets.

Sec. 5. The City Manager, through the Finance Director, is hereby authorized and directed to receipt all revenues listed herein for the purpose of which said revenues are designated and appropriated. In so doing, the Finance Director, through the City Manager, shall accurately account and record said receipts in the ledgers and financial records in each respective account. Such ledgers and financial records shall be maintained and reported in accordance with the standards established by General Governmental Accounting and Auditing Principles and Practices.

Sec. 6. The City Manager, through the Finance Director, is hereby authorized and directed to disburse moneys for the purpose of meeting the expenses and expenditures as appropriated.

Sec. 7. Incorporation, Conflict, and Severability.

- A. It is the intention of the City Council and it is hereby ordained that the provisions of this Ordinance shall become and be made a part of the Code of Ordinances of the City of Marco Island, Florida, and that the sections of this Ordinance may be renumbered or re-lettered and that the word "ordinance" may be changed to "section", "article" or other appropriate word.
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Sec. 8. Effective Date. This Ordinance shall take effect immediately upon adoption at second reading.

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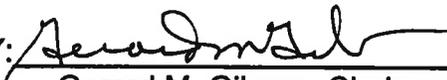
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CITY OF MARCO ISLAND, FLORIDA



Laura Litzan, City Clerk

BY: 

Gerard M. Gibson, Chairman

Approved as to form and
legal sufficiency:



Burt L. Saunders, City Attorney

City of Marco Island
Fiscal Year 2011/2012 Budget



Consolidated Budget Summary

	GENERAL FUND RESTATE	GENERAL FUND RESTATE	Fiscal Year 2012 BUDGET
	Fiscal Year 2010 BUDGET	Fiscal Year 2011 ADOPTED BUDGET	
REVENUES:			
General Fund:			
Ad Valorem Taxes	\$ 14,641,057	\$ 14,857,050	\$ 14,164,995
Intergov't Revenues	3,746,600	4,556,100	4,664,280
Other Revenues	781,500	596,500	638,500
Use of Reserves	1,518,062		722,745
Sub-Total	20,687,219	20,009,650	20,190,520
Admin Charges	1,488,569	704,780	825,645
Sub-Total	22,175,788	20,714,430	21,016,165
Capital Projects Fund:			
Intergov't Revenues	475,000	400,000	
Grants	1,000,000	-	727,840
Bond Proceeds	-	-	
Other Revenues/CIP Reserves	625,000		1,367,300
Transfer from Genl Fund	1,787,000	2,135,000	1,255,300
Sub-Total	3,887,000	2,535,000	3,350,440
Debt Service Fund:			
Ad Valorem Taxes	846,189	847,850	850,000
Transfer from CIP	1,000,000	-	
Transfer from Genl Fund	803,461	774,265	640,985
Sub-Total	2,649,650	1,622,115	1,490,985
Building Services Fund:			
	1,154,418	1,051,640	1,043,970
Electric Franchise Enterprise Fund:			
	-	-	
Water / Sewer Enterprise Fund:			
Utility Operating Revenues	28,338,525	27,116,295	26,482,555
Utility Surcharge Revenues (14%)		3,574,140	2,909,340
Septic Tank Repl Program	17,045,951	11,885,655	14,198,180
Capitalized Interest		1,375,245	-
Other Revenues			106,380
Use of Reserves		934,625	1,392,190
Transfers - (Internal W&S)		20,272,060	18,121,820
Sub-Total	45,384,476	65,158,020	63,210,465
Recreation Enterprise Funds:			
	404,230	398,360	450,175
Emergency Fund:			
	-	-	
Hideaway Beach Tax District:			
	3,307,252	1,470,700	948,100
Self-Insurance Fund:			
	1,467,550	1,413,040	1,413,040
Asset Replacement Fund			
	1,518,062	1,427,800	2,731,725
TOTAL REVENUES:	\$ 81,948,426	\$ 95,791,105	\$ 95,655,065



Consolidated Budget Summary

Page 2 of 2

	GENERAL FUND RESTATED	GENERAL FUND RESTATED	Fiscal Year 2012 BUDGET
	Fiscal Year 2010 REVISED BUDGET	Fiscal Year 2011 ADOPTED BUDGET	
EXPENDITURES:			
General Fund:			
General Gov't Services	\$ 3,554,603	\$ 3,738,550	\$ 3,667,195
Community Affairs	906,789	531,325	392,635
Code Compliance	-	276,740	311,760
Police Department	4,398,503	4,142,560	4,268,680
Fire Department	4,678,035	4,530,615	4,491,840
Public Works	1,644,120	1,223,890	1,234,245
Parks & Rec.	2,202,417	1,933,685	2,021,800
Transfers to Other Funds	4,791,321	4,337,065	4,628,010
Sub-Total	22,175,788	20,714,430	21,016,165
Less: Admin Allocation	-		-
Sub-Total	22,175,788	20,714,430	21,016,165
Capital Projects Fund:			
Drainage Projects	1,195,000	1,200,000	1,000,000
Waterways	-	-	-
Transportation 696,100		1,250,000	1,787,140
Parks & Recreation	450,000	-	46,600
Public Safety			272,000
Civic Facilities	525,000	85,000	
Technology			244,700
Transfer to Debt Service	1,000,000	-	
Contingency	20,900	-	
Sub-Total	3,887,000	2,535,000	3,350,440
Debt Service Fund:	2,649,650	1,622,115	1,490,985
Building Services Fund:	1,154,418	1,051,640	1,043,970
Electric Franchise Enterprise Fund:	-	-	
Water / Sewer Enterprise Fund:			
Water/Wastewater Plants	7,706,170	6,778,275	6,835,775
Collect/Distrib, Maintenance	3,779,350	2,960,525	2,910,870
Administration	2,563,425	3,357,620	3,514,470
Debt Service	8,072,359	11,294,710	14,766,220
Capital Projects	3,481,800	8,605,140	3,739,500
Future Reserve	2,735,421	-	1,391,120
Septic Tank Repl Program	17,045,951	11,889,690	11,930,690
Transfers - (Internal W&S)		20,272,060	18,121,820
Sub-Total	45,384,476	65,158,020	63,210,465
Recreation Enterprise Funds:	404,230	398,360	450,175
Emergency Fund:	-	-	
Hideaway Beach Tax District:	3,307,252	1,470,700	948,100
Self-Insurance Fund:	1,467,550	1,413,040	1,413,040
Asset Replacement Fund	1,518,062	1,427,800	2,731,725
TOTAL EXPENDITURES:	\$ 81,948,426	\$ 95,791,105	\$ 95,655,065



Budgets Supported by Property Taxes Fiscal Year 2012

2012 GENERAL FUND BUDGET:

ADMINISTRATION:

Legislative	\$ 66,990	
Exec. Administration	698,575	
Finance	760,465	
Legal Counsel	300,000	
Community Affairs	392,635	
General Government	<u>1,841,165</u>	\$ 4,059,830

PUBLIC SAFETY:

Code Compliance	311,760	
Police	4,268,680	
Fire/Rescue	<u>4,491,840</u>	9,072,280

PUBLIC WORKS:

Streets & Drainage	<u>1,234,245</u>	1,234,245
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PARKS & RECREATION:

Recreation Administration	690,320	
Parks Maintenance	614,525	
Beautification	<u>716,955</u>	<u>2,021,800</u>

2012 GENERAL FUND **\$ 16,388,155**

GENERAL FUND SALARY INCREASES FOR 2012 - -

2012 GENERAL FUND EXPENSE BUDGET **\$ 16,388,155**

G.O. DEBT SUBJECT TO SPENDING CAP:

Veteran's Park bonds	<u>850,000</u>	
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TRANSFERS TO OTHER FUNDS:

DEBT SERVICE FUNDS

Factory Bay Bridge bonds	\$ -	
2005 Sales Tax bonds	550,275	
2009 Fire Truck Lease-Purchase	<u>90,710</u>	

2012 DEBT SERVICE FUND BUDGET: **\$ 1,490,985**

CAPITAL IMPROVEMENTS PROJECTS:

SUBJECT TO SPENDING CAP **\$ 1,255,300**

ASSET REPLACEMENT FUNDS:

SUBJECT TO SPENDING CAP **\$ 2,731,725**

TOTAL TAX SUPPORTED BUDGET FISCAL YEAR 2012 **\$ 21,866,165**

(CONTINUED)



Budgets Supported by Property Taxes Continued

TOTAL TAX SUPPORTED BUDGET FISCAL YEAR 2012 \$ 21,866,165

LESS: ITEMS NOT SUBJECT TO SPENDING CAP:

FIRE PENSION CONTRIBUTION - STATE 175 PREMIUMS (73,935)
 POLICE PENSION CONTRIBUTION - STATE 185 PREMIUMS (153,650)
 COLLIER COUNTY TRANSPORTATION GRANT (1,000,000)
 GOODLAND FIRE SERVICE GRANT - COLLIER COUNTY (99,000)

EXPENSES FOR GRANTS & CONTRIBUTIONS NOT SUBJECT TO CAP \$ (1,326,585)

LESS: COSTS ALLOCATED TO ENTERPRISE FUNDS:

BUILDING SERVICES (199,360)
 WATER & SEWER UTILITY (534,800)
 RECREATION ENTERPRISE (91,485)

EXPENSES FOR ENTERPRISE FUNDS NOT SUBJECT TO CAP \$ (825,645)

BUDGETS SUBJECT TO SPENDING CAP \$ 19,713,935

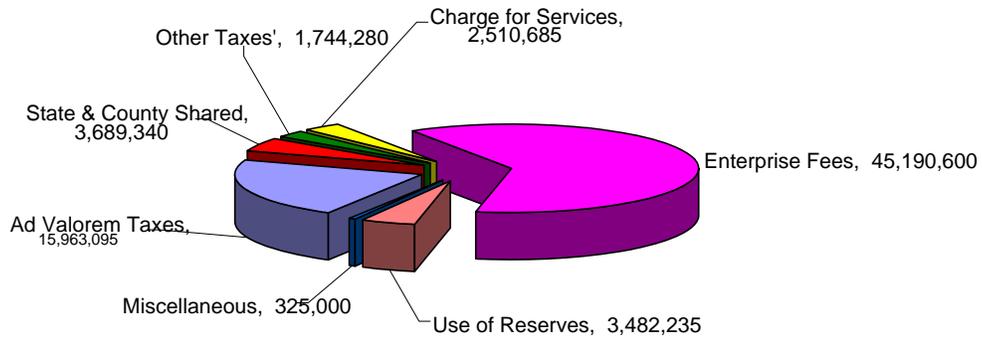
	FY11 Budget
FISCAL YEAR 2011 BUDGET SUBJECT TO THE SPENDING CAP	\$ 19,629,915
ADD: 3% Annual Increase	
ADD: 0% COLA October 2010	
FISCAL YEAR 2012 BUDGETED SPENDING CAP	\$ 20,218,812

Notes:

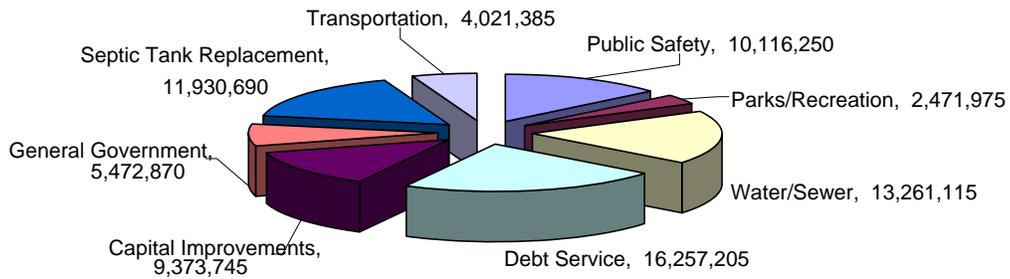
Difference between Budgeted Cap and FY2012 Budget \$ (504,877)
 Difference between FY12 Spending Cap Budget and FY11 Spending Cap Budget \$ 84,020
 FY10 ACTUAL was under spending cap by \$ (747,408)



Where Money Comes From



Where Money Goes



City of Marco Island Fiscal Year 2011/2012 Budget



10/20/11

DESCRIPTION	ORIGINAL BUDGET	FY 2011 BUDGET	TOTAL YTD FY 2011	BUDGET FY2012	DIFF FY11 FY12	% CHG FY11&FY12
SUMMARY REVENUES AND EXPENDITURES						
REVENUES BY CATAGORY:						
TAXES	16,610,480	16,912,155	17,150,375	15,934,275	(676,205)	(4.1)%
LICENSE & PERMITS	16,500	16,500	23,211	16,500	0	.0 %
INTERGOVERNMENTAL REVENUES	2,827,670	2,827,670	3,059,543	2,920,000	92,330	3.3 %
CHARGES FOR SERVICES	207,000	207,000	215,487	1,097,645	890,645	430.3 %
FINES & FORFEITURES	193,000	208,000	231,661	85,000	(108,000)	(56.0)%
MISCELLANEOUS REVENUES	155,000	197,553	473,079	240,000	85,000	54.8 %
TRANSFERS & OTHER	704,780	927,934	704,784	722,745	17,965	2.6 %
TOTAL REVENUES:	20,714,430	21,296,812	21,858,141	21,016,165	301,735	1.5 %
EXPENSES BY DEPT:						
LEGISLATIVE	58,190	58,990	58,245	66,990	8,800	15.1 %
EXECUTIVE	552,735	553,935	547,235	698,575	145,840	26.4 %
FINANCE	737,505	747,505	703,078	760,465	22,960	3.1 %
LEGAL COUNSEL	400,000	425,000	438,035	300,000	(100,000)	(25.0)%
GENERAL GOVERNMENT	1,990,120	1,673,724	1,419,082	1,841,165	(148,955)	(7.5)%
COMMUNITY AFFAIRS	531,325	531,325	442,931	392,635	(138,690)	(26.1)%
CODE COMPLIANCE	276,740	291,740	268,557	311,760	35,020	12.7 %
POLICE SERVICES	4,142,560	4,142,560	4,114,902	4,268,680	126,120	3.0 %
FIRE/RESCUE	4,530,615	4,832,290	4,758,554	4,491,840	(38,775)	(.9)%
STREETS & DRAINAGE	1,223,890	1,223,890	1,111,150	1,234,245	10,355	.9 %
PARKS MAINTENANCE	587,130	599,280	634,813	614,525	27,395	4.7 %
RECREATION	776,505	790,433	766,654	690,320	(86,185)	(11.1)%
BEAUTIFICATION	570,050	593,850	574,490	716,955	146,905	25.8 %
TOTAL OPERATING	16,377,365	16,464,522	15,837,727	16,388,155	10,790	.1 %
TOTAL DEBT TRANSFERS	774,265	1,193,490	1,173,229	640,985	(133,280)	(17.2)%
TRANSFERS CAPITAL	3,562,800	3,638,800	3,638,796	3,987,025	424,225	11.9 %
TOTAL TRANSFERS	4,337,065	4,832,290	4,812,025	4,628,010	290,945	6.7 %
TOTAL EXPENSES TO DATE:	20,714,430	21,296,812	20,649,752	21,016,165	301,735	1.5 %

City of Marco Island
Fiscal Year 2011/2012 Budget



Water/Sewer Fund Summary

REVENUES:	OPERATIONS	CAPITAL & IMPACT- (Note1)	DEBT - (Note 2)	SEWER ASSESSMENT DISTRICT & DEBT (Note 3)	TOTAL WATER & SEWER FUND
Marco Island:					
Marco Island Water	\$ 16,793,500	-	-	-	\$ 16,793,500
Marco Island Sewer	7,228,200	-	-	-	7,228,200
Marco Shores:					
Marco Shores Water	467,740	-	-	-	467,740
Marco Shores Sewer	688,200	-	-	-	688,200
Other Revenues:					
Re-Use Water Sales	986,915	-	-	-	986,915
Other Revenues	53,000	-	-	-	53,000
Interest on Debt Service Reserve Funds	265,000	-	-	-	265,000
OPERATING REVENUES	26,482,555				26,482,555
UTILITY SURCHARGES					
6% Utility Surcharge - Roadway Re-Surfacing	961,065	-	-	-	961,065
8% Utility Surcharge - STRP Reduction	1,948,275	-	-	-	1,948,275
Utility Surcharge Revenue	2,909,340				2,909,340
OTHER REVENUES					
Sewer Capital Assessments	-	-	-	2,569,625	2,569,625
Water Impact Fees	-	106,380	-	-	106,380
Sewer Impact Fees	-	-	-	-	-
Other Revenues	-	-	-	11,628,555	11,628,555
Use of Reserves	-	383,900	-	1,008,290	1,392,190
Transfers	-	3,355,600	11,490,440	3,275,780	18,121,820
CAPITAL AND OTHER REVENUES	-	3,845,880	11,490,440	18,482,250	33,818,570
TOTAL REVENUES:	\$ 29,391,895	\$ 3,845,880	\$ 11,490,440	\$ 18,482,250	\$ 63,210,465
EXPENDITURES:					
Marco Island North Water Plant	\$ 2,935,430	-	-	-	\$ 2,935,430
Marco Island South Water Plant	1,763,195	-	-	-	1,763,195
Marco Island Sewer	1,947,050	-	-	-	1,947,050
Collection & Distribution	1,515,695	-	-	-	1,515,695
Utility Maintenance Operations	1,395,175	-	-	-	1,395,175
Marco Shores Sewer	190,100	-	-	-	190,100
Administration	2,767,865	-	-	-	2,767,865
Financial Services	746,605	-	-	-	746,605
Transfers out - Capital	3,355,600	-	-	-	3,355,600
Transfers out - Debt	9,865,840	-	-	-	9,865,840
TOTAL OPERATING EXPENDITURES:	26,482,555				26,482,555
Debt Service: Utility Revenue Bonds (Rate Base)& Impact	-	-	11,490,440	-	11,490,440
TOTAL DEBT EXPENDITURES:	-	-	11,490,440	-	11,490,440
Capital Projects Funded from Operations	-	-	-	-	-
Renewal & Replacement Fund	-	2,685,500	-	-	2,685,500
Capital Reserve Fund	-	1,054,000	-	-	1,054,000
6% of Marco Island rate base for STRP re-surfacing	178,485	-	-	-	178,485
8% of Marco Island rate base for STRP reduction	1,212,635	-	-	-	1,212,635
Neighborhood Sewer Construction	-	-	-	11,930,690	11,930,690
Sewer Assessment Debt	-	-	-	3,275,780	3,275,780
Transfers out - Debt	1,518,220	106,380	-	3,275,780	4,900,380
TOTAL OTHER EXPENDITURES:	2,909,340	3,845,880	-	18,482,250	25,237,470
TOTAL CAPITAL RESERVES AND OTHER	2,909,340	3,845,880	11,490,440	18,482,250	36,727,910
TOTAL EXPENDITURES:	\$ 29,391,895	\$ 3,845,880	\$ 11,490,440	\$ 18,482,250	\$ 63,210,465

Note 1 -Capital Projects are detailed under Water & Sewer CIP Tab.

Note 2 - Operating Debt is detailed under Debt Service Fund Tab.

Note 3 - SAD Capital Projects & SAD debt is detailed under Water & Sewer CIP/SAD



CONSOLIDATED DEBT SUMMARY

DEBT FUNDS REVENUES

Ad Valorem Taxes	~	850,00\$
Transfer from General Fund		640,985
Total General Debt Revenue		1,490,985
Utility Rate Base		9,865,840
Utility 8% Surcharge - (ERC) - STRP		735,640
Utility 6 % Surcharge - Resurfacing		782,580
Impact Fees		106,380
S.A.D. Assessments		3,275,780
Total Water & Sewer Debt Revenue		14,766,220
TOTAL DEBT REVENUE	~	16,257,205

DEBT FUNDS EXPENDITURES

General Debt		
2004 General Obligation (Veterans Park)	~	850,000
2005 Sales Tax Revenue Bonds (Roads & Bridges, Police Bldg)		550,275
2009 Lease-Purchase (Fire Truck)		90,710
Sub - Total		1,490,985
Water & Sewer Debt		
Utility Revenue Bond, Series 2003		5,276,690
Utility Revenue Note, Series 2006		455,120
Utility Revenue Note, Series 2008		631,275
2008 Water Improvement (LOC)		15,215
2010 Utility Revenue Bond Series 2010		3,853,020
Utility Revenue Note 2011 (Partial Refunding of Series 2003)		726,960
2011 Water Improvement SRF Loan		330,780
Water Improvement SRF Loan (Estimate Closing in 2012)		95,000
State Revolving Loan - Preconstruction (2007)		106,380
Various S.A.D. Debt		3,275,780
Sub - Total		14,766,220
TOTAL DEBT EXPENDITURE	~	16,257,205



**COMBINED CAPITAL IMPROVEMENT
 PROJECTS**

CIP Revenues

FDOT LAP Grants		\$ 227,840
Collier County		500,000
Transfers	General	1,255,300
Transfers	Asset Replacement	609,300
Transfers	Water & Sewer Fund	3,355,600
Use of Reserves	CIP	758,000
User of Reserves	Renewl & Replacement	383,900

TOTAL CIP REVENUES \$ 7,089,940

General CIP Expenditures

Public Safety	Building Improv	\$ 19,000
Public Safety	Machinery & Equipment	253,000
Finance Information	Technology	244,700
Parks	Machinery & Equipment	46,600
Public Works	Bridges	758,000
Public Works	Drainage	1,000,000
Public Works	Roads & Bike Paths	483,000
Public Works	Road Resurfacing	500,140
Public Works	Vehicles	46,000
Total General Fund CIP		3,350,440

Water & Sewer CIP Expenditures

Renewal & Replacement		
Water	Dead End Line Flushing	83,000
Water	Meter Replacement	160,000
Water	Water Main Upgrade	750,000
Water	Vehicle Replacement	167,500
Water	Wate & Sewer Equipment	55,000
Water	Reserves	600,000
Sewer	Rehab Gravity Sewer	100,000
Sewer	Re-Use Seawall Replacement	470,000
Sewer	Reserves	300,000
Total Renewal & Replacements		2,685,500

Capital Reserves

Water	Raw Water Fencing	200,000
Water	SCADA Data Management	50,000
Water	Water Main Upgrade	400,000
Water	Supplemental Fire Hydrants	250,000
Water	Machinery & Equipment	20,000
Sewer	Replacement Lift Station Contol Panel	84,000
Other Utility	Machiner & Equipment	50,000
Total Capital Reserves		1,054,000

TOTAL CIP EXPENDITURES \$ 7,089,940



OTHER OPERATING FUNDS

REVENUES:

BUILDING SERVICES FEES		\$	1,043,970
PARKS & RECREATION			
Program Fees	286,525		
Racquet Club Fees	<u>163,650</u>		450,175
HIDEAWAY BEACH TAX DISTRICT AD VALOREM TAX			948,100
SELF INSURANCE CONTRIBUTIONS			1,413,040
ASSET REPLACEMENT TRANSFERS			<u>2,731,725</u>
TOTAL REVENUES		\$	<u><u>6,587,010</u></u>

EXPENDITURES:

BUILDING DEPARTMENT OPERATIONS		\$	1,043,970
PARKS & RECREATION			
Parks Program Activities	286,525		
Racquet Club Operations	<u>163,650</u>		450,175
HIDEAWAY BEACH TAX DISTRICT			
Hideaway Beach operations	229,505		
Beach Restoration Projects Reserve	<u>718,595</u>		948,100
SELF INSURANCE			
Premiums	933,040		
Claims	<u>480,000</u>		1,413,040
ASSET REPLACEMENT RESERVES			<u>2,731,725</u>
TOTAL EXPENDITURES		\$	<u><u>6,587,010</u></u>

City of Marco Island
Fiscal Year 2011/2012 Budget



Budgeted Positions by Department

Department / Position Title	FY 2010 FTE	FY 2011 FTE	FY 2012 FTE
GENERAL FUND			
<i>Executive Department</i>			
City Manager	1.0	1.0	1.0
City Clerk/HR Director	1.0	1.0	0.0
City Clerk	0.0	0.0	1.0
Admin Asst	1.0	2.0	1.0
Executive Secretary	0.0	1.0	1.0
Administrative Support	2.0	0.0	0.0
Mgr, Info Services	1.0	0.0	1.0
I.T. Coordinator	1.0	0.0	0.0
Systems Analyst	1.0	0.0	0.0
HR Administrator/Grants Coordinator	0.0	0.0	1.0
PT Paleontologist	0.0	0.0	0.5
PT Receptionist	0.0	0.0	1.5
PT Intern	0.0	0.0	0.5
	8.0	5.0	8.5
<i>Finance Department</i>			
Finance Director	1.0	1.0	1.0
Controller	1.0	1.0	1.0
Purchasing Manager	1.0	1.0	1.0
Accountant	1.0	1.0	1.0
Budget Analyst	1.0	1.0	1.0
Accounting Clerk	1.0	1.0	1.0
Payroll Clerk	1.0	1.0	1.0
	7.0	7.0	7.0
<i>Community Development Department</i>			
<i>Community Affairs Director</i>	1.0	0.0	0.0
City Planner	1.0	1.0	1.0
GIS Manager	1.0	1.0	0.0
Admin Coordinator	0.0	1.0	1.0
Admin Asst	1.0	1.0	0.0
Environmental Tech	1.0	1.0	1.0
Planning/Zoning Tech	1.0	1.0	1.0
	6.0	6.0	4.0
<i>IT Department</i>			
IT Coordinator	0.0	1.0	1.0
<i>Code Compliance</i>			
Code Compliance Chief (Sgt)	1.0	1.0	1.0
Code Enforcement Officer	1.0	2.0	2.0
Code Clerk	1.0	0.0	0.0
	3.0	3.0	3.0

City of Marco Island
Fiscal Year 2011/2012 Budget



Department / Position Title	FY 2010 FTE	FY 2011 FTE	FY 2012 FTE
<i>Police Department</i>			
Police Chief	1.0	1.0	1.0
Captain	1.0	1.0	1.0
Lieutenant	4.0	2.0	2.0
Corporal	0.0	3.0	0.0
Police Sergeant	0.0	0.0	5.0
<i>Police Department (continued)</i>			
Detective		3.0	3.0
Police Officer	26.0	19.0	19.0
Police Officer (Vacant)	0.0	3.0	1.0
Admin Asst	1.0	1.0	1.0
PT Evidence Tech	0.5	0.5	0.5
Crime Victime Advocate	0.5	0.0	0.0
PT Maint	0.5	0.5	0.5
Records Clerk	1.0	1.0	1.0
PT Crossing Guard	0.0	0.5	0.5
	35.5	35.5	35.5
<i>Fire Department</i>			
Fire Chief	1.0	1.0	1.0
Deputy Chief	1.0	1.0	1.0
Division Chief	3.0	3.0	3.0
Captain	6.0	6.0	6.0
Driver Engineer	6.0	6.0	6.0
Firefighter	18.0	17.0	18.0
Firefighter (Vacant)	0.0	1.0	0.0
Fire Code Official	1.0	1.0	1.0
Fire Inspector	1.0	1.0	1.0
Admin Asst	1.0	1.0	1.0
	38.0	38.0	38.0
<i>Public Works</i>			
Public Works Director	1.0	1.0	0.5
Public Works Superintendent	1.0	1.0	1.0
Project Manager	1.0		
Infrastructure Manager	1.0		
Engineer	1.0		
Streets/Drain Coordinator	1.0	1.0	1.0
PW Maint Tech		1.0	1.0
Row Insp/PW Maint Tech	1.0	1.0	1.0
Grants Coordinator/Admin Asst	1.0		
Vac Truck Driv/PW Maint	1.0	1.0	1.0
Maintenance Worker	1.0		
	10.0	6.0	5.5
<i>Parks Maintenance</i>			
Parks Superintendent	1.0	1.0	1.0
Parks Maint	4.0	4.0	4.0
	5.0	5.0	5.0
<i>Parks Administration</i>			
Parks & Rec Director	1.0	1.0	1.0
Recreation Admin Supervisor	1.0		
Teen Center Supervisor	1.0		
Recreation Leader	0.0	1.0	1.0
Admin Asst	1.0	1.0	1.0

City of Marco Island
Fiscal Year 2011/2012 Budget



Department / Position Title	FY 2010 FTE	FY 2011 FTE	FY 2012 FTE
Mackle Park Maintenance	1.0	1.0	1.0
Park Attendant	2.0	2.0	2.0
Rec Prog Supervisor	1.0	2.0	2.0
	8.0	8.0	8.0
Beautification			
<i>Parks Maintenance Supervisor</i>	1.0		
Parks Maint	6.0	1.0	1.0
Wtr Trk Oper/Park Maint	0.0	1.0	1.0
	7.0	2.0	2.0
Total General Fund			
	127.5	116.5	117.5
BUILDING FUND			
Building Department			
Chief Building Official	1.0	1.0	1.0
Deputy Building Official	1.0	1.0	1.0
Inspector		1.0	1.0
Electrical Inspector	1.0	1.0	1.0
Plumbing-Mechanical Inspector	1.0		
Structural Inspector	1.0		
Customer Service Supervisor	1.0	1.0	1.0
Administrative Tech	1.0	1.0	1.0
Permit Clerk	3.0	1.0	2.0
Permit Clerk (Vacant)		1.0	0.0
Total Building Fund			
	10.0	8.0	8.0
RECREATION ENTERPRISE FUNDS			
Mackle Park Enterprise Fund			
Recreation Leader	1.0	1.0	1.0
Raquet Center Enterprise Fund			
<i>Recreation Center Supervisor</i>	1.0		
PT Attendant	1.0	1.5	1.5
Recreation Leader	1.0		
PT RC Court Maint.	0.5	1.0	1.0
	3.5	2.5	2.5
Total Recreation Enterprise Funds			
	4.5	3.5	3.5
UTILITY ENTERPRISE FUND			
Water Production - MI N Water Plant			
Chief Operator	1.0	1.0	1.0
Lead WP Operator	1.0	1.0	1.0
Water Plant Operator I	6.0	6.0	6.0
W Operator II	1.0	1.0	1.0
	9.0	9.0	9.0
Water Production - MI S Water Plant			
WT Manager	1.0	1.0	1.0
Lead Operator III	1.0	1.0	1.0
Water Plant Oper	3.0	3.0	5.0
Water Plant Oper Trainee	2.0	2.0	0.0
	7.0	7.0	7.0

City of Marco Island
Fiscal Year 2011/2012 Budget



Department / Position Title	FY 2010 FTE	FY 2011 FTE	FY 2012 FTE
Collection & Distribution			
Public Works Director		0.0	0.5
Collection/Dist Mgr	1.0	1.0	1.0
C/D Supervisor	1.0	1.0	1.0
Lead Util Serv Tech	3.0	2.0	2.0
Admin Asst	1.0	1.0	1.0
Meter Service Tech (moved from CS)	2.0	0.0	2.0
Utility Systems Tech I	5.0	6.0	4.0
Utility Systems Tech I (Vacant)		0.0	2.0
Utility Systems Tech II	4.0	4.0	4.0
	17.0	15.0	17.5
Wastewater Treatment - Marco Island			
Manager	1.0	1.0	1.0
Lead WW Plant Operator	1.0	1.0	1.0
WW Plant Operator	3.0	3.0	3.0
WW Plant Operator II	1.0	1.0	1.0
WW Plant Operator Trainee	2.0	2.0	2.0
	8.0	8.0	8.0
Wastewater Treatment - Marco Shores			
WW Plant Operator	1.0	1.0	1.0
Utility Maintenance			
Maint Manager	1.0	1.0	1.0
Senior I/C	1.0	1.0	1.0
I/C Tech	2.0	2.0	2.0
Plant Maint/Elec	1.0	1.0	1.0
Maint Mech I	3.0	3.0	3.0
Maint Mech II	2.0	2.0	2.0
Maint Mech III	1.0	1.0	1.0
Util Maint Superv	1.0	1.0	1.0
Utility Laborer	1.0	1.0	1.0
	13.0	13.0	13.0
Utility Administration			
Water & Sewer (General) Mgr	1.0	1.0	1.0
Mgr Infrastr Constr		1.0	1.0
Operations Manager		1.0	1.0
Asset Manager	1.0	1.0	1.0
Grant Coor/Admin Asst		1.0	0.0
Lead Util Sys Tech	3.0	1.0	1.0
Proj Engr Transp	1.0	1.0	1.0
Sen Proj Mgr	1.0	2.0	2.0
Admin Asst	2.0	1.0	1.0
Proj Eng/Insp	1.0	1.0	1.0
Row Inspector Util		1.0	1.0
Sample Tech/Const Insp (vacant)		0.0	1.0
	10.0	12.0	12.0
Utility Customer Service			
Customer Service Manager	1.0	1.0	1.0
Meter Service Tech (moved to C&D)	0.0	2.0	0.0
Project Accountant	0.0	1.0	1.0
STRP Accountant	1.0	1.0	1.0

City of Marco Island
Fiscal Year 2011/2012 Budget



Department / Position Title	FY 2010 FTE	FY 2011 FTE	FY 2012 FTE
Accounting Clerk	2.0	1.0	1.0
Utility Billing Bookkeeper	0.0	1.0	1.0
Customer Service Rep	2.0	2.0	2.0
Lead Meter Reader	1.0	1.0	1.0
Meter Reader	2.0	2.0	2.0
Summer Intern		0.0	0.5
9.0	12.0	10.5	
Total Utility Enterprise Fund	74.0	77.0	78.0
TOTAL CITY OF MARCO ISLAND	216.0	205.0	207.0

City of Marco Island

Fiscal Year 2011/2012 Budget



09/20/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT
GENERAL FUND REVENUES						
0013110000	AD VALOREM TAXES	14,786,984	14,852,050	15,011,441	14,159,995	95 %
0013112000	DELINQUENT AD VALOREM TAXES	9,230	5,000	14,310	5,000	100 %
0013124100	FIRST LOCAL OPTION FUEL TAX	376,830	350,500	352,138	350,500	100 %
0013124200	SECOND LOCAL OPTION FUEL TAX	284,797	266,195	269,090	266,195	100 %
0013125100	PROPERTY INS PREMIUM TAX-FIRE	446,850	73,935	254,037	73,935	100 %
0013125200	CASUALTY INS PREMIUM TAX-POLIC	102,822	153,650	96,375	153,650	100 %
0013150000	COMMUNICATIONS SERV TAX	1,021,735	884,150	887,078	900,000	102 %
0013160000	COUNTY OCCUPATIONAL LICENSES	22,810	25,000	26,196	25,000	100 %
TAXES:		17,052,058	16,610,480	16,910,666	15,934,275	96 %
0013210020	BEACH VENDOR PERMITS	6,500	6,500	6,500	6,500	100 %
0013241101	FIRE IMPACT FEES	18,754	5,000	7,612	5,000	100 %
0013241102	POLICE IMPACT FEES	13,158	5,000	4,749	5,000	100 %
0013290000	SPECIAL FIRE PERMITS	3,805	0	4,050	0	0 %
0013291000	SOLICITATION PERMITS	1,275	0	300	0	0 %
LICENSES & PERMITS:		43,492	16,500	23,211	16,500	100 %
0013313009	FEDERAL EQUITABLE SHARING AGRE	312	0	0	0	0 %
0013342001	FDLE CRIMINAL JUSTICE GRANT	0	0	9,491	0	0 %
0013347000	STATE MARINE TURTLE EDUCATION	110	0	0	0	0 %
0013351200	MUNICIPAL REVENUE SHARING PROC	423,980	394,900	397,354	395,000	100 %
0013351500	ALCOHOLIC BEVERAGE LICENSES	23,107	25,000	24,974	25,000	100 %
0013351800	HALF-CENT SALES TAX	1,420,869	1,299,355	1,387,430	1,395,000	107 %
0013352000	FIREFIGHTER'S SUPPLEMENTAL COM	6,840	6,000	6,010	6,000	100 %
0013374000	COLLIER COUNTY TRANSPORTATION	0	1,000,000	1,000,000	1,000,000	100 %
0013390000	FIRE SERVICE FEES IN LIEU OF T	102,415	102,415	0	99,000	97 %
INTERGOVERNMENTAL REVENUE:		1,977,632	2,827,670	2,825,258	2,920,000	103 %
0013411000	CERTIFICATION & COPYING	3,063	2,000	4,087	2,000	100 %
0013413000	LAND USE FEES	51,097	40,000	45,829	80,000	200 %
0013413001	PLANNING BD PETITION COST RECO	117	0	1,958	0	0 %
0013413010	ADMINISTRATIVE CHARGES - BULID	0	0	0	199,360	0 %
0013413040	ADMINISTRATIVE CHARGES - UTILI	0	0	0	534,800	0 %
0013413049	ADMINISTRATIVE CHARGES - PARKS	0	0	0	91,485	0 %
0013425000	FIRE PREVENTION FEES	260,114	165,000	157,055	190,000	115 %
CHARGES FOR SERVICES:		314,392	207,000	208,929	1,097,645	530 %
0013510000	COURT FINES	14,222	15,000	28,239	20,000	133 %
0013541000	VIOLATIONS OF LOCAL ORDINANCES	0	2,000	0	2,000	100 %
0013541010	CODE COMPLIANCE SERVICE FEES	336,498	190,000	201,155	62,000	33 %
0013590001	CRIMINAL JUSTICE EDUCATION FIN	777	1,000	1,668	1,000	100 %
FINES & FORFEITURES:		351,497	208,000	231,061	85,000	41 %
0013610000	INTEREST EARNED	257,415	150,000	309,885	235,000	157 %
0013612000	INTEREST ON AD VALOREM TAXES	1,521	0	1,131	0	0 %
0013613000	NET INC/DECR IN FV OF INV	(77,446)	0	0	0	0 %
0013620000	RENTAL FEES - VETERAN'S PARK	1,000	0	0	0	0 %
0013660000	DONATIONS	32,700	21,428	23,079	0	0 %
0013660020	DONATIONS - ARTS- A- FIRE	0	11,995	11,995	0	0 %

City of Marco Island

Fiscal Year 2011/2012 Budget



09/20/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT
0013660021	DINNER TICKETS - ARTS-A-FIRE	0	9,130	9,131	0	0 %
0013670000	GAIN/LOSS ON SALE OF INVESTMEN	(1,250)	0	(5,075)	0	0 %
0013690000	MISCELLANEOUS REVENUE	89,871	5,000	101,024	5,000	100 %
0013690021	POLICE MISCELLANEOUS REVENUE	7,313	0	629	0	0 %
0013690022	FIRE MISCELLANEOUS REVENUE	12,511	0	15,971	0	0 %
	MISCELLANEOUS REVENUE:	323,634	197,553	467,768	240,000	121 %
0013810010	USE OF RESERVES	0	213,154	0	722,745	339 %
0013810301	TRANSFER FROM 301 FUND	858,573	0	0	0	0 %
	NON-REVENUES:	858,573	213,154	0	722,745	339 %
	GRAND TOTAL FOR FUND:	20,921,278	20,280,357	20,666,894	21,016,165	104 %



General Fund Revenues

Total General Fund revenues budgeted for fiscal year 2012 are \$21,016,165
Each revenue source is described as follows:

Ad Valorem Taxes	\$14,159,995
Delinquent Ad Valorem Taxes	5,000

Chapter 166, Florida Statutes, provides for the levy of Ad Valorem taxes on real and tangible personal property. The definition in Section 192.001 states, "The term 'property tax' may be used interchangeably with the term 'Ad Valorem tax'." The Florida Constitution limits local governments to a maximum of 10 mils of Ad Valorem taxation.

Revenue from property taxes is the City's primary source of income, and accounts for over * +% of General Fund revenue.

Residential property with a Homestead Exemption is covered by the "Save Our Homes" constitutional amendment. This limits the increase in taxable value to the lower of 3% or the cost of living increase. When a residence with a Homestead Exemption is sold, the taxable assessed value is raised to market value. Recent changes in the law allow for the homestead exemption to be transferred to a replacement property purchased within the State.

An ad valorem tax (or property tax) is a levy against the taxable value of real and personal property. One mil equals \$1 of tax per \$1,000 of taxable assessed value. The millage rate is applied to the most recent taxable assessed value as provided by the Collier County Property Appraiser.

Taxable assessed value equals total assessed value less any allowable exemptions, such as the first or second \$25,000 for Homestead exemption, additional Senior Citizen exemption and/or disability/other exemptions.

Example:	Assessed Value of Home	\$500,000
	Less 1 st Homestead exemption	\$ 25,000
	Less 2 nd Homestead exemption	<u>\$ 25,000</u>
	Taxable Value	\$450,000

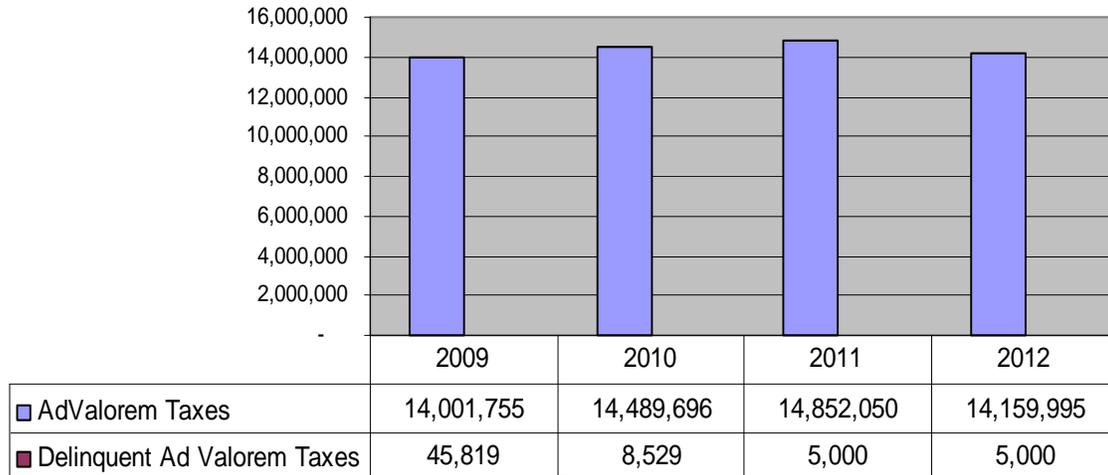
Tax rate = \$1.9592 per \$1,000 of taxable value, thus:
 $\$450,000 / 1,000 = \450
 $\$450 \times \$1.9592 = \$882.00$ (tax bill)

Prior to October 1 of each fiscal year, the City Council sets the millage rate for the tax. For the Adopted 2012 fiscal year the operating millage rate is 1.9592 mils. The debt service millage rate is 0.1177 mils.



Ad Valorem Taxes (cont.)

Truth In Millage (TRIM) State of Florida legislation requires that we budget ad valorem tax revenues at not less than 95%. This is done to allow for uncollectible revenue from prompt payment discounts of up to 4%, and other adjustments in accordance with Florida Statutes. An additional \$5,000 is expected to be received from prior years' delinquent ad valorem taxes.



Local Option Gas Taxes:

First Fuel Tax **\$350,500**
Second Gas Tax **\$266,195**

Local governments are authorized, pursuant to Section 206.41(1)(e) and Section 206.87(1)(c), Florida Statutes, to levy up to 11 cents of local option fuel taxes in the form of two separate levies.

The first is a tax of one to six cents on every net gallon of motor and diesel fuel sold in the County, pursuant to Section 336.025(1)(a), Florida Statutes. Collier County adopted a tax of six cents in March 1987. The proceeds may be used to fund transportation expenditures. Collier County extended the six-cent local option fuel tax to August 31, 2015. In 1999, Collier County entered into an agreement with the City of Naples to provide for a distribution formula for all municipalities. The agreement provides that Marco Island will receive a portion of the gas tax.

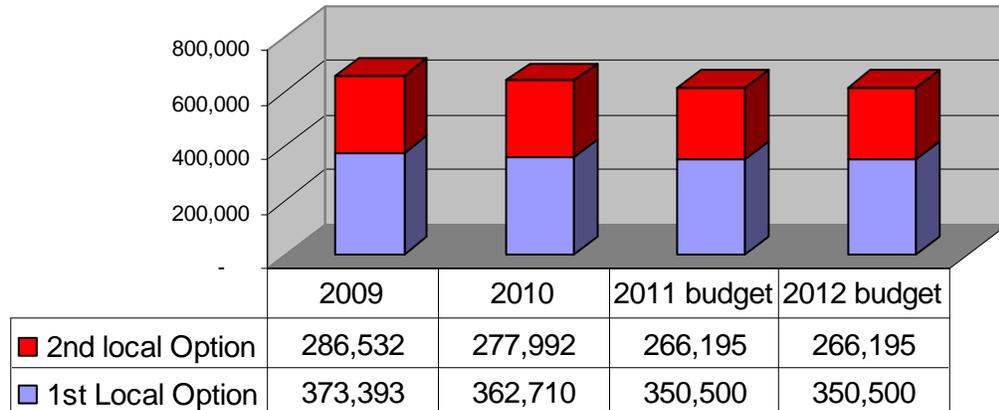
The second tax is a one to five cent levy upon every net gallon of motor fuel sold in a County, pursuant to Section 366.025(1)(b), Florida Statutes. Diesel fuel is not subject to this tax. This additional tax was adopted by Collier County effective January 1994. These funds must be used to meet the capital element of the comprehensive plan.

Local Option Gas Tax is one of the taxes that provide the City with State Revenue Sharing. The Florida Department of Revenue and the Florida Legislative Committee on Intergovernmental Relations provides the formula for calculating Gas Tax and the estimated revenue to be received annually.

City of Marco Island
Fiscal Year 2011/2012 Budget

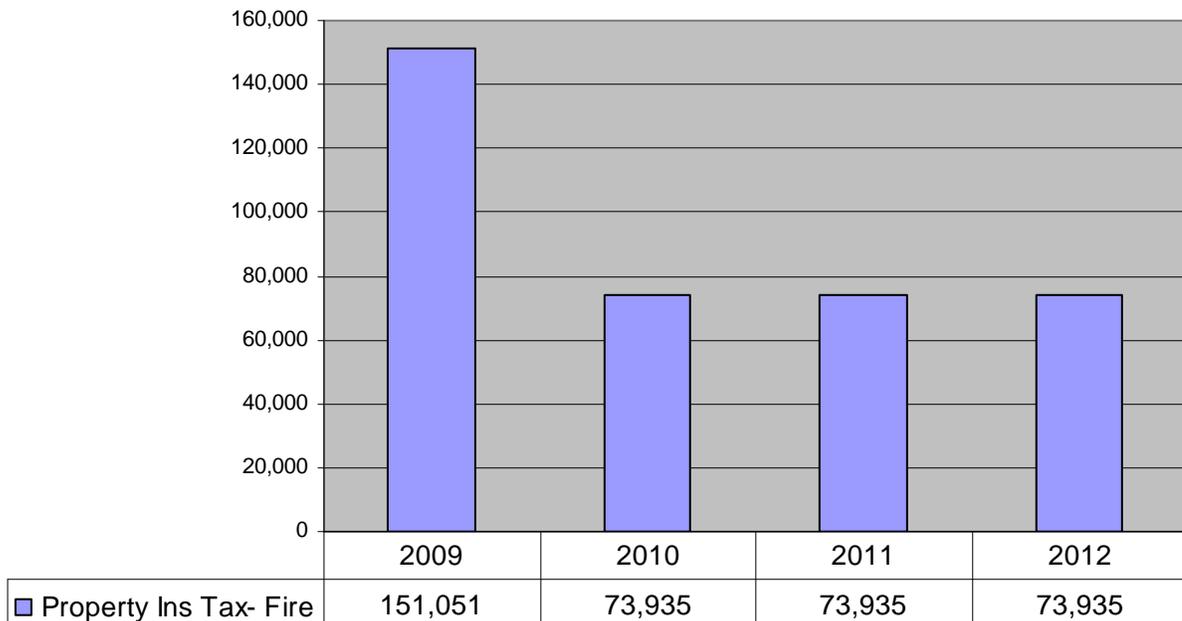


Local Option Gas Taxes (cont.)



Property Insurance Premium Tax-Fire \$73,935

The State collects an excise tax of 1.85 percent of the gross amount of receipts from policy holders on all premiums collected on property insurance policies covering property within the legally defined limits of the municipality. Each qualified municipality or special fire control district, having a lawfully established fund providing pension benefits to firefighters, is required to contribute this revenue into said pension fund. According to generally accepted accounting principles, this contribution must flow through the General Fund as both a revenue and an expense. Therefore, there is an amount equal to the revenue shown in the Retirement Expense Account.

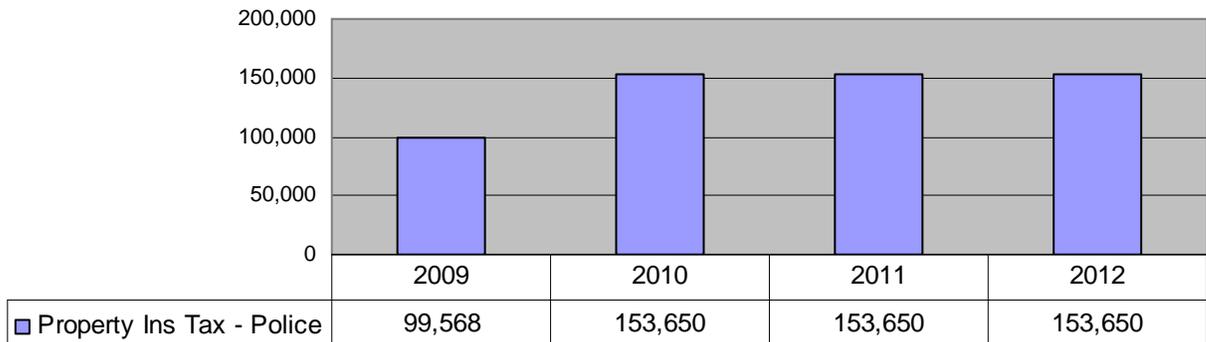


City of Marco Island
Fiscal Year 2011/2012 Budget



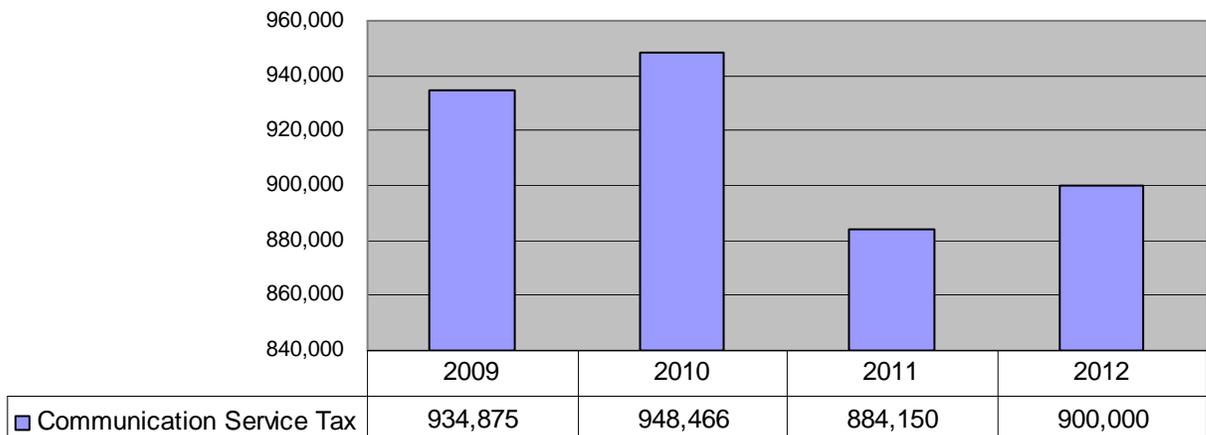
Casualty Insurance Premium Tax- \$153,650
Police

The State collects an excise tax of 0.85 percent of the gross amount of receipts from policy holders on all premiums collected on casualty insurance policies covering property within the legally defined limits of the municipality. Each qualified municipality, having a lawfully established fund providing benefits to police officers, is required to contribute this revenue into said pension fund. According to generally accepted accounting principles, this contribution must flow through the General Fund as both a revenue and an expense. Therefore, there is an amount equal to the revenue shown in the Retirement Expense Account.



Communications Services Tax \$900,000

The City had previously collected revenue under franchise fee agreements equal to 5% of revenues from Comcast and Marco Island Cable. Beginning in fiscal year 2002 the Communications Services Tax (CST) legislation replaces franchise fee revenue. The City authorized a levy of a 5.22% tax rate effective October 1, 2001. The estimate of receipts is determined by the Florida Legislative Committee on Intergovernmental Relations and the Florida Department of Revenue.



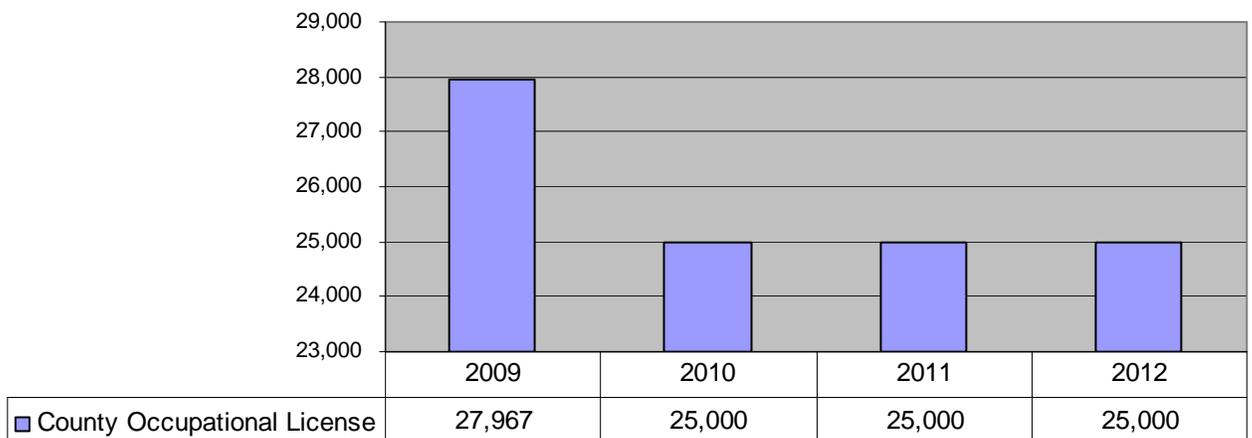
City of Marco Island
Fiscal Year 2011/2012 Budget



County Occupational Licenses **\$25,000**

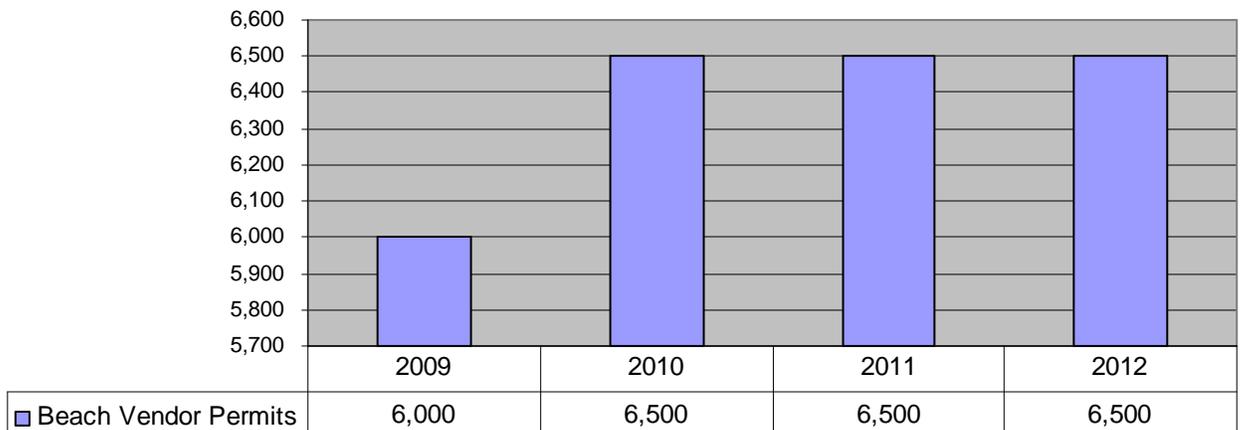
In 1972, the Legislature amended Chapter 205, F.S. to allow a local occupational license tax. Tax revenues collected in all areas of the County are apportioned to municipalities and the unincorporated areas of the County according to a population-based ratio.

In 1993, new occupational license tax statutes were enacted. The distribution method was changed so that counties were no longer required to share County occupational license tax revenues collected in unincorporated areas with municipalities if the County established a new rate structure. Collier County did not establish a new rate structure. The City is entitled to a portion of occupational license tax revenues collected.



Beach Vendor Permits **\$6,500**

An annual permit fee is charged to authorize vendors who operate businesses on the beach.



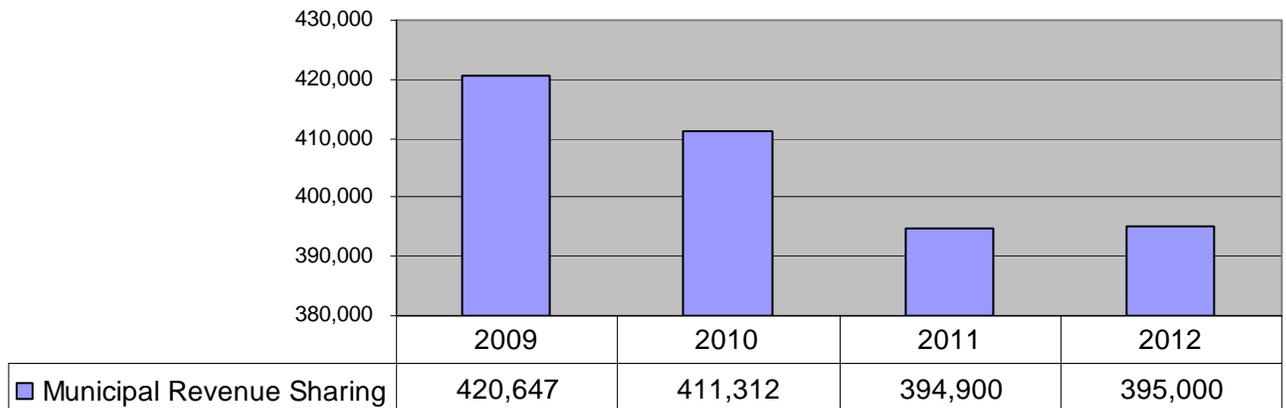
**City of Marco Island
Fiscal Year 2011/2012 Budget**



Municipal Revenue Sharing Proceeds \$395,000

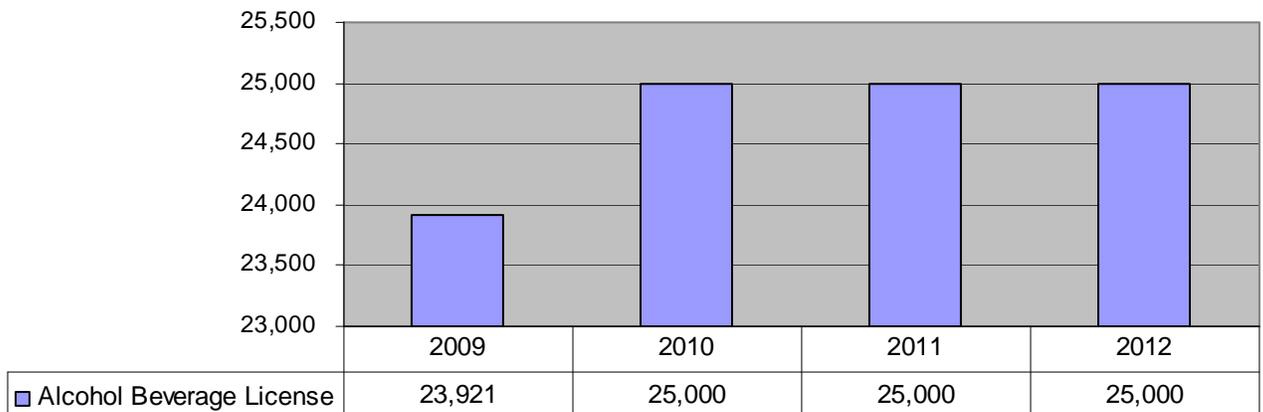
Chapter 72-360, Laws of Florida, created the Revenue Sharing Act of 1972, providing for general revenue sharing. This Act was amended in 1999 to substitute sales taxes for two cigarette taxes. Approximately 28.48% of Revenue Sharing proceeds are derived from the Municipal Fuel Tax.

The estimate of receipts for Municipal Revenue Sharing is determined by the Florida Legislative Committee on Intergovernmental Relations and the Florida Department of Revenue. Future receipts from Municipal Revenue Sharing Proceeds are expected to decrease over time as each share becomes smaller with the addition of newly incorporated cities.



Alcoholic Beverage Licenses \$25,000

A portion of the annual state license tax levied on manufacturers, distributors, vendors, brokers, sales agents, and importers of alcoholic beverages and collected within a county or municipality in Florida is shared with those local governments.



* In fiscal years 2007 and 2008, this revenue was recorded in Miscellaneous Revenue.

**City of Marco Island
Fiscal Year 2011/2012 Budget**

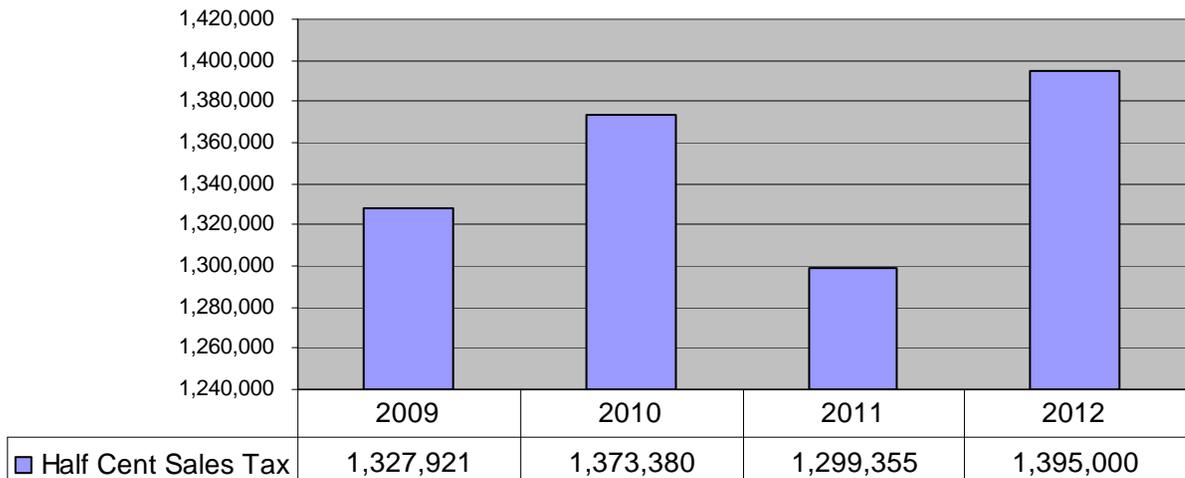


Half-Cent Sales Tax \$1,395,000

Chapter 82-154, Laws of Florida, created the local government half-cent sales tax program. The primary purpose of the tax was to provide relief from Ad Valorem taxes in addition to providing counties and municipalities with revenues for local programs. Current revenues for this fund come from a portion of the state sales tax (which is shared by both counties and cities). The distribution formulas are population-oriented but not directly proportional to population increase. Municipalities can use these funds for municipal-wide programs. These funds can also be pledged towards repayment of bonds or used for capital projects.

Half-Cent Sales Tax is one of the taxes that provide the City with State Revenue Sharing proceeds. The estimate of receipts for Half-Cent Sales Tax is determined by the Florida Legislative Committee on Intergovernmental Relations and the Florida Department of Revenue.

A portion of the Half-Cent Sales Tax revenue is pledged to cover the debt service payment on the \$6 million 2005 series Sales Tax Bonds. The principal and interest payment is approximately \$550,000 per year through FY2021. The funds were used for various capital improvements including the construction of the new police station and for transportation improvements.



Collier County Transportation \$1,000,000

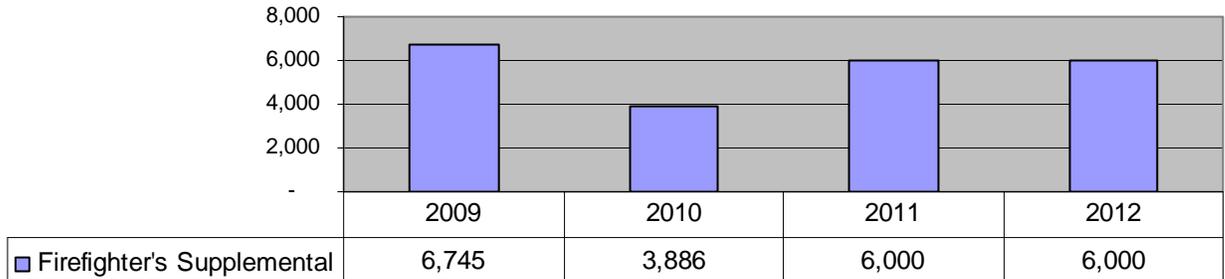
The City of Marco Island and Collier County entered into an interlocal agreement where certain roads were transferred to the City and the County would provide annual maintenance payments to the City of \$1,000,000 for 15 years beginning October 1, 2002

City of Marco Island
Fiscal Year 2011/2012 Budget



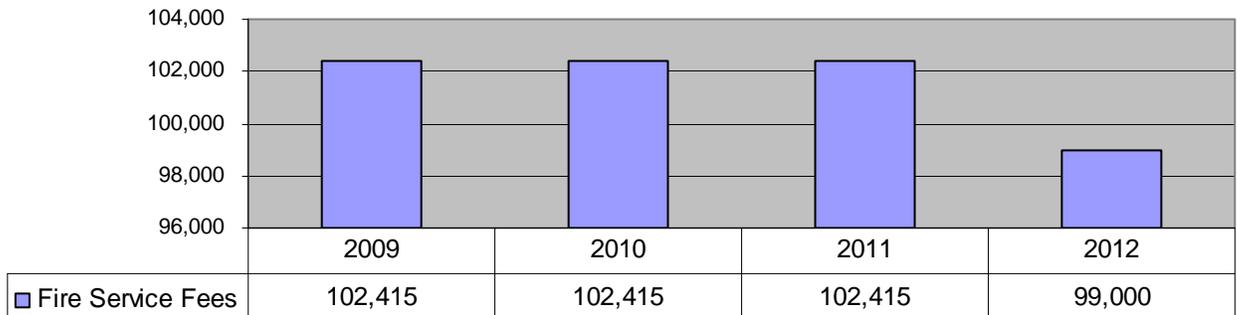
Firefighter's Supplemental Compensation \$6,000

The state requires municipalities to compensate firefighters with the payment of an educational incentive of \$600 per year upon attainment of an Associate Degree. A portion of the payment is reimbursed by the State of Florida.



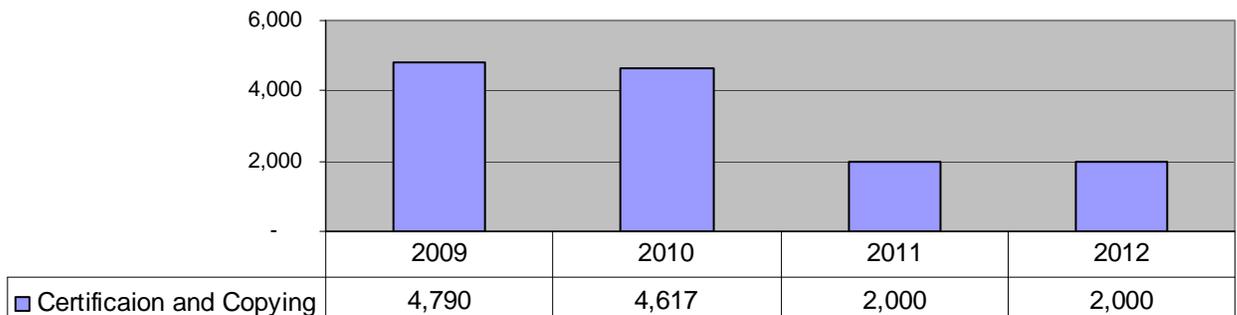
Fire Service Fees in Lieu of Taxes \$99,000

The City and Collier County entered into a Fire Protection Agreement where the City will provide fire protection services to the unincorporated area of Goodland. The grant amount from Collier County is calculated based on the number of calls to Goodland as a percentage of total calls and includes a 30% factor for the additional distance to Goodland.



Certification and Copying \$2,000

These fees are charged to produce copies of City documents, including the City Council agenda.



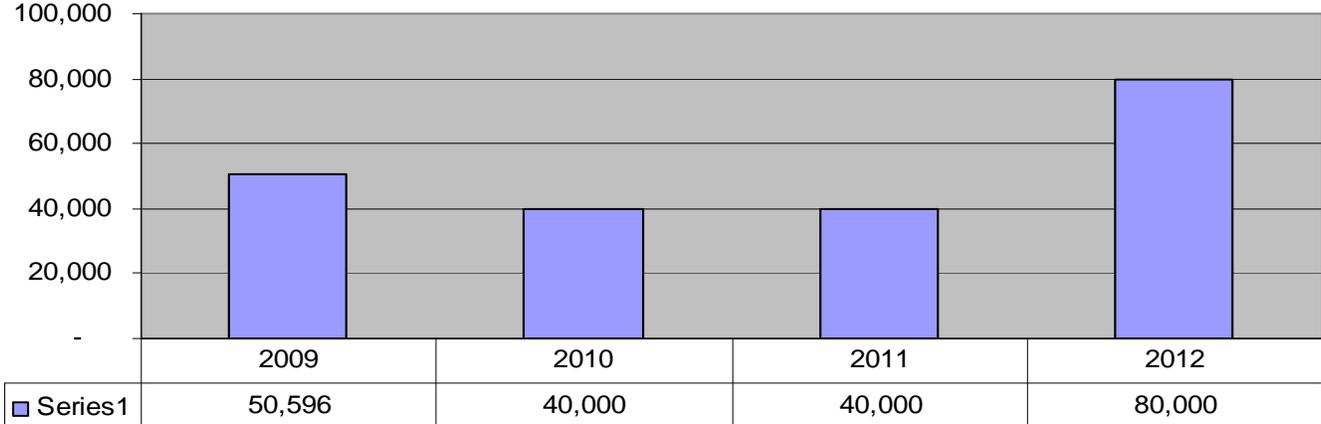
**City of Marco Island
Fiscal Year 2011/2012 Budget**



Land Use Fees

\$80,000

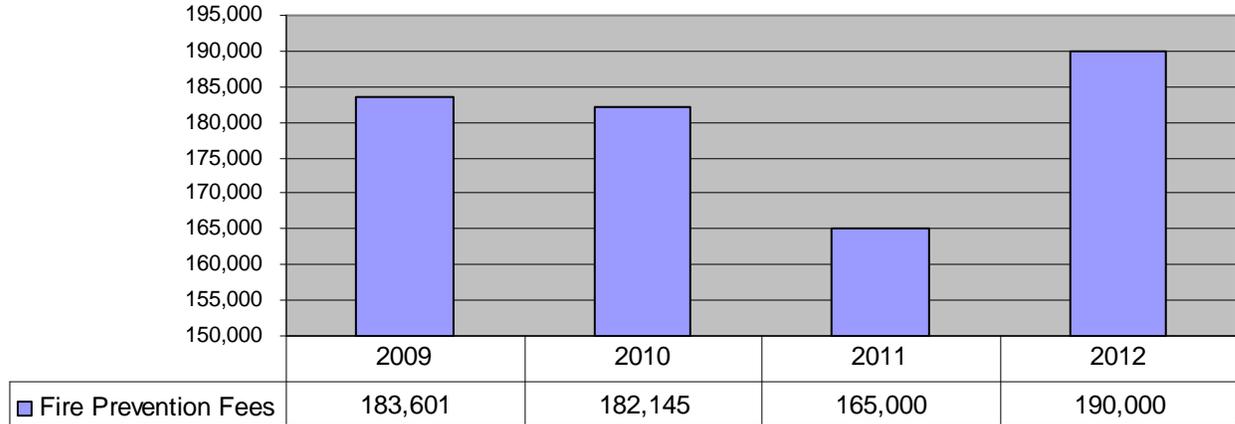
Fees are charged to offset expenses associated with processing land use petitions.



Fire Prevention Fees

\$190,000

The City charges for inspections of the construction of new multi-family dwellings and businesses. These inspections are performed by Fire/Rescue personnel.



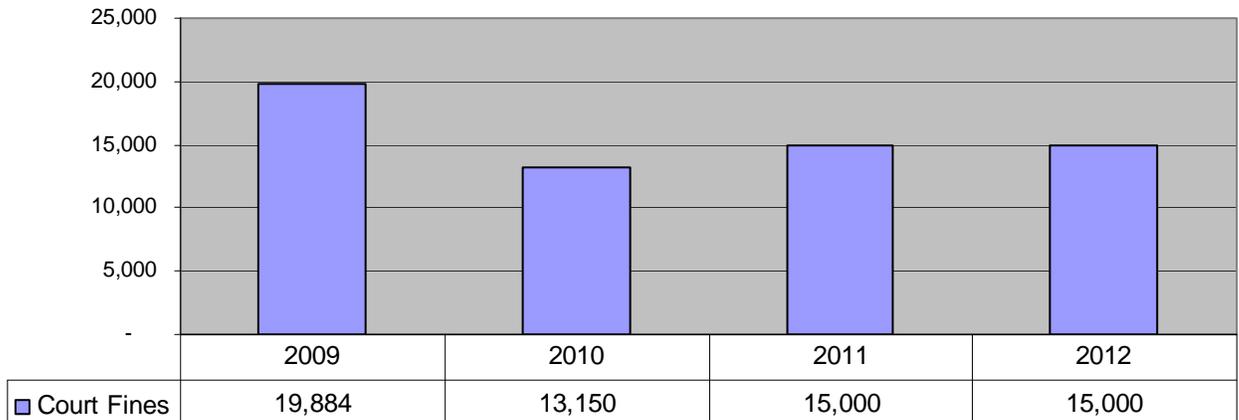
City of Marco Island
Fiscal Year 2011/2012 Budget



Court Fines

\$15,000

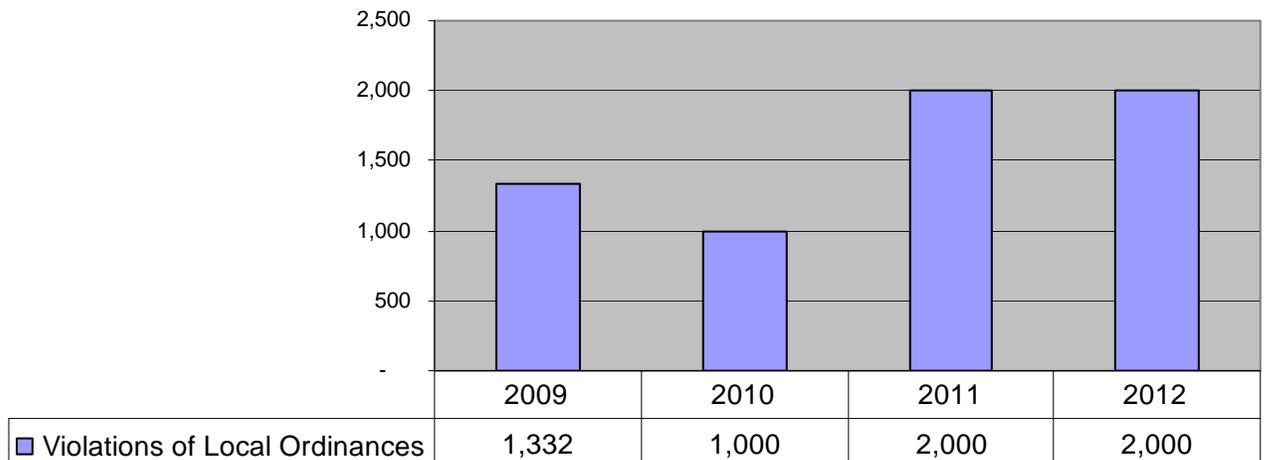
Fines from traffic violations provide local governments with additional revenue as per Chapters 316 and 318 of the Florida Statutes. This revenue may be distributed to municipalities as provided in Section 318.21, Florida Statutes.



Violations of Local Ordinances

\$2,000

In addition to funds received from violations of State Statutes, the City receives a portion of the Collier County Court fines for violations of local ordinances.

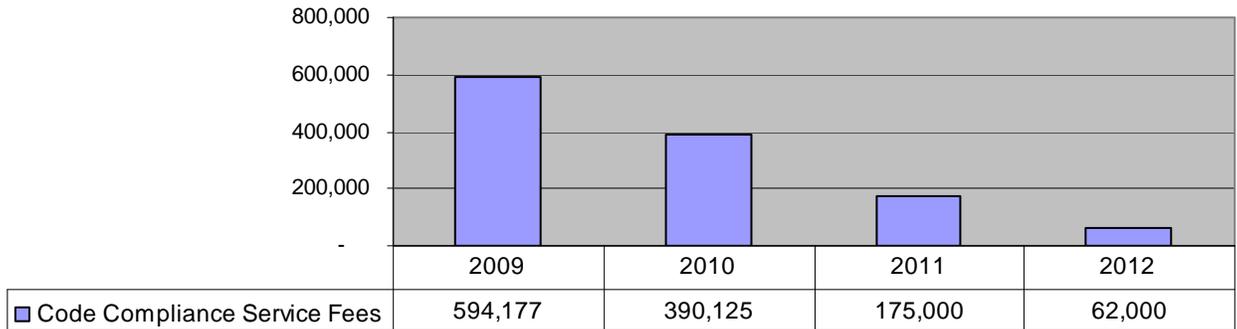


City of Marco Island
Fiscal Year 2011/2012 Budget



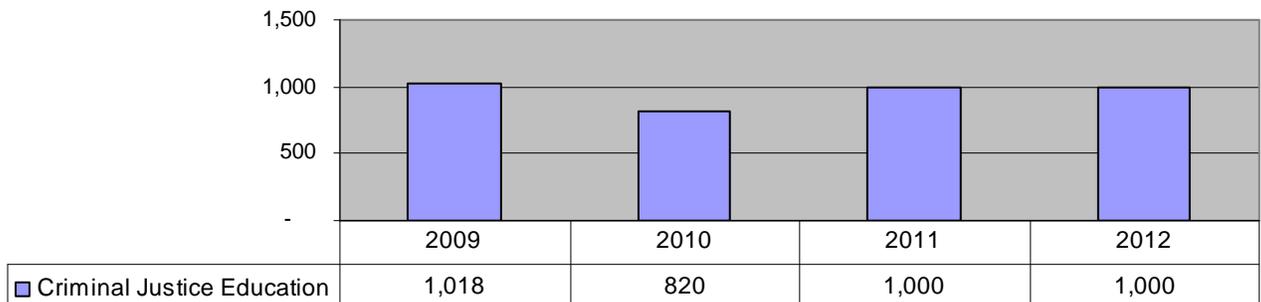
Code Compliance Service Fees **\$62,000**

To enforce the overgrowth of vegetation on vacant lots, the City will enter into contracts with licensed firms to mow lots in violation. The City intends to recapture all out-of-pocket expenses through fines and penalties paid by the violator. This revenue source offsets the contracted expense in the Code Compliance Division.



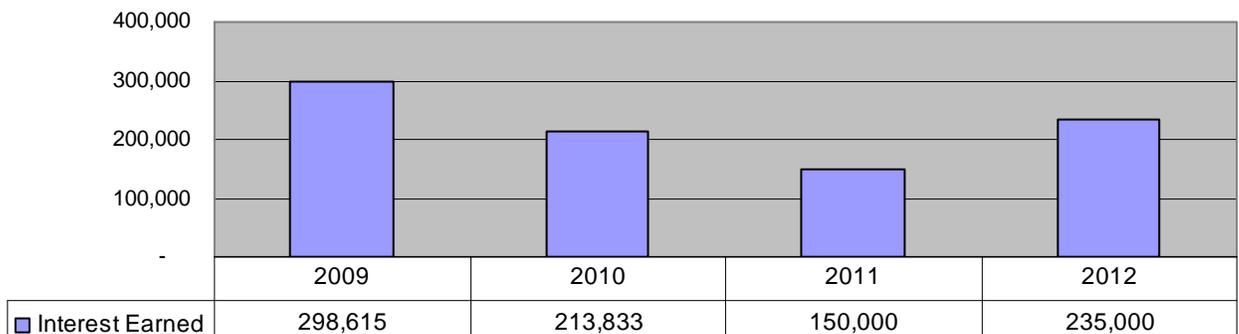
Criminal Justice Education **\$1,000**

A portion of court fines are allocated to Criminal Justice Education based on traffic tickets.



Interest Earned **\$235,000**

The City earns interest on daily cash balances under a contract with Fifth Third Bank and funds are invested in several short-term investment funds operating similar to a money market fund. The City maintains an investment portfolio of U.S. Government Treasury and Agency securities to earn market rates of interest on the available cash balances.



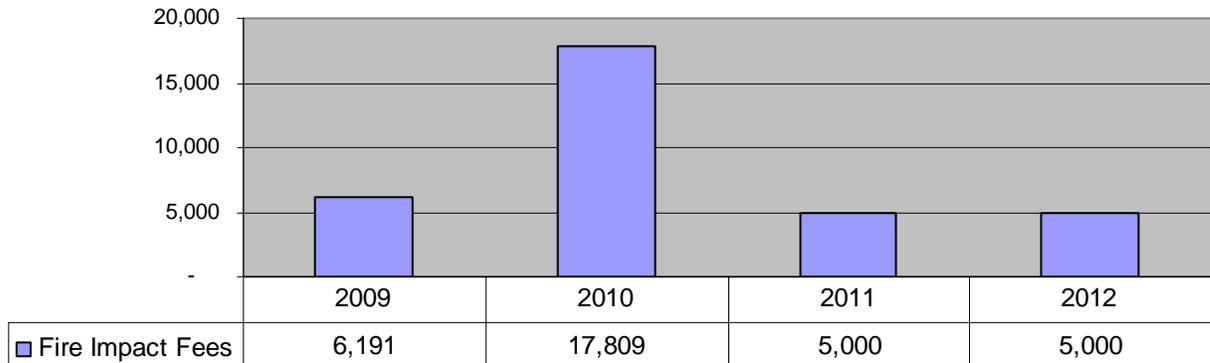
City of Marco Island
Fiscal Year 2011/2012 Budget



Fire Impact Fees

\$5,000

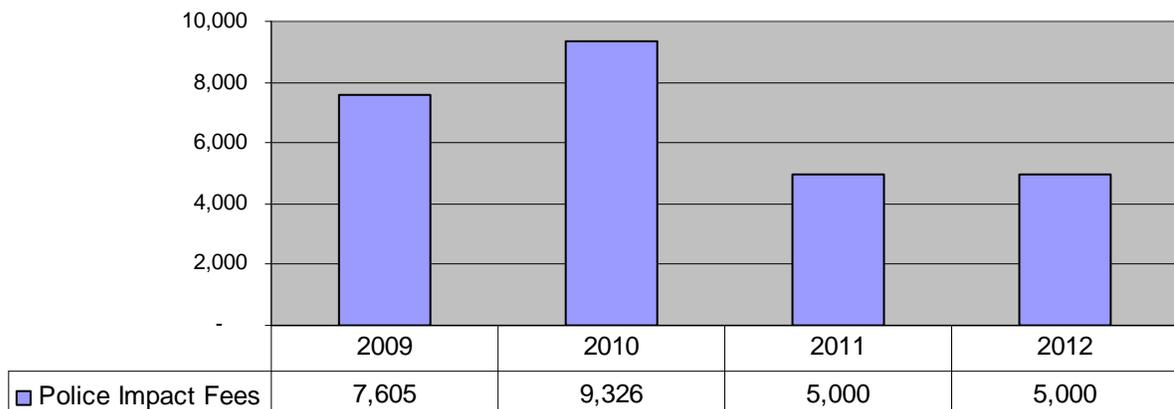
These fees are assessed on new development built within the City limits pursuant to Ordinance, revised in 2002. Fire Impact Fees may only be spent on equipment and capital facilities necessary to provide services caused by new development.



Police Impact Fees

\$5,000

A 2002 ordinance established a Police Impact Fees. Fees are assessed on new development built within the City limits. Police Impact Fees may only be spent on equipment and capital facilities necessary to provide services caused by new development.



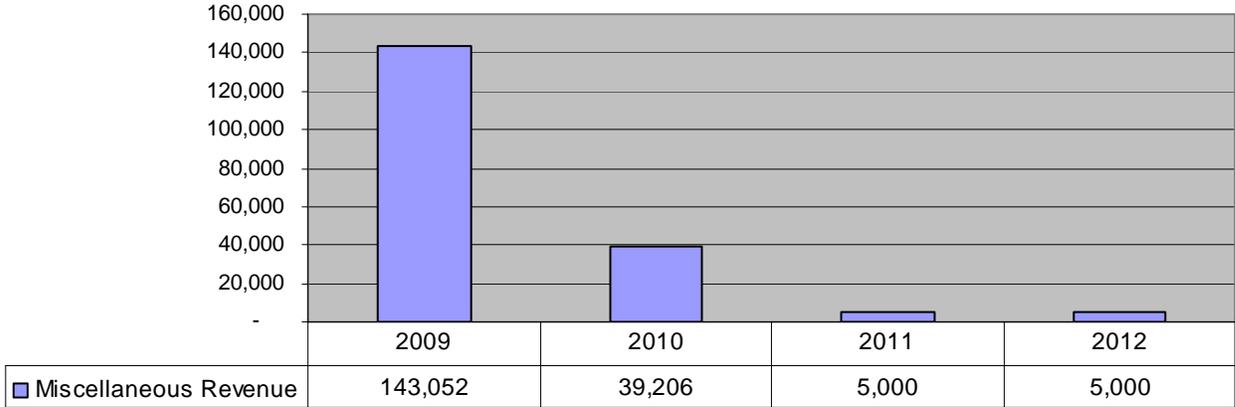
City of Marco Island
Fiscal Year 2011/2012 Budget



Miscellaneous Revenues

\$5,000

General Fund revenues not otherwise classified.



In fiscal year 2009, the City received a health insurance premium rebate.

Legislative – City Council

Mission Statement

To uphold the upscale residential community atmosphere, with sufficient commercial development to serve the needs of the residents, to enhance its natural beauty, to promote architectural harmony, and to provide for the safety and welfare of its residents, through cost-effective government, with prompt and courteous service to all.

The City Council has responsibility and oversight for all of the mission elements in the City, and this establishes the broad framework for the mission elements of each department.

Marco Island operates under a council-manager form of government in accordance with its Charter. Legislative authority is vested in a seven (7) member City Council elected at-large and on a non-partisan basis. Members of Council serve a term of four years on a staggered basis. The City Council elects a chair, who shall preside, and a vice-chair. The chair and vice-chair serve in that capacity for one (1) year.

The City Council enacts legislation, determines policy, and appoints a City Manager who is responsible for the administration and implementation of policies and manages the City's departments and services. The City Council also appoints a City Attorney.



City of Marco Island
Fiscal Year 2011/2012 Budget



08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY 11 TO FY12

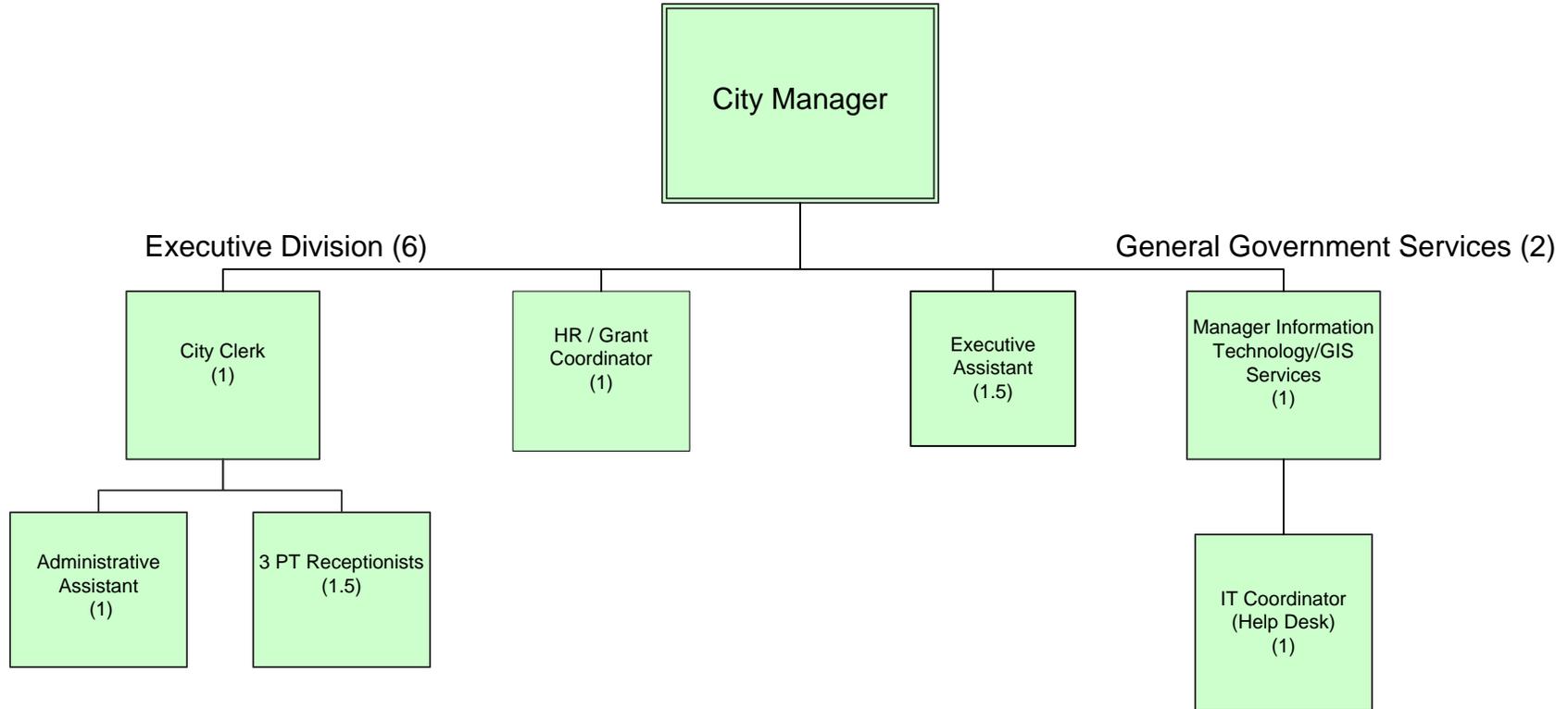
LEGISLATIVE					
0015111100	COUNCIL STIPENDS	45,000	45,000		.00
0015112100	FICA TAXES	3,850	3,850		.00
	TOTAL PERSONNEL SERVICES:	48,850	48,850		.00
0015113100	PROFESSIONAL SERVICES	0	10,000	10,000	.00
0015114000	TRAVEL & PER DIEM	0	1,800	1,800	.00
0015114100	TELEPHONE AND COMMUNICATIONS	5,040	5,040		.00
0015114901	MISCELLANEOUS EXPENSE	4,200	1,200	3,000-	(.71)
0015115100	OFFICE SUPPLIES	100	100		.00
	TOTAL OPERATING EXPENSES:	9,340	18,140	8,800	.94

	TOTAL CAPITAL OUTLAY:	0	0		.00

	GRAND TOTAL FOR DEPARTMENT:	58,190	66,990	8,800	.15
		=====	=====	=====	=====



Executive Administration



Executive – City Manager

Mission Statement

To be responsible to City Council for the administration of all City affairs by providing sound policy recommendations, leadership and management of all departmental activities, and to strive for excellence in the provision of City services at a reasonable cost with an organization committed to good customer service for the citizens we serve.

The City Charter provides that there shall be a City Manager who shall be the chief administrative officer of the City. The City Manager shall be responsible to the City Council for the administration of all City affairs placed in the Manager's charge by the City Charter. The City Manager is appointed by, serves at the pleasure of the City Council, and is directly responsible for executing laws and ordinances and implementing City Council policies.

The City Manager appoints all employees of the City with the exception of the City Attorney. The City Manager is responsible for providing and exercising overall supervision of all departments.

The City Manager prepares the annual budget for adoption by City Council.

The City Manager provides staff support to and steers the Boards and Committees established by Council.

The City Manager regularly and frequently reports to City Council regarding the status of City operations and financial condition.



City of Marco Island
Fiscal Year 2011/2012 Budget



08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY11 TO FY12

EXECUTIVE					
0015121200	WAGES	369,650	504,415	134,765	.36
0015121400	OVERTIME	300	300		.00
0015122000	BENEFITS	136,755	132,275	4,480-	(.03)
0015122100	FICA TAXES	32,890	43,025	10,135	.31
0015122200	RETIREMENT	10,630	14,850	4,220	.40
TOTAL PERSONNEL SERVICES:		550,225	694,865	144,640	.26

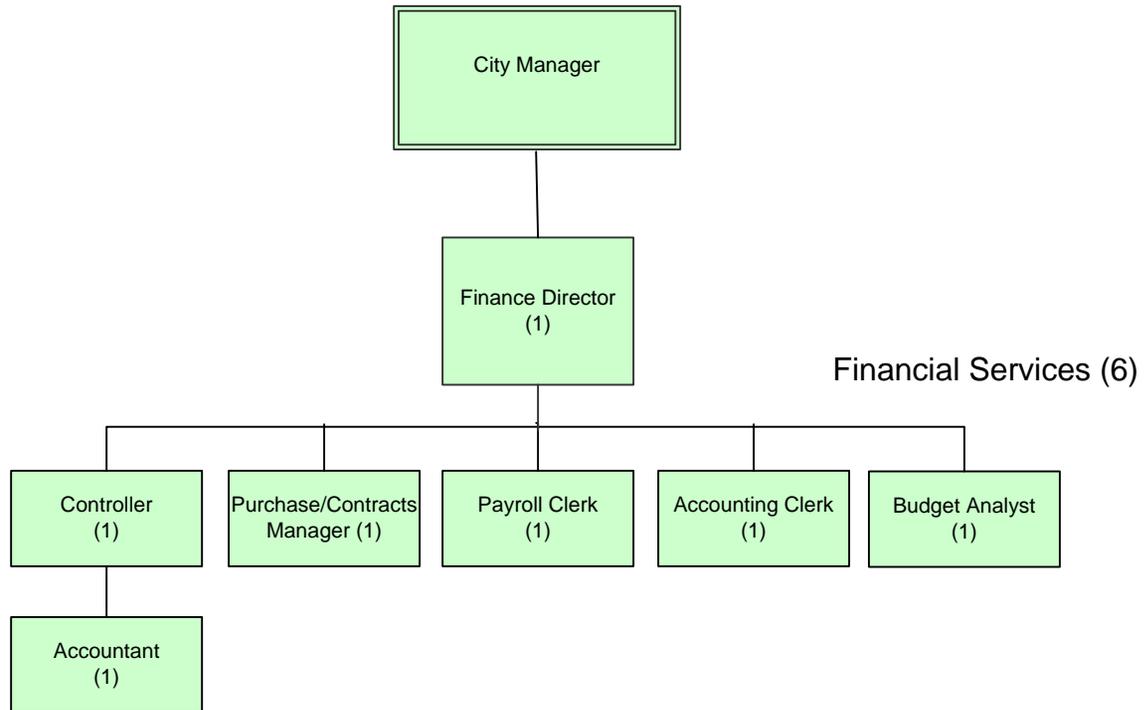
0015124000	TRAVEL & PER DIEM	0	1,200	1,200	.00
0015125400	PUBLICATIONS & MEMBERSHIPS	1,160	1,160		.00
0015125420	TRAINING	1,350	1,350		.00
TOTAL OPERATING EXPENSES:		2,510	3,710	1,200	.48

TOTAL CAPITAL OUTLAY:		0	0		.00

GRAND TOTAL FOR DEPARTMENT:		552,735	698,575	145,840	.26
		=====	=====	=====	=====



Finance Department



Finance

Mission Statement

Advise the City Manager in the administration, development, and monitoring of the operating and capital budgets, accept and control all payments and disbursements of funds, offer technical support within the City of Marco Island government structure, assist the general public and citizen groups with information requests, and make recommendations to City Council, City Manager and Advisory Committees on all financial and budgetary policies.

The Finance Department is the central fiscal control and accounting agency. The Director of Finance serves as the Chief Financial Officer for the City.

The **Finance Department** deals with receipt and disbursements of funds and all financial transactions of the City. The Department supervises purchasing, accounts payable, payroll, audits, operating and capital budgets, preparation of comprehensive analyses, financial reports, investments, debt management, insurance and risk assessment, and cash management. The Department provides financial information to the public, state agencies, lenders, grantors, auditors, bond rating agencies, department directors, City Council, and City Manager.

The **Utility Financial and Customer Service Division** reads water meters, prepares bills, and collects money owed to the City for its Water and Sewer operation.

The Department is responsible for administering the **Self-Insurance Fund**, covering the City's general liability, property, flood, and workers compensation insurance.

The Finance Director acts as liaison between the City and the **Hideaway Beach Tax District**.



City of Marco Island
Fiscal Year 2011/2012 Budget



08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET	BUDGET FY2012	AMOUNT CHANGE	FY11 TO FY12

FINANCE					
0015131200	WAGES	456,175	436,725	19,450-	(.04)
0015132000	BENEFITS	146,555	154,445	7,890	.05
0015132100	FICA TAXES	44,625	46,105	1,480	.03
0015132200	RETIREMENT	23,070	24,270	1,200	.05
0015132900	CAPITALIZABLE PERSONNEL COSTS	(20,675)	(20,675)		.00

	TOTAL PERSONNEL SERVICES:	649,750	640,870	8,880-	(.01)
0015133100	PROFESSIONAL SERVICES	9,390	13,125	3,735	.40
0015133200	AUDITING SERVICES	21,750	33,600	11,850	.54
0015133400	CONTRACTUAL SERVICES	10,150	23,300	13,150	1.30
0015133490	COLLIER COUNTY SERVICES	3,100	3,000	100-	(.03)
0015134000	TRAVEL & PER DIEM	6,700	7,200	500	.07
0015134100	TELEPHONE & COMMUNICATIONS	480	610	130	.27
0015134700	PRINTING	4,500	4,500		.00
0015134900	BANK FEES	19,100	19,100		.00
0015135100	OFFICE SUPPLIES	4,500	6,750	2,250	.50
0015135400	PUBLICATIONS & MEMBERSHIPS	1,885	1,885		.00
0015135420	TRAINING	6,200	6,525	325	.05

	TOTAL OPERATING EXPENSES:	87,755	119,595	31,840	.36
	TOTAL CAPITAL OUTLAY:	0	0		.00

	GRAND TOTAL FOR DEPARTMENT:	737,505	760,465	22,960	.03
=====					

Legal Counsel – City Attorney

Mission Statement

To serve as the Chief Legal Advisor to the City Council, the City Manager, and the City's boards and committees and to represent the City in legal proceedings by providing fair, honest, creative, and practical legal services.

The law firm of Gray Robinson provides primary legal services.

The City Attorney provides legal advice and services in the following areas:

- Review of contracts.
- Litigation.
- Review of ordinance drafts.
- Legal advice on all public policy issues and administrative issues.
- Legal advice on land use and building matters.
- Legal advisor to the Planning Board.
- Legal advisor to the Code Enforcement Board.
- Legal advisor for labor law and collective bargaining matters.
- Legal counsel for matters pertaining to general employee pensions.

Bond Counsel is provided by the firm of Bryant, Miller & Olive, P.A. of Tampa, Florida.

The firm of Sugarman & Susskind of Coral Gables, Florida provides legal counsel for police officers and firefighters pensions, which is charged directly to the pension funds.



City of Marco Island
Fiscal Year 2011/2012 Budget



08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY11 TO FY12

	LEGAL COUNSEL				
0015143100	PROFESSIONAL SERVICES	400,000	300,000	100,000-	(.25)
	TOTAL OPERATING EXPENSES:	400,000	300,000	100,000-	(.25)
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	GRAND TOTAL FOR DEPARTMENT:	400,000	300,000	100,000-	(.25)
		=====	=====	=====	=====

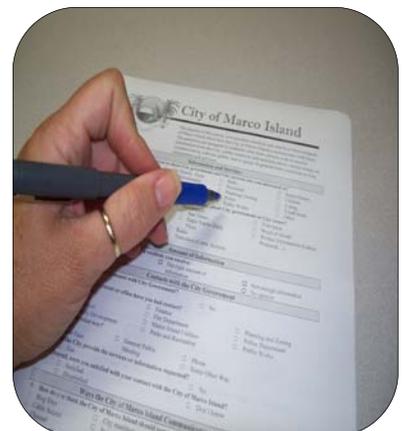
General Government

Mission Statement

To provide for City overhead expenses, shared by, but not allocated to, other City General Government departments. To provide for payment of services, such as special studies, projects, or consultants not available through or easily allocated to other General Government departments.

The Division maintains expense accounts for the following:

- Information Technology
- Community expenditures and grants
- Office supplies
- Telephone and communications
- Legal advertising and public notices
- Utilities, maintenance, & custodial services for City Hall
- Personnel recruiting and Human Resource programs
- City's drug-free workplace and safety programs
- Election and public information costs
- Newsletters, brochures, and CodeRED
- Other operating expenses not specifically allocated
- Contingency for reasonably expected expenditures not specifically budgeted in departmental accounts



City of Marco Island

Fiscal Year 2011/2012 Budget



08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY 11 TO FY12

GENERAL GOVERNMENT					
0015191200	WAGES	61,800	61,800		.00
0015192000	BENEFITS	15,455	15,455		.00
0015192100	FICA TAXES	5,975	5,980	5	.00
0015192200	RETIREMENT	3,100	3,100		.00

	TOTAL PERSONAL SERVICES:	86,330	86,335	5	.00
0015193100	PROFESSIONAL SERVICES	4,500	4,500		.00
0015193400	CONTRACTUAL SERVICES	111,580	108,945	2,635-	(.02)
0015193490	COLLIER COUNTY SERVICES	125	125		.00
0015194100	TELEPHONE & COMMUNICATIONS	77,661	77,656	5-	.00
0015194300	UTILITIES	49,020	49,020		.00
0015194400	RENTALS & LEASES	16,420	17,200	780	.05
0015194500	INSURANCE	0	682,800	682,800	.00
0015194610	VEHICLE REPAIR & MAINTENANCE	500	4,500	4,000	8.00
0015194620	BUILDING REPAIR & MAINTENANCE	16,000	16,000		.00
0015194630	EQUIPMENT REPAIR & MAINTENANCE	4,000	4,000		.00
0015194700	PRINTING	17,500	11,500	6,000-	(.34)
0015194810	GOODWILL	4,000	4,000		.00
0015194900	CITY PERSONNEL EXPENSES	17,750	15,000	2,750-	(.15)
0015194920	LEGAL ADVERTISING	50,475	30,975	19,500-	(.39)
0015195100	OFFICE SUPPLIES	16,250	16,250		.00
0015195210	FUEL	300	3,000	2,700	9.00
0015195230	POSTAGE	25,090	25,090		.00
0015195250	IT SUPPLIES/SERVICES/SMALL EQU	113,320	105,820	7,500-	(.07)
0015195251	MEDIA CTR - SUPPLIES/SEVICES	12,500	12,500		.00
0015195290	SOLID WASTE DISPOSAL	4,750	4,750		.00
0015195400	PUBLICATIONS & MEMBERSHIPS	1,749	2,099	350	.20
0015199095	BPA RES CONTINGENCY	0	268,500	268,500	.00
0015199096	OIL SPILL DISASTER	546,000	0	546,000-	(1.00)
0015199098	RETIREMENT CONTINGENCY	100,000	150,000	50,000	.50
0015199099	CONTINGENCY	10,000	140,600	130,600	13.06

	TOTAL OPERATING EXPENSES:	1,199,490	1,754,830	555,340	.46

0015196400	EQUIPMENT PURCHASES	21,500	0	21,500-	(1.00)

	TOTAL CAPITAL OUTLAY:	21,500	0	21,500-	(1.00)

	GRAND TOTAL FOR DEPARTMENT:	1,307,320	1,841,165	533,845	.41
=====					

City of Marco Island
Fiscal Year 2011/2012 Budget



09/23/11

ACCOUNT #	DESCRIPTION	ORIGINAL BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY 11 TO FY12

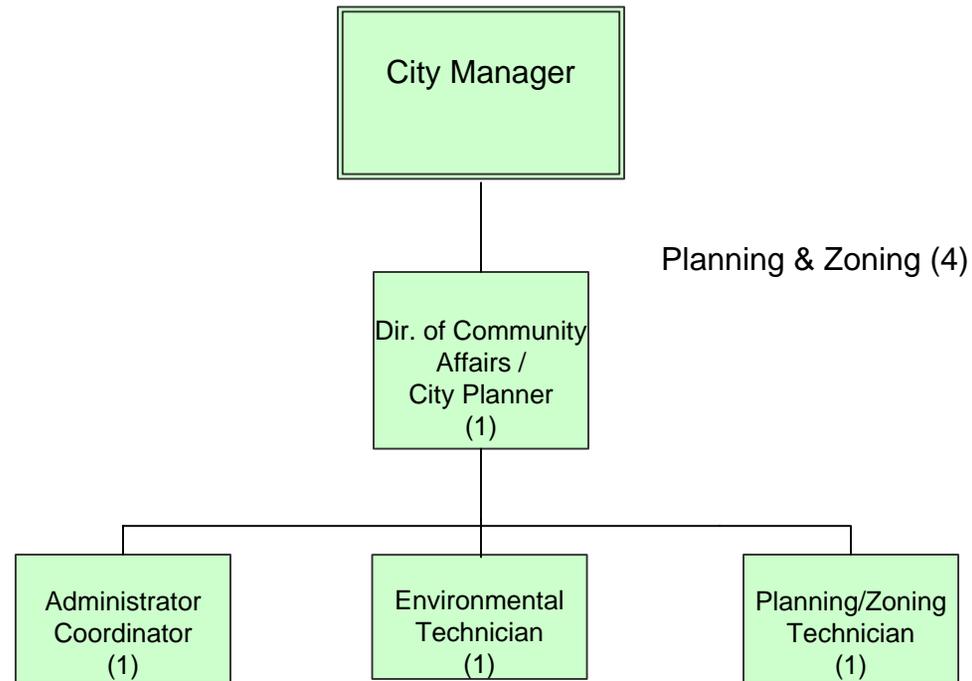
GENERAL FUND TRANSFERS OUT					
0015810201	TRANS TO FL POOL DEBT SERVICE	95,040	0	95,040-	(1.00)
0015810202	TRANS TO FIRETRUCK DEBT SERVIC	131,060	0	131,060-	(1.00)
0015810203	TRANS TO SALES TAX BOND DS FUN	548,165	550,275	2,110	.00
0015810206	TRANS TO 2009 FIRE TRK LEASE	0	90,710	90,710	.00
0015810300	TRANS TO CAPITAL PROJECTS FUND	2,135,000	1,255,300	879,700-	(.41)
0015810500	CONT TO LIABILITY INSURANCE FU	682,800	0	682,800-	(1.00)
0015810520	TRANSFER TO ASSET RPLCMT FUND	1,427,800	2,731,725	1303,925	.91
TOTAL TRANSFERS OUT:		5,019,865	4,628,010	391,855-	(.08)

0015909900	CENTRAL ADM ALLOCATION	(704,780)	0	704,780	(1.00)
TOTAL ALLOCATIONS:		(704,780)	0	704,780	(1.00)

GRAND TOTAL:		4,315,085	4,628,010	312,925	.07
		=====	=====	=====	=====



Community Affairs Department



Community Affairs

Mission Statement

To offer Marco Island residents and visitors a thoughtful, professional staff that provides current and long-range planning, and environmental and zoning services, acting in a prompt and courteous manner when addressing community needs and City business. The staff encourages community participation to develop a sound, innovative planning program that will complement and enhance the natural, social, and economic environment of the Island.

The Community Affairs Department is charged with providing both current and long range planning, environmental and zoning services.

Planning staff works with the development community, churches, non-profits and other institutions and groups on proposed projects, site plan review, land use petitions, variances and interpretations of the Land Development Code. It also provides staff liaison with the Planning Board and support to City Council. Long range planning efforts focus on reviewing and implementing policies contained in the Comprehensive Plan. Staff also suggests and researches amendments to the Land Development Code and other City Code provisions.

The City's environmental specialist permits landscape and vegetation activities, performs activities to advance the protection of listed species, monitors water quality and performs outreach activities involving schools, civic groups and NGOs. The environmental specialist is the staff liaison to the Beach Advisory Committee.

Zoning activities within the Community Affairs Department include a variety of short term community permits, commercial temporary use permits, occupational licensing, home occupation certificates and flood certificates. Staff also monitors and advocates on matters related to FEMA flood maps, including maintenance of our community rating.



City of Marco Island
Fiscal Year 2011/2012 Budget



08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY 11 TO FY12

COMMUNITY AFFAIRS					
0015151200	WAGES	334,325	218,725	115,600-	(.35)
0015151400	OVERTIME	2,000	2,000		.00
0015152000	BENEFITS	98,270	66,745	31,525-	(.32)
0015152100	FICA TAXES	32,430	21,215	11,215-	(.35)
0015152200	RETIREMENT	16,925	11,100	5,825-	(.34)
TOTAL PERSONNEL SERVICES:		483,950	319,785	164,165-	(.34)

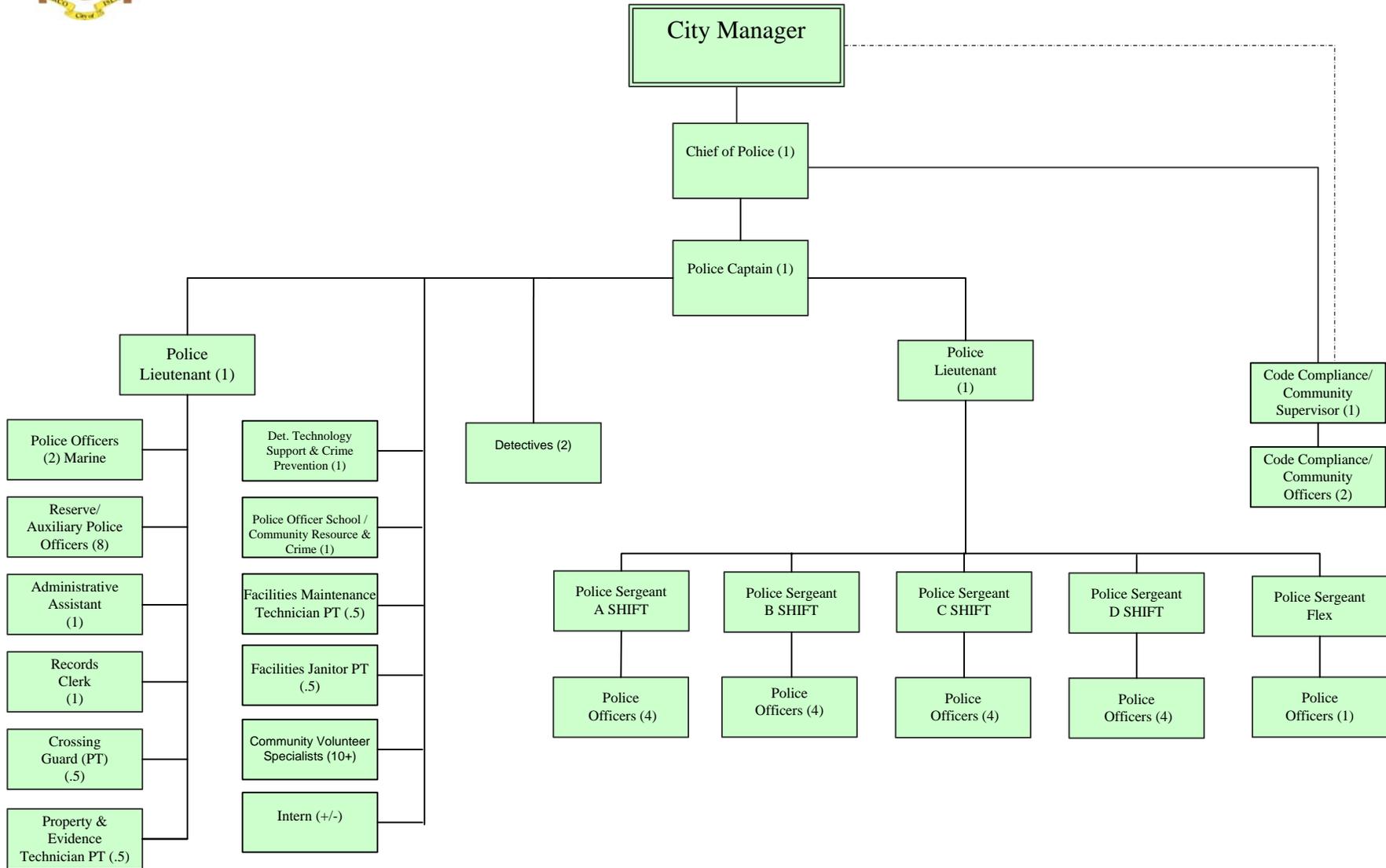
0015153100	PROFESSIONAL SERVICES	25,000	0	25,000-	(1.00)
0015153400	CONTRACTUAL SERVICES	4,000	2,500	1,500-	(.38)
0015153480	WATER QUALITY TESTING	6,000	6,000		.00
0015153490	COLLIER COUNTY SERVICES	0	50,000	50,000	.00
0015154000	TRAVEL PER DIEM	650	2,800	2,150	3.31
0015154100	TELEPHONE & COMMUNICATIONS	2,400	2,400		.00
0015154630	EQUIPMENT REPAIR & MAINTENANCE	0	1,000	1,000	.00
0015154700	PRINTING	1,250	1,250		.00
0015155100	OFFICE SUPPLIES	3,000	2,000	1,000-	(.33)
0015155200	OPERATING SUPPLIES	2,500	2,500		.00
0015155220	UNIFORMS	200	200		.00
0015155400	PUBLICATIONS & MEMBERSHIPS	960	1,400	440	.46
0015155420	TRAINING	1,415	800	615-	(.43)
TOTAL OPERATING EXPENSES:		47,375	72,850	25,475	.54

TOTAL CAPITAL OUTLAY:		0	0		.00

GRAND TOTAL FOR DEPARTMENT:		531,325	392,635	138,690-	(.26)
		=====	=====	=====	=====



Police Department



Police Department

Mission Statement

It is the mission of the Marco Island Police Department to provide for the security and safety of all persons within the City of Marco Island.

The Marco Island Police Department is a full service law enforcement agency providing uninterrupted surface and waterborne patrol missions every calendar day of the year, 24 hours per day. The agency maintains mutual aid agreements with our sister agencies in Collier County to supplement services in extraordinary and special incidents. In confronting complex, multijurisdictional challenges we utilize our extensive affiliations with our state and federal partners to the fullest benefit of our residents and visitors.

Our emphasis on all hazards planning and plan compatible operations create a professional outcome that ensures safety and a proactive orientation to our services. Our goal of proactive crime suppression and optimized police visibility philosophy promote better crime prevention outcomes.

We will tirelessly perform our duties to provide service that exceeds the expectations of those we serve.

This year we will endeavor to expand and solidify our community relations and partnerships in a positive way to build higher levels of trust and esteem for our efforts.



City of Marco Island
Fiscal Year 2011/2012 Budget



08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY 11 TO FY12

	CODE COMPLIANCE				
0015201200	WAGES	153,160	139,575	13,585-	(.09)
0015202000	BENEFITS	47,060	41,475	5,585-	(.12)
0015202100	FICA TAXES	14,430	13,800	630-	(.04)
0015202200	RETIREMENT	7,975	22,900	14,925	1.87
	TOTAL PERSONNEL SERVICES:	222,625	217,750	4,875-	(.02)
0015203400	CONTRACTUAL SERVICES	38,000	62,000	24,000	.63
0015204000	TRAVEL PER DIEM	0	1,500	1,500	.00
0015204100	TELEPHONE & COMMUNICATIONS	1,440	3,480	2,040	1.42
0015204400	RENTALS & LEASES	0	1,752	1,752	.00
0015204610	VEHICLE REPAIR & MAINTENANCE	3,500	6,000	2,500	.71
0015204630	EQUIPMENT REPAIR & MAINTENANCE	2,195	3,400	1,205	.55
0015204700	PRINTING	800	800		.00
0015205100	OFFICE SUPPLIES	2,000	2,000		.00
0015205200	OPERATING SUPPLIES	0	2,900	2,900	.00
0015205210	FUEL	3,100	4,500	1,400	.45
0015205220	UNIFORMS	600	1,600	1,000	1.67
0015205400	PUBLICATIONS & MEMBERSHIPS	225	300	75	.33
0015205420	TRAINING	2,255	3,778	1,523	.68
	TOTAL OPERATING EXPENSES:	54,115	94,010	39,895	.74
	TOTAL CAPITAL OUTLAY:	0	0		.00
	GRAND TOTAL FOR DEPARTMENT:	276,740	311,760	35,020	.13
=====					

City of Marco Island

Fiscal Year 2011/2012 Budget



08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY 11 TO FY 12

POLICE SERVICES					
0015211100	SUPERVISOR SALARIES	203,800	203,800		.00
0015211201	POLICE OFFICER WAGES	1,817,290	1,835,295	18,005	.01
0015211300	SUPPORT STAFF WAGES	118,060	128,760	10,700	.09
0015211400	OVERTIME	75,000	85,000	10,000	.13
0015212000	BENEFITS	382,255	426,300	44,045	.12
0015212100	FICA TAXES	182,935	182,110	825-	.00
0015212200	RETIREMENT	620,690	654,400	33,710	.05
0015212201	CASUALTY INS PREMIUM TAX-POLIC	153,650	153,650		.00
0015212500	UNEMPLOYMENT COMPENSATION	15,000	15,000		.00
TOTAL PERSONNEL SERVICES:		3,568,680	3,684,315	115,635	.03

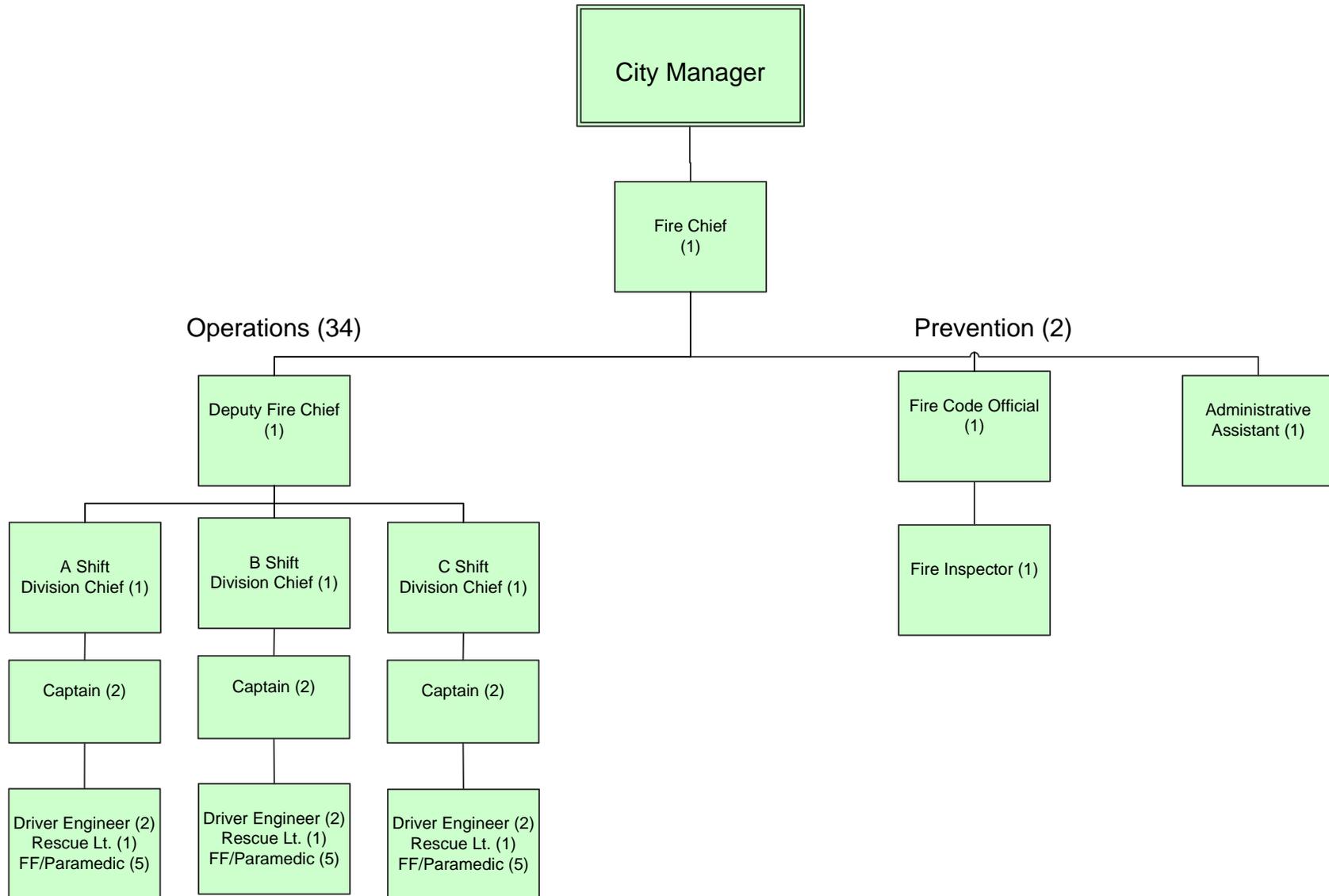
0015213100	PROFESSIONAL SERVICES	3,000	2,040	960-	(.32)
0015213400	CONTRACTUAL SERVICES	24,680	16,360	8,320-	(.34)
0015213490	COLLIER COUNTY SERVICES	180,000	180,000		.00
0015213500	INVESTIGATIONS	1,200	1,800	600	.50
0015214000	TRAVEL PER DIEM	0	3,600	3,600	.00
0015214100	TELEPHONE & COMMUNICATIONS	20,500	37,700	17,200	.84
0015214300	UTILITIES	42,000	45,360	3,360	.08
0015214400	RENTALS & LEASES	4,375	4,380	5	.00
0015214610	VEHICLE REPAIR & MAINTENANCE	72,500	52,250	20,250-	(.28)
0015214620	BUILDING REPAIR & MAINTENANCE	8,300	13,500	5,200	.63
0015214630	EQUIPMENT REPAIR & MAINTENANCE	12,750	6,750	6,000-	(.47)
0015214660	MARINE EXP-REPAIRS/MAINT	20,000	20,000		.00
0015214700	PRINTING	500	2,250	1,750	3.50
0015214810	PUBLIC EDUCATION & GOODWILL	1,500	1,500		.00
0015214990	FEDERAL EQUITABLE SHARING AGRE	8,400	0	8,400-	(1.00)
0015215100	OFFICE SUPPLIES	8,000	8,000		.00
0015215200	OPERATING SUPPLIES	6,500	17,925	11,425	1.76
0015215210	FUEL	75,000	78,650	3,650	.05
0015215220	UNIFORMS	15,000	24,900	9,900	.66
0015215250	IT SUPPLIES/SERVICES SMALL EQU	31,475	41,700	10,225	.32
0015215280	MARINE EXPENSE-FUEL	25,000	15,500	9,500-	(.38)
0015215400	PUBLICATIONS & MEMBERSHIPS	700	700		.00
0015215420	TRAINING	2,000	9,500	7,500	3.75
TOTAL OPERATING EXPENSES:		563,380	584,365	20,985	.04

0015216400	EQUIPMENT PURCHASES	10,500	0	10,500-	(1.00)
TOTAL CAPITAL OUTLAY:		10,500	0	10,500-	(1.00)

GRAND TOTAL FOR DEPARTMENT:		4,142,560	4,268,680	126,120	.03
		=====	=====	=====	=====



Fire-Rescue Department



Fire-Rescue Department

Mission Statement

The mission of the Marco Island Fire-Rescue Department is to exceed your expectations of fire suppression and life safety services, to provide emergency medical services, and deliver safe and quality emergency and prevention services to all persons within the City. As a Team since 1965, we have, and will continue to dedicate our lives to preserve your life, health, safety, and property. "Everyone goes home."

The Fire Rescue Department has been serving Marco Island for 47 years. The demands for service increased by 10% over the previous year for emergency calls. The Isles of Capri Fire Department stopped responding to our Fire Alarms during this last year placing longer response times from off Island Automatic Aid units. These issues have an impact on risk for the high life hazard associated with aging multifamily and high-rise structures. Recent traffic counts indicate 31,000 cars coming onto the Island daily. Significant demand is placed upon recreation and boating resources. The Fire Rescue Department is reopening their training station on the north end of the Island to serve approximately 40% of our call area.

The Fire Rescue Department at the request of the City Manager is placing all City Employees through the Community Emergency Response Team (CERT) training to better serve the community.



City of Marco Island
Fiscal Year 2011/2012 Budget



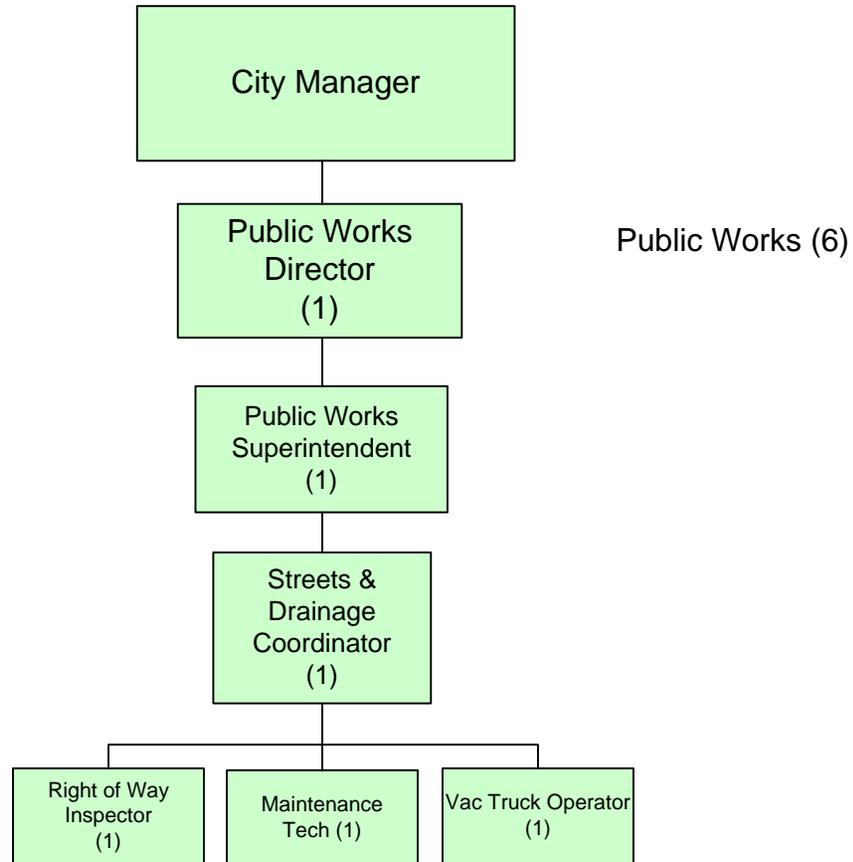
08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY 12 TO FY11

	FIRE/RESCUE				
0015221100	SUPERVISOR SALARIES	211,275	210,670	605-	.00
0015221200	FIREFIGHTER WAGES	2,247,635	2,182,225	65,410-	(.03)
0015221300	SUPPORT STAFF WAGES	178,465	178,465		.00
0015221400	OVERTIME	75,000	75,000		.00
0015222000	BENEFITS	620,645	627,360	6,715	.01
0015222100	FICA TAXES	241,870	226,745	15,125-	(.06)
0015222200	RETIREMENT	558,445	526,325	32,120-	(.06)
0015222201	PROPERTY INS PREMIUM TAX-FIRE	73,935	73,935		.00
	TOTAL PERSONNEL SERVICES:	4,207,270	4,100,725	106,545-	(.03)
0015223100	PROFESSIONAL SERVICES	30,000	32,000	2,000	.07
0015223400	CONTRACTUAL SERVICES	7,000	10,500	3,500	.50
0015224000	TRAVEL & PER DIEM	2,800	5,200	2,400	.86
0015224100	TELEPHONE & COMMUNICATIONS	11,940	15,250	3,310	.28
0015224300	UTILITIES	37,320	43,880	6,560	.18
0015224400	RENTALS & LEASES	5,000	5,000		.00
0015224610	VEHICLE REPAIR & MAINTENANCE	60,000	71,900	11,900	.20
0015224620	BUILDING REPAIR & MAINTENANCE	19,450	23,450	4,000	.21
0015224630	EQUIPMENT REPAIR & MAINTENANCE	10,950	12,450	1,500	.14
0015224660	MARINE EXP-REPAIRS/MAINT	20,000	20,000		.00
0015224700	PRINTING	750	1,000	250	.33
0015224810	PUBLIC EDUCATION & GOODWILL	4,500	5,000	500	.11
0015225100	OFFICE SUPPLIES	7,500	7,500		.00
0015225200	OPERATING SUPPLIES	24,250	34,850	10,600	.44
0015225210	FUEL	30,000	35,000	5,000	.17
0015225220	UNIFORMS	12,350	23,000	10,650	.86
0015225225	BUNKER GEAR	13,600	17,200	3,600	.26
0015225265	MEDICAL SUPPLIES	10,000	12,500	2,500	.25
0015225400	PUBLICATIONS & MEMBERSHIPS	3,285	3,285		.00
0015225420	TRAINING	12,650	12,150	500-	(.04)
	TOTAL OPERATING EXPENSES:	323,345	391,115	67,770	.21
	TOTAL CAPITAL OUTLAY:	0	0		.00
	GRAND TOTAL FOR DEPARTMENT:	4,530,615	4,491,840	38,775-	(.01)
		=====	=====	=====	=====



Public Works Department



Public Works

Mission Statement

To provide infrastructure maintenance and construction services to the City of Marco Island in the most cost-effective and timely manner, resulting in the safe and efficient public use of roads, bridges, traffic signals, streetlights, sidewalks, storm drains, bike path and related facilities.

The Public Works Department is responsible to plan, design, construct, operate, and maintain roads, stop controlled intersections, signalized intersections, controlled intersections, waterways, bridges, streetlights, public sidewalk network, surface and underground drainage systems, utility water and wastewater collection and distribution systems, and maintenance of rights-of-way.

The department's goal is to develop and maintain the optimum public infrastructure system, secure adequate recourses, and foster planned, quality growth to promote the welfare of the community. This is accomplished by evaluating and assessing community needs, providing programs consistent with the goals and objectives outlined by the City Council, setting the standards to achieve long-term economic progress and developing programs that address target goals and to minimize maintenance costs.



City of Marco Island
Fiscal Year 2011/2012 Budget



08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY 11 TO FY 12

STREETS & DRAINAGE					
0015411200	WAGES	331,385	328,385	3,000-	(.01)
0015411400	OVERTIME	1,500	1,500		.00
0015412000	BENEFITS	120,265	139,820	19,555	.16
0015412100	FICA TAXES	33,915	33,200	715-	(.02)
0015412200	RETIREMENT	17,150	14,590	2,560-	(.15)

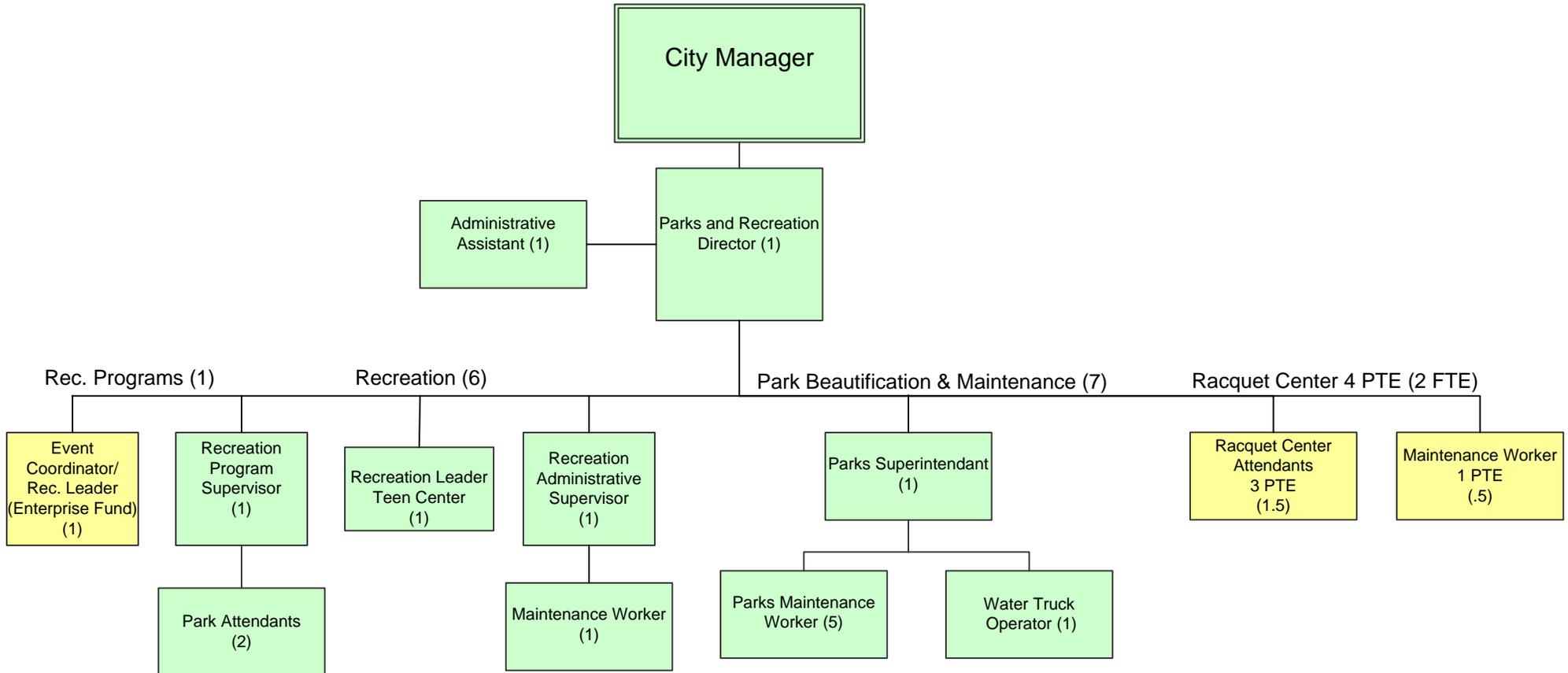
	TOTAL PERSONNEL SERVICES:	504,215	517,495	13,280	.03
0015413100	PROFESSIONAL SERVICES	5,000	7,500	2,500	.50
0015413400	CONTRACTUAL SERVICES	195,000	185,000	10,000-	(.05)
0015414000	TRAVEL PER DIEM	750	1,000	250	.33
0015414100	TELEPHONE & COMMUNICATIONS	6,480	0	6,480-	(1.00)
0015414300	UTILITIES	395,000	395,000		.00
0015414400	RENTALS & LEASES	0	14,000	14,000	.00
0015414610	VEHICLE REPAIR & MAINTENANCE	13,000	12,500	500-	(.04)
0015414620	BUILDING REPAIR & MAINTENANCE	0	1,250	1,250	.00
0015414630	EQUIPMENT REPAIR & MAINTENANCE	750	750		.00
0015414640	STREET LIGHT REPAIR & MAINTENANCE	0	20,000	20,000	.00
0015414700	PRINTING	500	500		.00
0015414900	WATERWAYS EXPENSES	22,500	12,500	10,000-	(.44)
0015415100	OFFICE SUPPLIES	2,500	1,750	750-	(.30)
0015415200	ROADS & STREETS MATERIALS	54,500	44,500	10,000-	(.18)
0015415210	FUEL	14,000	10,000	4,000-	(.29)
0015415220	UNIFORMS	5,250	5,250		.00
0015415290	SOLID WASTE DISPOSAL	0	1,500	1,500	.00
0015415400	PUBLICATIONS & MEMBERSHIPS	1,445	1,250	195-	(.13)
0015415420	TRAINING & EDUCATION	3,000	2,500	500-	(.17)

	TOTAL OPERATING EXPENSES:	719,675	716,750	2,925-	.00
	TOTAL CAPITAL OUTLAY:	0	0		.00
	TOTAL DEBT SERVICE:	0	0		.00

	GRAND TOTAL FOR DEPARTMENT:	1,223,890	1,234,245	10,355	.01
=====					



Parks and Recreation Department



* Enterprise Funded

Parks and Recreation

Mission Statement

To enhance the quality of life for Marco Island residents and visitors by providing high quality recreational programs and facilities for athletics, the arts, socialization, and life-long learning experiences, with safe, clean, and beautiful landscaping, parks, pathways, and athletic fields.

The Parks and Recreation Department encompasses Recreation, Beautification, Parks Maintenance, a Racquet Center Enterprise Fund, and a Recreation Enterprise Fund.

Recreation manages the functions of all City parks, City athletic fields, recreation programs, capital projects, and development and delivery of special events. Recreation staff also provides summer camp programs, adult fitness, and facilitates youth sport development.

Parks Maintenance staff performs grounds, landscape maintenance, and tree planting programs at all parks, playgrounds, athletic fields, City Hall Campus, Racquet Center, and Tommie Barfield baseball and tennis facilities.

Beautification staff enjoys a Tree City U.S.A. status and a collaborative relationship with the City's Beautification Advisory Committee (BAC) and Public Works Department. The BAC continues to advise staff on planting recommendations for future landscape and streetscape projects and improving maintenance and water conservation techniques.

Recreation Enterprise Fund continues to manage, develop, and facilitate Special Events, Farmers Market and summer youth programs.

Racquet Center is a fully functional tennis center, with tennis professionals, pro-shop, eight tennis courts, two racquetball courts, and a pickle ball court.



City of Marco Island
Fiscal Year 2011/2012 Budget



08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY 11 TO FY 12

	PARKS MAINTENANCE				
0015421200	WAGES	221,520	216,520	5,000-	(.02)
0015421400	OVERTIME	1,500	1,500		.00
0015422000	BENEFITS	84,550	87,780	3,230	.04
0015422100	FICA TAXES	21,485	21,100	385-	(.02)
0015422200	RETIREMENT	11,175	10,925	250-	(.02)
	TOTAL PERSONNEL SERVICES	340,230	337,825	2,405-	(.01)

0015423400	CONTRACTUAL SERVICES	16,000	14,000	2,000-	(.13)
0015424100	TELEPHONE & COMMUNIC	600	600		.00
0015424300	UTILITIES	110,000	140,500	30,500	.28
0015424400	RENTALS & LEASES	500	500		.00
0015424610	VEHICLE REPAIR & MAINTENANCE	500	2,500	2,000	4.00
0015424620	FACILITIES REPAIR & MAINTENANC	44,000	41,250	2,750-	(.06)
0015424630	EQUIP REPAIR & MAINT	4,500	4,500		.00
0015425200	OPERATING SUPPLIES	50,500	50,500		.00
0015425210	FUEL	7,500	10,000	2,500	.33
0015425220	UNIFORMS	2,500	2,500		.00
0015425290	SOLID WASTE DISPOSAL	9,000	9,000		.00
0015425400	PUBLICATIONS & MEMBERSHIPS	300	350	50	.17
0015425420	TRAINING & EDUCATION	1,000	500	500-	(.50)
	TOTAL OPERATING EXPENSES:	246,900	276,700	29,800	.12

	TOTAL CAPITAL OUTLAY:	0	0		.00

	GRAND TOTAL FOR DEPARTMENT:	587,130	614,525	27,395	.05
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City of Marco Island
Fiscal Year 2011/2012 Budget



08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY 11 TO FY 12

PARKS & REC ADMIN					
0015721200	WAGES	373,475	351,475	22,000-	(.06)
0015721400	OVERTIME	2,500	2,500		.00
0015722000	BENEFITS	114,025	120,420	6,395	.06
0015722100	FICA TAXES	36,610	34,500	2,110-	(.06)
0015722200	RETIREMENT	18,925	17,825	1,100-	(.06)
TOTAL PERSONAL SERVICES:		545,535	526,720	18,815-	(.03)

0015723400	CONTRACTUAL SERVICES	2,400	14,250	11,850	4.94
0015723480	REC PROGRAMS CONTRACT SERVICES	45,700	45,700		.00
0015724100	TELEPHONE & COMMUNICATIONS	900	1,500	600	.67
0015724300	UTILITIES	10,000	12,500	2,500	.25
0015724400	RENTALS & LEASES	12,220	5,900	6,320-	(.52)
0015724610	VEHICLE REPAIR & MAINTENANCE	1,100	1,100		.00
0015724620	FACILITIES REPAIR & MAINTENANC	47,500	45,000	2,500-	(.05)
0015724630	EQUIPMENT REPAIR & MAINTENANCE	1,000	1,000		.00
0015724700	PRINTING	8,000	1,500	6,500-	(.81)
0015724902	COMMUNITY GRANTS	70,000	0	70,000-	(1.00)
0015725100	OFFICE SUPPLIES	5,000	8,000	3,000	.60
0015725200	OPERATING SUPPLIES	20,500	20,000	500-	(.02)
0015725210	FUEL	3,000	3,500	500	.17
0015725220	UNIFORMS	2,000	2,000		.00
0015725400	PUBLICATIONS & MEMBERSHIPS	1,650	1,650		.00
TOTAL OPERATING EXPENSES:		230,970	163,600	67,370-	(.29)

TOTAL CAPITAL OUTLAY:		0	0		.00

GRAND TOTAL FOR DEPARTMENT:		776,505	690,320	86,185-	(.11)
		=====	=====	=====	=====

City of Marco Island
Fiscal Year 2011/2012 Budget



08/25/11

ACCOUNT #	DESCRIPTION	ADOPTED BUDGET FY11	BUDGET FY2012	AMOUNT CHANGE	FY 11 TO FY 12

	BEAUTIFICATION				
0015791200	WAGES	68,275	66,275	2,000-	(.03)
0015791400	OVERTIME	1,500	1,500		.00
0015792000	BENEFITS	20,450	21,250	800	.04
0015792100	FICA TAXES	6,655	6,510	145-	(.02)
0015792200	RETIREMENT	3,500	3,400	100-	(.03)
	TOTAL PERSONNEL	100,380	98,935	1,445-	(.01)
0015793100	PROFESSIONAL SERVICES	12,000	6,000	6,000-	(.50)
0015793400	CONTRACTUAL SERVICES	378,670	511,870	133,200	.35
0015794300	UTILITIES	32,000	43,150	11,150	.35
0015794610	VEHICLE REPAIR & MAINTENANCE	4,500	4,500		.00
0015794630	EQUIPMENT REPAIR & MAINT	0	10,000	10,000	.00
0015795200	OPERATING SUPPLIES	30,000	30,000		.00
0015795210	FUEL	10,000	10,000		.00
0015795220	UNIFORMS	1,000	1,000		.00
0015795290	SOLID WASTE DISPOSAL	1,000	1,000		.00
0015795420	TRAINING	500	500		.00
	TOTAL OPERATING EXPENSES:	469,670	618,020	148,350	.32
	TOTAL CAPITAL OUTLAY:	0	0		.00
	GRAND TOTAL FOR DEPARTMENT:	570,050	716,955	146,905	.26
		=====	=====	=====	=====

City of Marco Island Fiscal Year 2011/2012 Budget



08/23/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACUTAL FY2011	BUDGET FY2012	NEW BGT % CY BGT
RECREATION ENT FUND REVENUES						
4903470000	PROGRAM INCOME	54,334	73,000	87,785	75,000	103 %
4903472010	CAMP MACKLE	0	50,000	36,358	50,000	100 %
4903690000	MISC INCOME	4,739	15,000	7,859	17,500	117 %
4903810405	USE OF RESERVES	0	0	0	27,525	0 %
4903894000	DONATIONS	1,502	18,652	1,300	0	0 %
4903894001	DONATIONS-TRACT C&D IMPROVEMEN	0	2,000	0	0	0 %
4903894002	DONATIONS-CANINE COVE	15,330	5,675	5,695	5,000	88 %
4903894003	VETERANS'S PARK TREE DONATIONS	24,850	0	1,900	0	0 %
4903894004	CAMP MACKLE PROGRAM FEES	33,427	0	0	0	0 %
4903894005	VFW MEMORIAL DONATION	10,000	148,445	155,842	5,000	3 %
4903894006	VETERANS' PARK RENTAL FEES	0	0	9,850	10,000	0 %
4903894007	Donations-Camp Mackle	0	0	5,631	0	0 %
4903894010	MEMORIAL PARK BENCHES/RENTALS	1,267	4,000	1,000	0	0 %
4903894020	"MICKY'S" SAILING FUND	9,009	6,000	7,003	5,000	83 %
4903894043	FOOD/BEVERAGE	11,216	8,700	11,170	12,000	138 %
4903894100	FARMER'S MARKET REVENUE	35,775	59,000	79,832	79,500	135 %
TOTAL REVENUES		201,449	390,472	411,225	286,525	73 %

City of Marco Island Fiscal Year 2011/2012 Budget



09/30/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACUTAL FY2011	BUDGET FY2012	NEW BGT % CY BGT
RECREATION ENT FUND EXPENDITURES						
4905721200	WAGES	31,317	44,560	64,483	42,435	95 %
4905721400	OVERTIME	42	1,000	1,255	1,000	100 %
4905722000	BENEFITS	9,294	11,215	18,348	21,700	193 %
4905722100	FICA TAXES	2,866	4,370	5,481	4,110	94 %
4905722200	RETIREMENT	1,161	2,295	2,048	2,295	100 %
4905722500	UNEMPLOYMENT BENEFITS	4,125	0	0	0	0 %
TOTAL PERSONNEL		48,805	63,440	91,614	71,540	113 %
4905723400	CONTRACTUAL SERVICES	36,196	57,500	49,372	45,000	78 %
4905724005	VFW MEMORIAL EXPENSE	0	2,945	2,340	5,000	170 %
4905724901	MISCELLANEOUS EXPENSE	590	0	1,116	1,000	0 %
4905724903	VETERAN'S PARK TREE EXPENSE	6,198	18,652	15,566	0	0 %
4905724904	CAMP MACKLE EXPENSES	10,500	16,935	13,635	42,900	253 %
4905724910	FARMER'S MARKET EXPENSES	2,091	3,000	15,164	10,000	333 %
4905724911	ADMINISTRATIVE CHARGES-GEN FUN	0	0	0	91,485	0 %
4905724970	MEMORIALS PURCHASED	434	4,000	0	0	0 %
4905725100	SUPPLIES	608	1,000	601	1,000	100 %
4905725101	DOG PARK SUPPLIES	0	5,000	4,504	5,000	100 %
4905725102	FOOD & BEVERAGE SUPPLIES	6,793	6,500	6,408	6,000	92 %
4905725301	SAILING PROGRAM EXPENSES	11,349	6,000	5,810	7,600	127 %
4905725902	DEPRECIATION EXPENSE	8,129	0	0	0	0 %
4905729900	Central Cost Allocation	0	60,000	65,000	0	0 %
TOTAL OPERATING EXPENSES:		82,888	181,532	179,516	214,985	118 %
4905726400	EQUIPMENT PURCHASES	16,612	0	0	0	0 %
4905726402	EXPENSES-TRACT C&D IMPROVEMENT	595	0	0	0	0 %
4905726403	CANINE COVE	54,470	0	0	0	0 %
4905726999	CAPITAL PROJECT OFFSET	(71,678)	0	0	0	0 %
4905810300	TRANSFER TO CIP (300) FUND	0	145,500	100,000	0	0 %
TOTAL CAPITAL & TRANSFERS		(1)	145,500	100,000	0	0 %
GRAND TOTAL FOR DEPARTMENT:		131,693	390,472	371,131	286,525	73 %

City of Marco Island Fiscal Year 2011/2012 Budget



08/29/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

RACQUET CENTER ENT REVENUES						
4913690000	MISC INCOME	34,788	30,525	18,411	23,000	75 %
4913810000	USE OF RESERVES	0	34,010	0	0	0 %
4913894000	CITY KIDS DONATIONS	6,583	0	676	0	0 %
4913894040	TOURNAMENT INCOME	3,751	8,800	2,500	4,000	45 %
4913894041	INSTRUCTION INCOME	65,312	45,000	71,469	65,000	144 %
4913894042	MEMBERSHIP INCOME	49,358	55,000	42,708	55,000	100 %
4913894043	TENNIS PROGRAMS	14,913	21,000	15,181	15,000	71 %
4913894044	SPONSORSHIP INCOME	0	4,000	0	0	0 %
4913894045	FOOD & BEVERAGE SALES	2,398	1,000	1,563	1,000	100 %
4913894050	BEER SALES	1,164	500	598	500	100 %
4913894051	WINE SALES	324	150	73	150	100 %
4913894100	DONATIONS-RENOV OF TENNIS CTS	0	8,342	8,887	0	0 %

	TOTAL REVENUES	178,590	208,327	162,064	163,650	79 %
=====						

City of Marco Island Fiscal Year 2011/2012 Budget



08/29/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

RACQUET CENTER EXPENDITURES						
4915731200	WAGES	99,422	46,855	56,118	52,895	113 %
4915731400	OVERTIME	1,437	1,000	979	1,000	100 %
4915732000	BENEFITS	13,117	0	1,307	0	0 %
4915732100	FICA TAXES	8,706	3,685	4,446	4,130	112 %
4915732200	RETIREMENT	2,256	0	88	0	0 %

	TOTAL PERSONNEL	124,938	51,540	62,937	58,025	113 %

4915733400	CONTRACTUAL SERVICES	1,280	300	0	1,000	333 %
4915733480	RC PROGRAMS CONTRACT SVCS	68,863	72,185	65,210	45,500	63 %
4915734100	TELEPHONE & COMMUNICATIONS	3,694	1,340	1,088	1,500	112 %
4915734300	UTILITIES	19,798	19,500	18,147	19,500	100 %
4915734400	RENTALS & LEASES	1,904	1,920	1,327	1,500	78 %
4915734620	FACILITIES REPAIR & MAINT	4,413	23,842	2,264	13,200	55 %
4915734630	EQUIPMENT REPAIRS & MAINT	1,679	850	616	750	88 %
4915734901	MISCELLANEOUS EXPENSE	1,424	0	1,160	1,000	0 %
4915735100	OFFICE SUPPLIES	718	2,000	1,114	1,000	50 %
4915735102	FOOD & BEVERAGE SUPPLIES	3,181	0	270	2,500	0 %
4915735200	OPERATING SUPPLIES	6,305	10,500	5,422	7,475	71 %
4915735220	UNIFORMS	0	700	285	600	86 %
4915735250	BEER SUPPLIES	1,090	0	0	0	0 %
4915735251	WINE SUPPLIES	600	0	0	0	0 %
4915735300	OPERATING EXPENSE	10,171	23,550	16,065	10,000	42 %
4915735400	PUBLICATIONS & MEMBERSHIPS	35	100	0	100	100 %

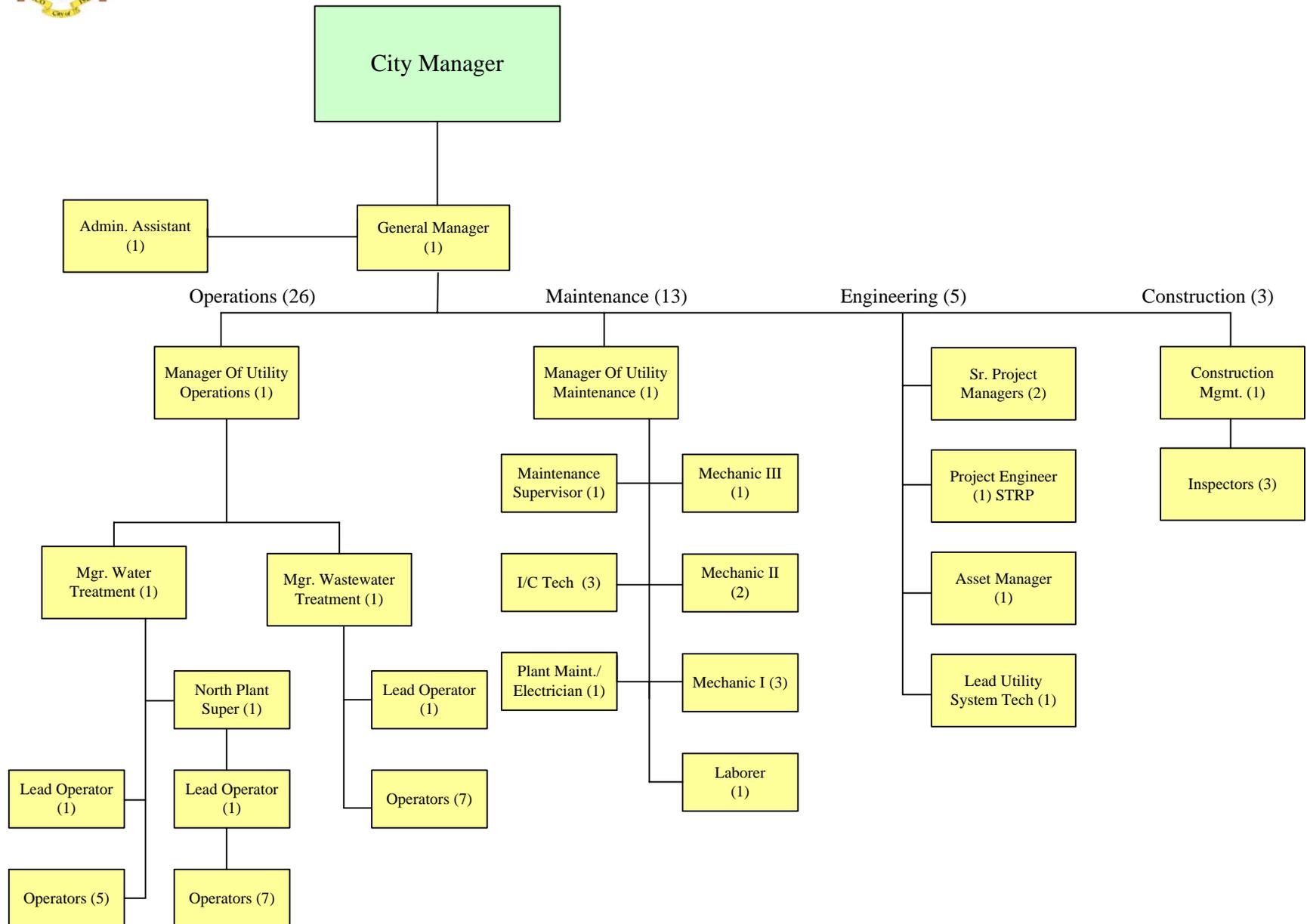
	TOTAL OPERATING EXPENSES:	125,156	156,787	112,968	105,625	67 %

	TOTAL CAPITAL OUTLAY:	0	0	0	0	0 %

	GRAND TOTAL FOR DEPARTMENT:	250,093	208,327	175,905	163,650	79 %
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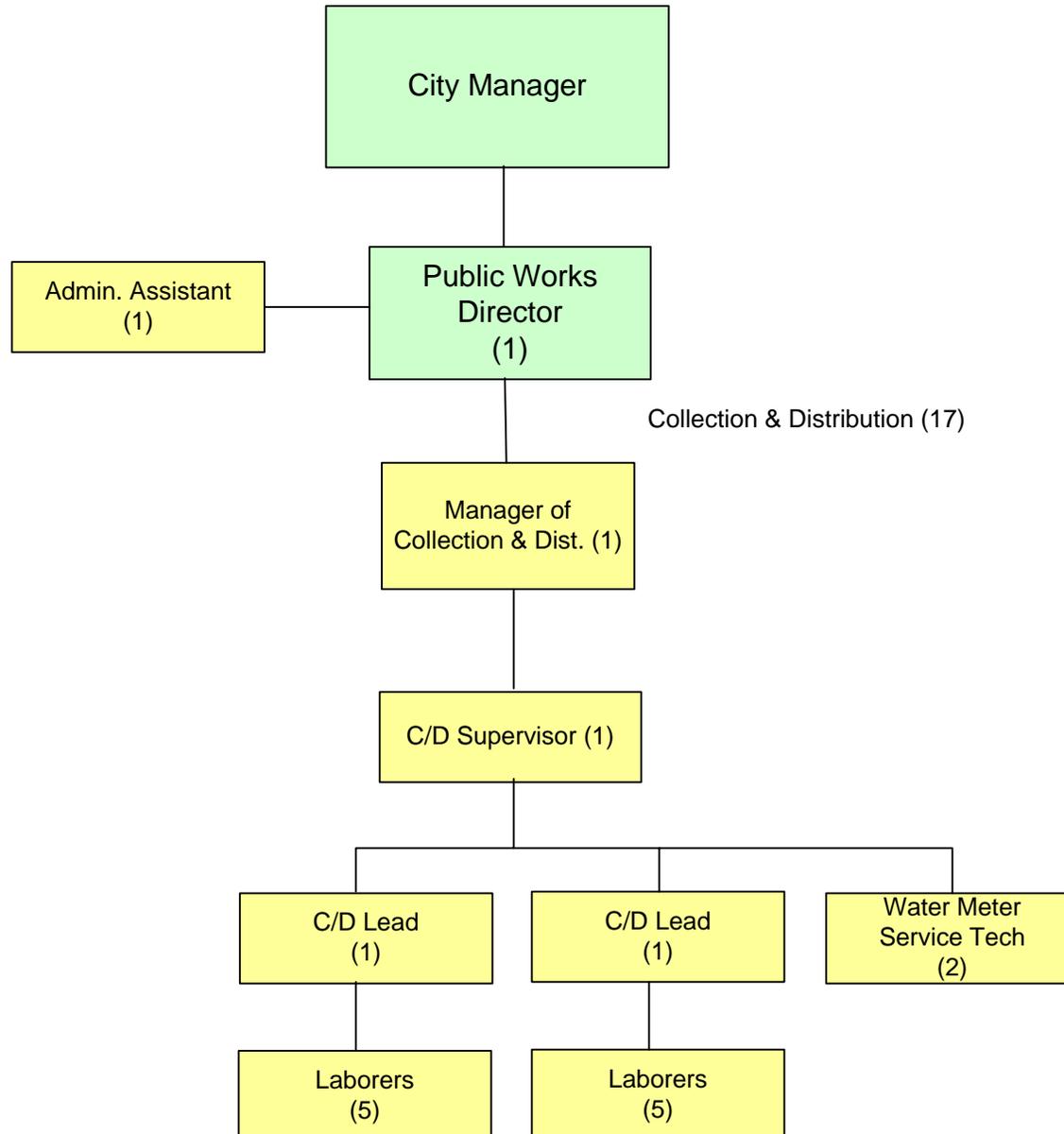
Water & Sewer Plant and Maintenance Divisions



* Enterprise Funded



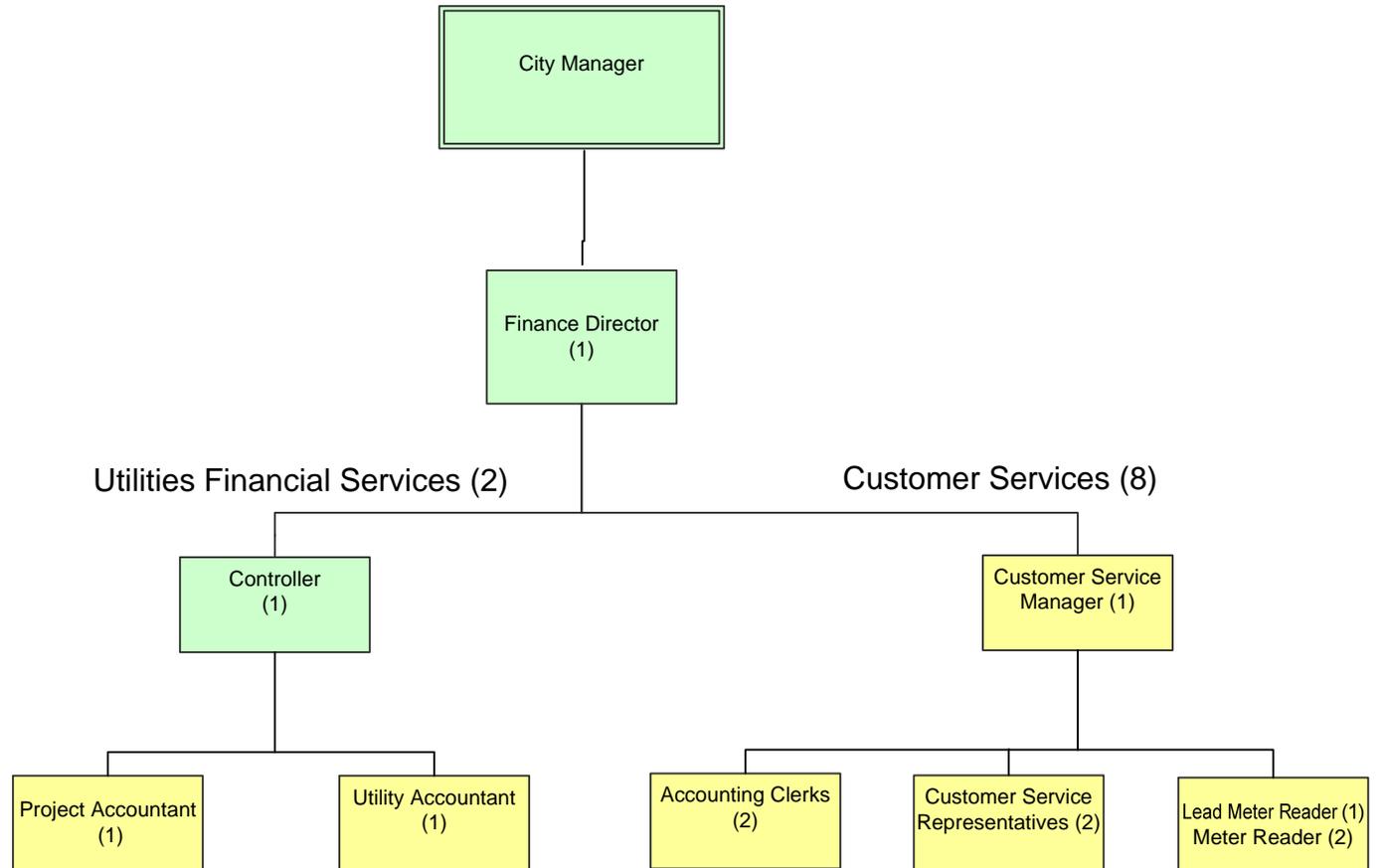
Collection and Distribution Division



* Enterprise Funded



Utilities Financial Services and Customer Services Divisions



* Enterprise Funded

Water & Sewer Department

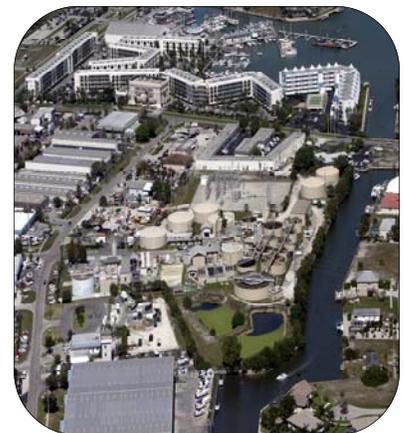
Mission Statement

To safeguard the public health of our customers while ensuring the protection of the environment as we provide the highest quality drinking water, treatment of wastewater, and water reclamation. We will provide cost effective management with a professional staff that is always courteous and responsive.

The Water & Sewer Department (W&SD) proudly provides safe drinking water, wastewater, and reclaimed water for reuse to the residents of Marco Island and Marco Shores. The Isles of Capri and Goodland area is serviced by the W&SD for their wastewater needs and drinking water is purchase in bulk by Collier County for the Goodland and Key Marco areas. Bulk wastewater treatment is provided to a small, privately owned, service area in the Old Marco district.

The W&SD operates as an enterprise fund titled as Marco Island Utilities (MIU). MIU is divided into 8 separate cost centers: 2 Drinking Water Divisions, 2 Wastewater Division, Maintenance, Collections & Distribution, Customer Service, and Administration.

We are very proud of the dedication and expertise of the men and women that makeup the W&SD. These professionals keep our systems operating day in and day out, in good weather and in bad weather as we continue our pledge for increased productivity, controlling costs, and improving service. We will proactively plan, construct, operate, maintain, and finance the water and wastewater system in a manner consistent with the principles of environmental, social and economic sustainability. Our highest priority is safely meeting customer needs while increasing the quality of life in the community for those at work and at play.



City of Marco Island Fiscal Year 2011/2012 Budget



08/24/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

UTILITY FUND REVENUES						
OP REVENUES-MARCO ISLAND						
40034010000000	SEWER UTILITY FEES	6,097,085	7,333,004	6,180,361	7,228,200	99 %
40034010000002	SWR PLT UPGRD&STRP PAVNG SCHG	3,037,643	0	0	0	0 %
40034010001000	WATER UTILITY FEES	14,980,545	17,553,033	14,449,204	16,793,500	96 %
40034010002000	EFFLUENT SERVICE	834,960	643,498	731,126	796,015	124 %
40036310000010	SEWER MAIN EXTENSION CHARGES	4,954	5,000	7,392	5,000	100 %
40036310000030	SEWER SERVICE INSTALLATION CHA	3,768	5,000	3,548	3,000	60 %
40036310001010	WATER MAIN EXTENSION CHARGES	13,524	5,000	13,303	7,000	140 %
40036310001020	WATER METER INSTALLATION CHARG	4,715	5,000	3,190	3,000	60 %
40036310001030	WATER SERVICE INSTALLATION CHA	6,057	5,000	6,516	5,000	100 %
40036310001060	WATER INITIAL CONNECTION CHARG	750	0	620	0	0 %
40036310002000	METER CHANGE OUT / INSTALLATIO	25,599	30,000	34,280	30,000	100 %

TOT OP REVENUES-MARCO ISLAND:		25,009,599	25,584,535	21,429,541	24,870,715	97 %
OP REVENUES-MARCO SHORES						
40034010500000	SEWER UTILITY FEES	612,955	655,526	598,039	688,200	105 %
40034010501000	WATER UTILITY FEES	423,035	456,376	425,956	467,740	102 %
40034010502000	EFFLUENT SERVICE	148,538	194,858	165,574	190,900	98 %
40036310500010	SEWER MAIN EXTENSION CHARGES	0	0	1,344	0	0 %
40036310501060	WATER INITIAL CONNECTION CHARG	25	0	0	0	0 %

TOT OP REVENUES-MARCO SHORES:		1,184,552	1,306,760	1,190,913	1,346,840	103 %
OTHER REVENUE						
40036110000000	INTEREST EARNINGS	138,945	200,000	262,578	230,000	115 %
40036410000000	DISPOSITION OF FIXED ASSETS	(19,822)	0	0	0	0 %
40036910000000	MISCELLANEOUS REVENUE	115,031	25,000	96,713	35,000	140 %

TOT OTH REVENUE:		234,154	225,000	359,291	265,000	118 %

GRAND TOTAL FOR FUND:		26,428,305	27,116,295	22,979,744	26,482,555	98 %
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**WATER AND SEWER OPERATIONS
FY 2010 THROUGH FY 2012**

DESCRIPTION	ACTUAL FY10	ADOPTED FY11	PROPOSED FY12
5331000 N Water Plant	2,360,759	2,679,885	2,935,430
5331020 S Water Plant	1,426,003	2,107,610	1,763,195
5331050 Water Production	172,686	-	-
5332000 Distribution & Collection	1,630,317	1,556,615	1,515,695
5351000 Marco Isl Wastewater	1,537,389	1,813,925	1,947,050
5351050 Marco Shore Wastewater	132,540	176,855	190,100
5363000 Maintenance Operations	1,580,752	1,403,910	1,395,175
5369000 Administration	2,755,958	2,643,035	2,767,865
5369010 Financial Services	-	714,585	746,605
TOTAL OPERATIONS	11,596,404	13,096,420	13,261,115
5369000 TRANSFERS, DEBT & DEPRECIATION	14,416,437	14,019,875	13,221,440
TOTAL OPERATING & TRANSFERS	26,012,841	27,116,295	26,482,555

City of Marco Island Fiscal Year 2011/2012 Budget



08/23/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	ADOPTED BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

UTILITY FUND-N WATER PLANT						
40053310001200	WAGES	454,141	453,530	427,688	453,530	100 %
40053310001400	OVERTIME	32,014	40,000	16,615	20,000	50 %
40053310002000	BENEFITS	107,255	118,995	105,854	127,130	107 %
40053310002100	FICA TAXES	39,950	43,685	36,289	44,245	101 %
40053310002200	RETIREMENT	29,248	31,800	27,257	32,200	101 %
40053310002500	UNEMPLOYMENT BENEFITS	7,150	0	0	0	0 %

	TOTAL PERSONNEL SERVICES:	669,758	688,010	613,703	677,105	98 %
40053310003100	PROFESSIONAL SERVICES	2,611	30,000	23,769	30,000	100 %
40053310003400	OTHER CONTRACTUAL SERVICES	150,108	285,733	248,836	383,470	134 %
40053310003410	SLUDGE HAULING	150,511	182,500	127,380	240,760	132 %
40053310003430	TRASH / DUMPSTER SERVICES	1,906	9,600	1,703	4,800	50 %
40053310004000	TRAVEL PER DIEM	0	2,900	1,137	6,440	222 %
40053310004020	SAFETY	3,706	3,325	1,429	4,630	139 %
40053310004100	TELEPHONE & COMMUNICATIONS	12,207	14,232	1,085	14,172	100 %
40053310004300	ELECTRICITY-LIME PLANT	456,076	425,000	316,927	350,000	82 %
40053310004305	ELECTRICITY-RAW WATER	153,100	150,000	133,870	200,000	133 %
40053310004400	RENTALS AND LEASES	9,408	7,500	6,139	7,500	100 %
40053310004610	VEHICLE REPAIRS & MAINTENANCE	2,711	4,000	1,363	3,000	75 %
40053310004620	BUILDING REPAIRS & MAINTENANCE	1,692	3,700	2,337	3,000	81 %
40053310004630	EQUIPMENT REPAIR & MAINTENANCE	19,274	45,000	35,673	62,000	138 %
40053310004690	OTHER REPAIR & MAINTENANCE	6,445	5,000	3,877	5,000	100 %
40053310004695	EMERGENCY REPAIRS	7,500	20,000	18,530	20,000	100 %
40053310004698	R & R REPAIRS	22,385	0	0	0	0 %
40053310005100	OFFICE SUPPLIES	0	0	0	5,550	0 %
40053310005200	OPERATING SUPPLIES	18,718	14,000	12,309	19,500	139 %
40053310005220	UNIFORMS	3,135	4,610	3,541	3,735	81 %
40053310005255	SMALL TOOLS	498	500	0	500	100 %
40053310005270	CHEMICALS-LIME PLANT	568,654	695,090	602,506	751,673	108 %
40053310005275	CHEMICALS-RAW WATER	47,059	46,460	14,567	91,710	197 %
40053310005280	FUEL	28,924	36,900	15,704	44,600	121 %
40053310005400	PUBLICATIONS & MEMBERSHIP	553	1,325	875	370	28 %
40053310005420	TRAINING	1,771	5,600	479	5,915	106 %
40053310005900	DEPRECIATION EXPENSE	22,052	0	0	0	0 %

	TOTAL OPERATING EXPENSES:	1,691,001	1,992,975	1,574,037	2,258,325	113 %

	TOTAL CAPITAL OUTLAY:	0	0	0	0	0 %

	GRAND TOTAL FOR DEPARTMENT:	2,360,759	2,680,985	2,187,740	2,935,430	109 %
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City of Marco Island

Fiscal Year 2011/2012 Budget



08/23/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

UTILITY FUND-S WATER PLANT						
40053310201200	WAGES	331,655	334,770	324,436	347,470	104 %
40053310201400	OVERTIME	19,387	16,000	7,977	8,000	50 %
40053310202000	BENEFITS	72,602	76,065	71,072	74,065	97 %
40053310202100	FICA TAXES	29,035	31,075	27,930	30,520	98 %
40053310202200	RETIREMENT	19,122	19,790	17,485	19,390	98 %

	TOTAL PERSONNEL SERVICES:	471,801	477,700	448,900	479,445	100 %

40053310203100	PROFESSIONAL SERVICES	0	3,000	0	0	0 %
40053310203400	OTHER CONTRACTUAL SERVICES	42,885	43,380	9,596	28,605	66 %
40053310203430	TRASH / DUMPSTER SERVICES	4,233	4,100	3,156	2,400	59 %
40053310204000	TRAVEL PER DIEM	537	3,475	60	4,000	115 %
40053310204020	SAFETY	2,805	1,445	506	1,585	110 %
40053310204100	TELEPHONE & COMMUNICATIONS	11,941	12,840	821	12,840	100 %
40053310204300	ELECTRICITY	632,458	937,987	580,870	804,000	86 %
40053310204400	RENTALS AND LEASES	13,423	11,640	10,270	12,640	109 %
40053310204610	VEHICLE REPAIRS & MAINTENANCE	1,858	1,420	481	1,920	135 %
40053310204620	BUILDING REPAIRS & MAINTENANCE	11,562	61,100	46,761	14,600	24 %
40053310204630	EQUIPMENT REPAIR & MAINTENANCE	49,320	89,000	51,701	81,000	91 %
40053310204690	OTHER REPAIR & MAINTENANCE	12,199	6,400	4,791	6,400	100 %
40053310204695	EMERGENCY REPAIRS	7,520	50,000	39,540	50,000	100 %
40053310204698	R & R REPAIRS	3,078	0	0	0	0 %
40053310205200	OPERATING SUPPLIES	21,189	37,000	23,510	31,830	86 %
40053310205220	UNIFORMS	2,218	2,550	1,660	2,625	103 %
40053310205255	SMALL TOOLS	433	500	96	500	100 %
40053310205270	CHEMICALS	97,367	264,385	102,634	221,855	84 %
40053310205280	FUEL	1,913	3,000	972	3,000	100 %
40053310205400	PUBLICATIONS & MEMBERSHIPS	175	1,175	553	510	43 %
40053310205420	TRAINING	1,431	2,500	1,193	3,440	138 %
40053310205900	DEPRECIATION EXPENSE	35,658	0	0	0	0 %

	TOTAL OPERATING EXPENSES:	954,202	1,536,897	879,171	1,283,750	84 %

	TOTAL CAPITAL OUTLAY:	0	0	0	0	0 %

	GRAND TOTAL FOR DEPARTMENT:	1,426,003	2,014,597	1,328,072	1,763,195	88 %
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City of Marco Island Fiscal Year 2011/2012 Budget



08/23/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

UTILITY FD-WATER DISTR & COLL						
40053320001200	WAGES	838,314	658,090	583,041	703,275	107 %
40053320001400	OVERTIME	45,317	50,000	23,775	40,000	80 %
40053320002000	BENEFITS	233,889	238,790	183,991	252,890	106 %
40053320002100	FICA TAXES	70,258	81,100	48,512	66,985	83 %
40053320002200	RETIREMENT	51,536	56,680	35,277	45,530	80 %
40053320002900	CAPITALIZABLE PERSONNEL COSTS	(53,924)	0	(3,526)	(119,170)	0 %

TOTAL PERSONNEL SERVICES:		1,185,390	1,084,660	871,070	989,510	91 %

40053320003100	PROFESSIONAL SERVICES	2,043	2,500	405	3,250	130 %
40053320003400	OTHER CONTRACTUAL SERVICES	29,997	41,200	35,694	66,000	160 %
40053320003430	TRASH / DUMPSTER SERVICES	18,322	13,000	11,884	13,000	100 %
40053320004000	TRAVEL PER DIEM	10	5,650	1,600	4,500	80 %
40053320004020	SAFETY	4,825	5,700	3,196	6,050	106 %
40053320004100	TELEPHONE & COMMUNICATIONS	6,863	6,520	3,399	4,500	69 %
40053320004300	ELECTRICITY	15,232	18,000	12,584	15,000	83 %
40053320004400	RENTALS AND LEASES	2,001	4,500	0	5,500	122 %
40053320004610	VEHICLE REPAIRS & MAINTENANCE	25,757	31,000	16,069	45,000	145 %
40053320004620	BUILDING REPAIRS & MAINTENANCE	526	800	0	800	100 %
40053320004630	EQUIPMENT REPAIR & MAINTENANCE	19,345	24,500	14,088	20,000	82 %
40053320004690	OTHER REPAIR & MAINTENANCE	148,753	195,000	143,971	210,000	108 %
40053320005100	OFFICE SUPPLIES	0	0	0	3,000	0 %
40053320005200	OPERATING SUPPLIES	35,875	65,000	33,681	65,000	100 %
40053320005220	UNIFORMS	7,910	8,525	4,518	8,525	100 %
40053320005280	FUEL	47,145	39,000	39,285	45,000	115 %
40053320005400	PUBLICATIONS & MEMBERSHIPS	696	1,560	1,066	1,560	100 %
40053320005420	TRAINING	16,180	9,500	2,337	9,500	100 %
40053320005900	DEPRECIATION EXPENSE	63,447	0	0	0	0 %

TOTAL OPERATING EXPENSES:		444,927	471,955	323,777	526,185	111 %

TOTAL CAPITAL OUTLAY:		0	0	0	0	0 %

GRAND TOTAL FOR DEPARTMENT:		1,630,317	1,556,615	1,194,848	1,515,695	97 %
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City of Marco Island Fiscal Year 2011/2012 Budget



08/23/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

UTILITY FD-WWTMT-M ISLAND						
40053510001200	WAGES	392,572	391,310	360,512	396,310	101 %
40053510001400	OVERTIME	32,874	47,000	32,738	23,500	50 %
40053510002000	BENEFITS	101,471	117,815	98,558	111,915	95 %
40053510002100	FICA TAXES	33,494	37,530	30,544	37,635	100 %
40053510002200	RETIREMENT	26,730	28,430	23,511	27,255	96 %
TOTAL PERSONNEL SERVICES:		587,140	622,085	545,863	596,615	96 %

40053510003100	PROFESSIONAL SERVICES	0	17,068	0	0	0 %
40053510003400	CONTRACTUAL SERVICES	62,801	48,711	31,763	85,780	176 %
40053510003410	CONTRACTUAL SERVICES-SLUGE HAU	234,590	298,160	167,748	281,560	94 %
40053510003430	TRASH / DUMPSTER SERVICES	9,878	15,060	10,983	14,400	96 %
40053510004000	TRAVEL PER DIEM	1,530	5,125	1,055	5,650	110 %
40053510004020	SAFETY	4,460	4,730	3,274	4,270	90 %
40053510004100	TELEPHONE & COMMUNICATIONS	4,887	4,020	1,526	4,595	114 %
40053510004300	ELECTRICITY	323,897	357,362	281,099	440,000	123 %
40053510004400	RENTALS AND LEASES	0	500	0	5,900	1,180 %
40053510004610	VEHICLE REPAIRS & MAINTENANCE	3,993	3,353	1,755	4,140	123 %
40053510004620	BUILDING REPAIRS & MAINTENANCE	6,508	10,000	4,875	7,800	78 %
40053510004630	EQUIPMENT REPAIR & MAINTENANCE	20,635	24,200	14,252	25,000	103 %
40053510004660	MECHANICAL INTEGRITY TESTING	49,190	33,819	29,564	90,000	266 %
40053510004690	OTHER REPAIR & MAINTENANCE	5,793	6,000	4,495	6,000	100 %
40053510004695	EMERGENCY REPAIRS	3,014	20,000	18,906	20,000	100 %
40053510004900	MISC CHARGES	11,378	0	0	0	0 %
40053510004980	HAZARDOUS WASTE DISPOSAL	0	500	0	1,000	200 %
40053510005100	OFFICE SUPPLIES	0	0	0	6,500	0 %
40053510005200	OPERATING SUPPLIES	24,146	26,647	23,220	28,300	106 %
40053510005220	UNIFORMS	2,599	4,210	2,957	3,975	94 %
40053510005252	JANITORIAL SUPPLIES	0	0	0	1,000	0 %
40053510005255	SMALL TOOLS	0	1,070	487	500	47 %
40053510005270	CHEMICALS	151,189	274,650	130,344	283,415	103 %
40053510005280	FUEL	17,906	22,500	2,542	23,000	102 %
40053510005400	PUBLICATIONS & MEMBERSHIPS	1,072	1,305	225	1,350	103 %
40053510005420	TRAINING	3,066	2,850	1,172	6,300	221 %
40053510005900	DEPRECIATION EXPENSE	7,719	0	0	0	0 %
TOTAL OPERATING EXPENSES:		950,250	1,181,840	732,244	1,350,435	114 %

TOTAL CAPITAL OUTLAY:		0	0	0	0	0 %

GRAND TOTAL FOR DEPARTMENT:		1,537,389	1,803,925	1,278,107	1,947,050	108 %
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City of Marco Island Fiscal Year 2011/2012 Budget



08/23/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

	UTILITY FD-WWTMT-M SHORES					
40053510501200	WAGES	52,241	53,635	53,139	55,435	103 %
40053510501400	OVERTIME	1,577	4,000	3,353	4,000	100 %
40053510502000	BENEFITS	8,805	9,385	10,129	9,835	105 %
40053510502100	FICA TAXES	4,016	4,415	4,156	4,395	100 %
40053510502200	RETIREMENT	2,652	2,890	2,439	2,980	103 %
	TOTAL PERSONNEL SERVICES:	69,290	74,325	73,216	76,645	103 %

40053510503400	CONTRACTUAL SERVICES	18,772	19,650	17,721	19,160	98 %
40053510503410	CONTRACTUAL SERVICES-SLUDGE HA	0	0	0	2,000	0 %
40053510503430	TRASH / DUMPSTER SERVICES	2,147	5,550	1,831	3,600	65 %
40053510504100	TELEPHONE & COMMUNICATIONS	3,540	2,880	1,143	4,140	144 %
40053510504300	ELECTRICITY	21,548	36,500	27,784	36,500	100 %
40053510504620	BUILDING REPAIRS & MAINTENANCE	654	500	0	500	100 %
40053510504630	EQUIPMENT REPAIR & MAINTENANCE	2,482	5,750	249	8,330	145 %
40053510505100	OFFICE SUPPLIES	0	0	0	3,000	0 %
40053510505200	OPERATING SUPPLIES	1,084	3,750	1,288	7,650	204 %
40053510505252	JANITORIAL SUPPLIES	0	375	0	1,000	267 %
40053510505255	SMALL TOOLS	65	500	468	500	100 %
40053510505270	CHEMICALS	12,634	26,075	7,076	26,075	100 %
40053510505280	FUEL	325	1,000	522	1,000	100 %
	TOTAL OPERATING EXPENSES:	63,250	102,530	58,082	113,455	111 %

	TOTAL CAPITAL OUTLAY:	0	0	0	0	0 %

	GRAND TOTAL FOR DEPARTMENT:	132,540	176,855	131,297	190,100	107 %
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City of Marco Island Fiscal Year 2011/2012 Budget



08/23/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

UTILITY FD- MAINTENANCE OPS						
40053630001200	WAGES	688,574	700,975	655,853	701,975	100 %
40053630001400	OVERTIME	41,520	54,000	34,058	54,000	100 %
40053630002000	BENEFITS	200,537	198,145	199,631	196,705	99 %
40053630002100	FICA TAXES	59,768	67,480	56,678	66,960	99 %
40053630002200	RETIREMENT	38,377	40,010	36,761	40,010	100 %
40053630002500	UNEMPLOYMENT COMPENSATION	6,295	0	0	0	0 %
40053630002900	CAPITALIZABLE PERSONNEL COSTS	(4,181)	(18,415)	0	(18,415)	100 %
TOTAL PERSONAL SERVICES:		1,030,889	1,042,195	982,980	1,041,235	100 %

40053630003400	OTHER CONTRACTUAL SERVICES	36,812	54,600	45,746	56,600	104 %
40053630003430	TRASH / DUMPSTER SERVICES	7,965	7,000	4,949	7,500	107 %
40053630004000	TRAVEL PER DIEM	1,332	0	0	4,000	0 %
40053630004020	SAFETY	4,659	7,275	4,255	5,775	79 %
40053630004100	TELEPHONE & COMMUNICATIONS	35,142	48,443	39,879	63,280	131 %
40053630004400	RENTALS AND LEASES	4,905	5,000	940	3,000	60 %
40053630004610	VEHICLE REPAIRS & MAINTENANCE	11,556	16,000	7,467	22,000	138 %
40053630004620	BUILDING REPAIRS & MAINTENANCE	0	2,500	940	2,500	100 %
40053630004630	EQUIPMENT REPAIR & MAINTENANCE	17,685	35,000	16,730	35,000	100 %
40053630004690	OTHER REPAIR & MAINTENANCE	9,698	15,000	7,571	15,000	100 %
40053630004695	EMERGENCY REPAIRS	110,821	39,250	30,605	50,000	127 %
40053630004698	R & R REPAIRS	96,037	0	0	0	0 %
40053630004900	MISC CHARGES	78	0	0	0	0 %
40053630005100	OFFICE SUPPLIES	21	0	0	2,000	0 %
40053630005200	OPERATING SUPPLIES	23,508	38,197	19,851	40,000	105 %
40053630005220	UNIFORMS	4,352	6,375	4,007	5,980	94 %
40053630005255	SPECIAL TOOLS	6,387	7,500	6,998	7,500	100 %
40053630005280	FUEL	27,274	35,500	23,720	25,000	70 %
40053630005400	PUBLICATIONS & MEMBERSHIPS	1,000	575	527	605	105 %
40053630005420	TRAINING	1,018	8,500	627	8,200	96 %
40053630005900	DEPRECIATION EXPENSE	116,879	0	0	0	0 %
TOTAL OPERATING EXPENSES:		517,127	326,715	214,811	353,940	108 %

40053630006400	EQUIPMENT PURCHASES	32,737	45,000	3,500	0	0 %
TOTAL CAPITAL OUTLAY:		32,737	45,000	3,500	0	0 %

GRAND TOTAL FOR DEPARTMENT:		1,580,752	1,413,910	1,201,291	1,395,175	99 %
		=====	=====	=====	=====	=====

City of Marco Island

Fiscal Year 2011/2012 Budget



08/23/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT
UTILITY FD-ADMINISTRATION						
40053690001200	WAGES	529,772	842,665	859,792	855,425	102 %
40053690001210	UNPAID COMPENSATED ABSENCES	14,029	0	0	0	0 %
40053690001400	OVERTIME	7,368	5,000	5,765	5,000	100 %
40053690002000	BENEFITS	159,413	296,575	234,867	278,365	94 %
40053690002100	FICA TAXES	46,963	85,845	71,256	81,790	95 %
40053690002200	RETIREMENT	25,357	46,495	34,765	45,500	98 %
40053690002500	UNEMPLOYMENT COMPENSATION	4,125	0	4,400	0	0 %
40053690002600	OPEB EXPENSE	36,759	0	0	0	0 %
40053690002900	CAPITALIZABLE PERSONNEL COSTS	(212,650)	(504,845)	(328,509)	(476,470)	94 %
TOTAL PERSONNEL SERVICES:		611,137	771,735	882,336	789,610	102 %
40053690003100	PROFESSIONAL SERVICES	137,069	93,000	58,967	117,000	126 %
40053690003400	OTHER CONTRACTUAL SERVICES	7,403	7,930	3,488	61,800	779 %
40053690003410	GE/ZENON REIMBURSEABLE EXP (20	19,525	0	11,246	0	0 %
40053690004000	TRAVEL PER DIEM	4,092	3,100	2,533	5,100	165 %
40053690004020	SAFETY	1,444	1,690	934	2,180	129 %
40053690004100	TELEPHONE & COMMUNICATIONS	7,706	6,300	3,802	6,300	100 %
40053690004300	ELECTRICITY	9,946	10,000	4,269	9,900	99 %
40053690004400	RENTALS & LEASES	4,036	15,000	10,153	10,600	71 %
40053690004500	INSURANCE	0	0	0	662,950	0 %
40053690004610	VEHICLES REPAIRS & MAINTENANCE	4,577	4,320	5,842	4,500	104 %
40053690004620	BUILDING REPAIRS & MAINTENANCE	1,154	2,500	1,436	2,300	92 %
40053690004700	PRINTING	2,495	4,000	3,901	4,100	103 %
40053690004900	MISCELLANEOUS EXPENSE	4,281	2,540	1,640	3,000	118 %
40053690004911	ADMINISTRATIVE CHARGES-GEN FUN	0	0	0	534,800	0 %
40053690005100	OFFICE SUPPLIES	25,718	22,400	17,564	9,900	44 %
40053690005200	OPERATING SUPPLIES	1,997	3,500	2,260	1,500	43 %
40053690005201	FDEP LICENSE OPERATING FEES	72,877	0	0	6,100	0 %
40053690005220	UNIFORMS	483	1,280	874	2,010	157 %
40053690005230	POSTAGE	1,524	2,000	1,666	1,000	50 %
40053690005250	I.T. SUPPLIES/SERVICES	124,204	147,113	135,631	138,900	94 %
40053690005280	FUEL	4,110	4,000	4,264	5,825	146 %
40053690005400	PUBLICATIONS & MEMBERSHIPS	1,042	1,065	1,057	1,060	100 %
40053690005420	TRAINING	9,915	29,350	8,809	23,770	81 %
TOT CONTROLLABLE OPER EXP:		445,596	361,088	280,336	1,614,595	447 %
40053690004920	BAD DEBT EXPENSE	0	10,500	0	0	0 %
40053690005900	DEPRECIATION EXPENSE	6,713,333	0	0	0	0 %
40053690009099	OPERATING CONTINGENCY	0	519,620	6	363,660	70 %
40053690009430	XFER TO UTILITY R&R FUND (430)	0	1,600,000	1,599,996	0	0 %
40053690009431	XFER TO UTILITY CAP RSV FUND (0	1,725,000	1,725,000	0	0 %
40053690009900	CENTRAL ADMINISTRATION ALLOCAT	1,067,657	409,055	409,056	0	0 %
40053690009910	CONT TO LIABILITY INSURANCE FU	662,948	662,950	662,952	0	0 %
40053690009920	TRANSFER TO UTILITY DEBT SERVI	7,703,104	9,119,875	9,119,875	0	0 %
OTHER OPERATING EXPENSES:		16,147,042	14,047,000	13,516,885	363,660	3 %
TOTAL OPERATING EXPENSES:		16,592,638	14,408,088	13,797,220	1,978,255	14 %
40053690006300	CAPITAL IMPROVEMENTS ALLOCATIO	0	1,575,000	1,575,000	0	0 %

City of Marco Island

Fiscal Year 2011/2012 Budget



08/23/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT
40053690006999	Capital Project Offset	(32,737)	0	0	0	0 %
	TOTAL CAPITAL OUTLAY:	(32,737)	1,575,000	1,575,000	0	0 %
40053690007310	INTEREST ON DEPOSITS	957	0	112	0	0 %
40053690007321	CURRENT YR BOND EXPENSE	400	0	300	0	0 %
	TOTAL ADMIN OPERATIONS	17,172,395	16,754,823	16,254,968	2,767,865	17 %
	OTHER NON-OPERATING/TRANSFERS:	0	0	0	0	0 %
40058190000430	XFER TO UTIL R&R FUND (430)	1,650,000	0	0	0	0 %
40058190000431	XFER TO UTIL CAP RSV FUND (431)	1,500,000	0	0	0	0 %
40058190000432	XFER TO UTIL SCHG RESURF (432)	1,301,881	0	0	0	0 %
40058190000433	XFER TO STRP REDUCTION (433)	1,735,762	0	0	0	0 %
40058190000457	XFER TO FUND 457	4,332,829	0	0	0	0 %
40058190000458	XFER TO FUND 458	367,212	0	0	0	0 %
40058190000459	XFER TO FUND 459	152,417	0	0	0	0 %
40058190000462	TRANS SRLF WATER PROJECTS DEBT	0	0	330,778	0	0 %
40058190000464	XFER TO FUND 464	223,583	0	0	0	0 %
40058190000468	XFER TO FUND 468	43,738	0	0	0	0 %
40058190009430	TRANSFER TO UTILITY R&R FUND	0	0	0	2,301,600	0 %
40058190009431	TRANSFER TO UTILITY CAP RESERV	0	0	0	1,054,000	0 %
40058190009920	TRANSFER TO UTILITY DEBT SERVI	0	0	0	9,865,840	0 %
	TOTAL NON-OPERATING/TRANSFERS	11,307,421	0	330,778	13,221,440	0 %
	GRAND TOTAL FOR DEPARTMENT:	28,479,817	16,754,823	16,585,746	15,989,305	95 %

City of Marco Island Fiscal Year 2011/2012 Budget



09/29/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

UTILITY - FINANCIAL SERVICES						
40053690101200	WAGES	0	512,755	481,161	441,690	86 %
40053690101400	OVERTIME	0	1,000	150	1,000	100 %
40053690102000	BENEFITS	0	161,195	162,591	167,200	104 %
40053690102100	FICA	0	45,050	40,908	42,130	94 %
40053690102200	RETIREMENT	0	23,630	24,148	22,850	97 %
40053690102900	CAPITALIZABLE PERSONNEL	0	(269,260)	(127,249)	(155,430)	58 %

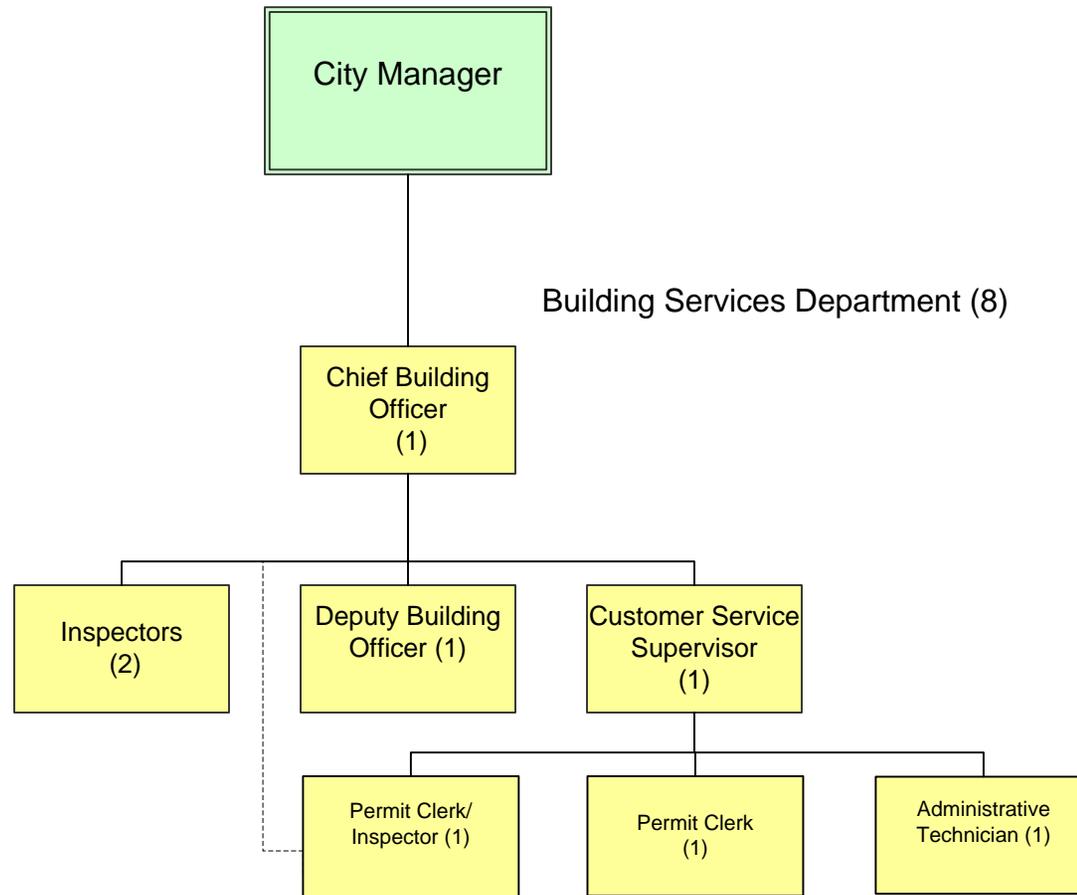
	TOTAL PERSONNEL SERVICES:	0	474,370	581,708	519,440	110 %
40053690103100	PROFESSIONAL SERVICES	0	23,160	1,500	25,925	112 %
40053690103200	AUDITING SERVICES	0	50,750	39,900	49,000	97 %
40053690103400	CONTRACTUAL SERVICES	0	42,250	34,192	49,400	117 %
40053690104000	TRAVEL & PER DIEM	0	550	308	550	100 %
40053690104020	SAFETY	0	700	54	350	50 %
40053690104100	TELEPHONE & COMMUNICATION	0	7,885	1,661	3,690	47 %
40053690104300	ELECTRICITY	0	2,400	763	0	0 %
40053690104400	RENTALS & LEASES	0	21,500	8,600	1,700	8 %
40053690104610	VEHICLE REPAIR & MAINT	0	5,500	1,193	2,500	45 %
40053690104620	BUILDING REPAIR & MAINT	0	1,320	0	0	0 %
40053690104630	EQUIP REPAIR & MAINT	0	2,000	590	2,500	125 %
40053690104700	PRINTING	0	900	694	3,500	389 %
40053690104900	BANK FEES	0	13,250	10,389	15,600	118 %
40053690104910	BOND CLOSING COST	0	2,350	70,812	0	0 %
40053690104920	BAD DEBT EXPENSE	0	0	23	10,500	0 %
40053690105100	OFFICE SUPPLIES	0	7,200	2,958	7,600	106 %
40053690105210	FUEL	0	13,200	12,226	9,600	73 %
40053690105220	UNIFORMS	0	1,350	386	800	59 %
40053690105230	POSTAGE	0	43,450	37,142	43,450	100 %
40053690105420	TRAINING	0	500	25	500	100 %

	TOTAL OPERATING EXPENSES:	0	240,215	223,416	227,165	95 %

	GRAND TOTAL FOR DEPARTMENT:	0	714,585	805,124	746,605	104 %
=====						



Building Services Department



* Enterprise Funded

Building Services

Mission Statement

The mission of Building Services is to provide a superior level of building code compliance for the preservation of life, safety, and the general welfare of the people on Marco Island. This is accomplished through the enactment and strict enforcement of effective codes and standards to ensure the integrity of all the components that make up the building environment. Customer service and efficiency are the cornerstones. Consistent code enforcement and permits insure the longevity of the structures for many years and should outlast multiple owners.

The Building Services Department provides a full range of plan review, permitting, and building inspection services to the development community and citizens of Marco Island. Prompt delivery of courteous and efficient customer service in a “one-stop shop” is a guiding principle.

The Building Services Fund has been defined as a self-supporting Enterprise Fund. Pursuant to Florida Statutes, building permit revenues are used to support the operations of the Building Department. Functionally, the Building Services Department operates closely in conjunction with the Community Affairs Department, and reports to the City Manager.



City of Marco Island Fiscal Year 2011/2012 Budget



08/23/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

BLG SERV FUND REVENUES						
1013220000	BUILDING PERMIT FEES	895,004	800,000	734,033	912,000	114 %
1013610000	INTEREST EARNED	20,152	30,000	0	30,000	100 %
1013690000	MISCELLANEOUS REVENUE	10,167	0	0	0	0 %
1013691000	FBC ENFORCEMENT TRAINING SURCH	0	0	1,173	0	0 %
1013810010	USE OF RESERVES	0	277,993	0	101,970	37 %

GRAND TOTAL FOR FUND:		925,323	1,107,993	735,205	1,043,970	94 %
=====						

City of Marco Island Fiscal Year 2011/2012 Budget



08/23/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

BLDG SERVICE FUND EXPENDITURES						
1015241200	WAGES	419,256	442,270	441,184	479,825	108 %
1015241400	OVERTIME	(260)	500	165	500	100 %
1015242000	BENEFITS	129,129	145,235	140,912	154,605	106 %
1015242100	FICA TAXES	37,763	42,525	39,871	45,875	108 %
1015242200	RETIREMENT	19,998	22,125	19,393	24,000	108 %
TOTAL PERSONNEL SERVICES:		605,886	652,655	641,524	704,805	108 %

1015243100	PROFESSIONAL FEES	1,550	2,000	1,100	2,000	100 %
1015243400	CONTRACTUAL SERVICES	0	10,800	6,740	13,000	120 %
1015243490	COLLIER COUNTY SERVICES	58,407	50,000	41,294	0	0 %
1015244000	TRAVEL PER DIEM	1,446	3,000	620	3,000	100 %
1015244100	TELEPHONE & COMMUNICATIONS	5,463	6,795	2,349	4,440	65 %
1015244400	RENTALS & LEASES	4,679	4,680	827	4,680	100 %
1015244500	INSURANCE	0	0	0	67,290	0 %
1015244610	VEHICLE REPAIR & MAINTENANCE	2,752	2,300	1,714	2,295	100 %
1015244630	EQUIPMENT REPAIR & MAINTENANCE	2,450	6,650	2,450	8,450	127 %
1015244700	PRINTING	176	500	30	500	100 %
1015244901	MISCELLANEOUS EXPENSE	0	0	1,202	0	0 %
1015244911	ADMINISTRATIVE CHARGES-GEN FUN	0	0	0	199,360	0 %
1015245100	OFFICE SUPPLIES	4,713	6,000	3,739	6,000	100 %
1015245210	FUEL	4,491	4,200	4,422	6,600	157 %
1015245220	UNIFORMS	435	600	449	600	100 %
1015245230	POSTAGE	11	100	0	100	100 %
1015245400	PUBLICATIONS & MEMBERSHIPS	956	1,350	325	1,350	100 %
1015245420	TRAINING	499	2,000	570	2,000	100 %
1015249099	CONTINGENCY	0	0	0	17,500	0 %
1015249900	CENTRAL ADM ALLOCATION	340,731	235,725	235,728	0	0 %
1015249910	CONT TO LIABILITY INSURANCE FU	67,287	67,285	67,284	0	0 %
TOTAL OPERATING EXPENSES:		496,045	403,985	370,844	339,165	84 %

1015246400	EQUIPMENT PURCHASES	39,153	51,353	9,788	0	0 %
TOTAL CAPITAL OUTLAY:		39,153	51,353	9,788	0	0 %

GRAND TOTAL FOR FUND:		1,141,084	1,107,993	1,022,156	1,043,970	94 %
		=====	=====	=====	=====	=====



GENERAL DEBT SERVICE FUND SUMMARY

Debt Service Fund Revenues:

Ad Valorem Taxes	\$ 850,000
Transfer from General Fund	640,985

TOTAL REVENUES	\$ 1,490,985
-----------------------	---------------------

Debt Service Expenditures:

2004 General Obligations Bonds (Veterans Community Park)

Principal	625,000	
Interest	223,900	
Expenses	1,100	\$ 850,000

2009 Lease - Purchase (Fire Truck)

Principal	56,700	
Interest	34,010	90,710

2005 Sales Tax Revenue Bonds (Roads & Bridges, Police Bldg)

Principal	390,000	
Interest	159,775	
Expenses	500	550,275

TOTAL DEBT EXPENDITURES	\$ 1,490,985
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City of Marco Island Fiscal Year 2011/2012 Budget



08/24/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

GENERAL DEBT SVC REVENUE						
2003110000	AD VALOREM REV - VETERANS PK	853,532	847,850	856,294	850,000	1
2003112000	DELINQUENT AD VALOREM PROPERTY	531	0	814	0	0
TOTAL		854,062	847,850	857,108	850,000	1
=====						
FL LOAN POOL DEBT SVC REVENUE						
2013810001	TRANSFER FROM GENERAL FUND	93,206	95,040	95,040	0	0
TOTAL		93,206	95,040	95,040	0	0
=====						
FIRE LEASE DEBT SV REV						
2023810001	TRANSFER FROM GENERAL FUND	85,701	105,750	85,740	0	0
TOTAL		85,701	105,750	85,740	0	0
=====						
SALES TAX BOND DEBT SVC REV						
2033810001	TRANSFER FROM GENERAL FUND	550,654	548,165	548,160	550,275	1
TOTAL		550,654	548,165	548,160	550,275	1
=====						
N COLLIER BK NOTE DEBT SV REV						
2043810001	TRANSFER FROM GENERAL FUND	43,900	0	0	0	0
2043810300	TRANSFER FROM CIP FUND	1,000,000	0	0	0	0
TOTAL		1,043,900	0	0	0	0
=====						
2009 FIRE TRUCK LEASE						
2063810001	TRANSFER FROM GENERAL FUND	30,000	25,310	25,080	90,710	4
TOTAL		30,000	25,310	25,080	90,710	4
CIP DEBT SVC REVENUE						
TOTAL		0	0	0	0	0
=====						
GRAND TOTAL DEBT SVC REVENUES		2,657,523	1,622,115	1,611,128	1,490,985	1
=====						

City of Marco Island Fiscal Year 2011/2012 Budget



08/24/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

PARK AVE PROP DEBT SVC EXP						
2005177100	DEBT SERVICE-PRINCIPAL	590,000	610,000	610,000	625,000	102 %
2005177200	DEBT SERVICE-INTEREST	254,934	237,240	237,234	223,900	94 %
2005177300	DEBT SERVICE EXPENSE	300	610	300	1,100	180 %
TOTAL		845,234	847,850	847,534	850,000	100 %
=====						
FL LOAN POOL DEBT SVC EXP						
2015177100	DEBT SERVICE-PRINCIPAL	65,000	70,000	70,000	0	0 %
2015177200	DEBT SERVICE-INTEREST	26,865	23,680	23,675	0	0 %
2015177300	DEBT SERVICE EXPENSE	1,192	1,360	1,357	0	0 %
TOTAL		93,057	95,040	95,032	0	0 %
=====						
FIRE LEASE DEBT SVC EXP						
2025177100	DEBT SERVICE-PRINCIPAL	80,575	105,750	82,731	0	0 %
2025177200	DEBT SERVICE-INTEREST	5,126	0	2,970	0	0 %
TOTAL		85,701	105,750	85,701	0	0 %
=====						
SALES TAX BOND DEBT SVC EXP						
2035177100	DEBT SERVICE-PRINCIPAL	365,000	375,000	375,000	390,000	104 %
2035177200	DEBT SERVICE-INTEREST	185,654	173,165	173,160	159,775	92 %
2035177300	DEBT SERVICE EXPENSE	0	0	0	500	0 %
TOTAL		550,654	548,165	548,160	550,275	100 %
=====						
N COLLIER BANK NT DEBT SVC EXP						
2045177100	DEBT SERVICE-PRINCIPAL	1,000,000	0	0	0	0 %
2045177200	DEBT SERVICE-INTEREST	43,778	0	122	0	0 %
TOTAL		1,043,778	0	122	0	0 %
=====						
2009 FIRE TRUCK LEASE						
2065177100	DEBT SERVICE-PRINCIPAL	0	0	0	56,700	0 %
2065177200	DEBT SERVICE-INTEREST	0	25,310	25,053	34,010	134 %
TOTAL		0	25,310	25,053	90,710	358 %
=====						
GRAND TOTAL DEBT SVC EXPENSES		2,618,423	1,622,115	1,601,601	1,490,985	92 %
=====						



Water/Sewer Fund

Debt Service Summary

Revenues for Debt Service:

Utility Rate Base	\$	9,865,840
Utility 8% Surcharge - (ERC) - STRP		735,640
Utility 6 % Surcharge - Resurfacing		782,580
Impact Fees		106,380

TOTAL REVENUES	\$	11,490,440
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Debt Service Expenditures:

DEBT SECURED BY UTILITY RATE BASE:

Utility Revenue Bond, Series 2003			
	Principal	2,200,000	
	Interest	3,076,690	5,276,690
Utility Revenue Note, Series 2006			
	Principal	287,360	
	Interest	167,760	455,120
Utility Revenue Note, Series 2008			
	Principal	354,795	
	Interest	276,480	631,275
2008 Water Improvement (LOC)			
	Principal	-	
	Interest	15,215	15,215
Utility Revenue Bond, Series 2010			
2010A Capital Projects			
	Principal	-	
	Interest	1,716,220	1,716,220
2010B Taxable			
	Principal	175,000	
	Interest	443,580	618,580
2010A (ERC)			
	Principal	285,000	
	Interest	450,640	735,640
2010A (Road Resurface)			
	Principal	670,000	
	Interest	112,580	782,580
Utility Revenue Note 2011 (Partial Refunding of Series 2003)			
	Principal		
	Interest	726,960	726,960
2011 Water Improvement SRF Loan			
	Principal		
	Interest	330,780	330,780
Water Improvement SRF Loan (Estimate Closing in 2012)			
	Principal		
	Interest	95,000	95,000

DEBT SECURED BY IMPACT FEES:

State Revolving Loan - Preconstruction (2007)			
	Principal	68,125	
	Interest	38,255	\$ 106,380

TOTAL DEBT SERVICE EXPENDITURES	\$	11,490,440
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City of Marco Island

Fiscal Year 2011/2012 Budget



08/25/11

Page 1

WATER & SEWER DEBT REVENUE

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

CAPACITY ASSMT DEBT REVENUE						
4563810020	TRANSFER FROM ASSESSMENT FUND	763,399	0	0	0	0 %
4563810402	TRANSFER FROM CAPACITY ASSMT	0	615,950	0	0	0 %
4563810418	TRANSFER FROM LAMPLIGHTER	32,637	116,490	0	0	0 %
4563810419	TRANSFER FROM SHEFFIELD	32,635	153,925	0	0	0 %
4563810434	TRANSFER FROM WATER IMPACT FUN	0	0	0	106,380	0 %
4563810447	XFER FROM LL DEBT SVC FUND	11,875	0	0	0	0 %
4563810448	XFER FROM SHEFFIELD DEBT SVC F	11,875	0	0	0	0 %
4563840000	BOND PROCEEDS	5,925,000	0	0	0	0 %
TOTAL		6,777,421	886,365	0	106,380	12 %
=====						
2003 UTILITY REVENUE BOND REV						
4573610000	INTEREST EARNED	425,247	0	113,767	0	0 %
4573670000	GAIN/LOSS ON SALE OF INVESTMEN	(13,729)	0	0	0	0 %
4573810020	TRANSFER FROM ASSESSMENT FUND	6,592,995	0	0	0	0 %
4573810400	TRANSFER FROM UTILITY OPERATIO	4,332,829	6,559,370	6,559,370	5,276,690	80 %
4573810464	TRANSFER FROM 2010A UTIL BD PR	3,261,938	0	0	0	0 %
TOTAL		14,599,279	6,559,370	6,673,137	5,276,690	80 %
=====						
2006 UTILITY REVENUE BOND REVE						
4583810020	TRANSFER FROM ASSESSMENT FUND	465,176	0	0	0	0 %
4583810400	TRANSFER FROM UTILITY OPERATIO	367,212	460,460	460,460	455,120	99 %
TOTAL		832,387	460,460	460,460	455,120	99 %
=====						
2008 UTILITY REVENUE BOND REV						
4593810020	TRANSFER FROM ASSESSMENT FUND	644,934	0	0	0	0 %
4593810400	TRANSFER FROM UTILITY OPERATIO	152,417	638,030	638,030	631,275	99 %
TOTAL		797,351	638,030	638,030	631,275	99 %
=====						
4623810400	TRANS FROM WATER OPERATIONS	0	0	0	15,215	0 %
4623810434	XFER FROM FUND 434	34,455	0	0	0	0 %
TOTAL		34,455	0	0	15,215	0 %
=====						
2010B UTILITY SYS STRP (ERC)						
4653810000	USE OF RESERVES	0	228,885	0	0	0 %
4653810400	TRANSFER FROM UTILITY OPERATIO	0	228,885	223,585	0	0 %
4653810433	TRANSFER FROM UTIL SURCHG FUND	228,881	0	457,770	735,640	0 %
TOTAL		228,881	457,770	681,355	735,640	161 %
=====						

City of Marco Island

Fiscal Year 2011/2012 Budget



08/25/11

Page 2

WATER & SEWER DEBT REVENUE CONT'D

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

2010A UTILITY SYS RESURFACING						
4663810000	USE OF RESERVES	0	64,665	0	0	0 %
4663810400	TRANSFER FROM UTILITY OPERATIO	0	64,660	0	0	0 %
4663810432	TRANSFER FROM UTIL SURCHG RESU	64,663	0	0	782,580	0 %

TOTAL		64,663	129,325	0	782,580	605 %
=====						
2010B UTIL SYS DEBT (TAXABLE)						
4673610000	INTEREST EARNED	51,093	0	20,185	0	0 %
4673810000	USE OF RESERVES	0	223,585	0	0	0 %
4673810400	TRANSFER FROM WATER & SEWER OP	223,583	223,585	0	618,580	277 %
4673841000	BOND PROCEEDS	626,898	0	0	0	0 %

TOTAL		901,574	447,170	20,185	618,580	138 %
=====						
2010 UTILITY SYS CAP PROJ DEBT						
4683810000	USE OF RESERVES	0	858,110	0	0	0 %
4683810400	TRANSFER FROM UTILITY OPERATIO	43,738	858,110	858,110	1,716,220	200 %
4683810464	XFER FROM 464 FUND	2,197,402	0	0	0	0 %

TOTAL		2,241,141	1,716,220	858,110	1,716,220	100 %
=====						
2011 PARTIAL REFUNDING 2003						
4693810400	TRANSFER FROM UTILITY OPERATIO	0	0	0	726,960	0 %

TOTAL		0	0	0	726,960	0 %

2011 WATER IMPROVMT SRF LOAN						
4703610000	INTEREST EARNED	0	0	2,169	0	0 %
4703810400	TRANS FROM WATER OPERATIONS	0	0	330,778	425,780	0 %
4703810434	XFER FROM FUND 434	0	0	137,824	0	0 %

TOTAL		0	0	470,771	425,780	0 %
=====						
GRAND TOTAL DEBT SVC REVENUE						
		26,477,152	11,294,710	9,802,048	11,490,440	102 %
=====						

City of Marco Island

Fiscal Year 2011/2012 Budget



08/25/11

WATER & SEWER DEBT EXPENDITURES

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

CAPACITY ASSESSMENT DEBT SVC						
4565367100	DEBT SERVICE PRINCIPAL	419,329	379,120	354,632	0	0 %
4565367200	DEBT SERVICE INTEREST	560,922	507,245	428,744	0	0 %
456536900071	DEBT SERVICE PRINCIPAL - CAPAC	0	0	0	68,125	0 %
456536900072	DEBT SERVICE INTEREST - CAPACI	0	0	0	38,255	0 %
456536900073	AMORTIZATION	11,380	0	0	0	0 %
456536900079	DEBT SERVICE OFFSET	5,533,720	0	0	0	0 %
TOTAL		6,525,351	886,365	783,376	106,380	12 %
=====						
2003 UTILITY REVENUE BOND DEBT						
4575367100	DEBT SERVICE PRINCIPAL	2,075,000	2,135,000	2,135,000	2,200,000	103 %
4575367200	DEBT SERVICE INTEREST	4,457,995	4,424,370	4,390,743	3,076,690	70 %
4575367300	AMORTIZED BOND ISSUE COSTS	76,069	0	76,069	0	0 %
4575367301	AMORTIZED BOND PREMIUM	(40,704)	0	(40,704)	0	0 %
4575367302	CURRENT YEAR BOND EXPENSE	300	0	0	0	0 %
4575367999	DEBT SERVICE OFFSET	(2,075,000)	0	(2,135,000)	0	0 %
TOTAL		4,493,660	6,559,370	4,426,108	5,276,690	80 %
=====						
2006 UTILITY REVENUE BOND DEBT						
4585367100	DEBT SERVICE PRINCIPAL	267,014	277,000	277,000	287,360	104 %
4585367200	DEBT SERVICE INTEREST	188,693	183,460	178,189	167,760	91 %
4585367999	DEBT SERVICE OFFSET	(267,014)	0	(277,000)	0	0 %
TOTAL		188,693	460,460	178,189	455,120	99 %
=====						
2008 UTILITY REVENUE BOND DEBT						
4595367100	DEBT SERVICE PRINCIPAL	0	340,935	340,932	354,795	104 %
4595367200	DEBT SERVICE INTEREST	304,002	297,095	290,141	276,480	93 %
4595367999	DEBT SERVICE OFFSET	0	0	(340,932)	0	0 %
TOTAL		304,002	638,030	290,141	631,275	99 %
=====						
2008 SRLF WATER PROJECTS						
4625367200	DEBT SERVICE INTEREST	34,455	0	30,918	15,215	0 %
TOTAL		34,455	0	30,918	15,215	0 %
=====						
2010A UTIL SYS STRP (ERC)						
4655367100	DEBT SERVICE PRINCIPAL	0	0	0	285,000	0 %
4655367200	DEBT SERVICE INTEREST	228,881	457,770	381,299	450,640	98 %
TOTAL		228,881	457,770	381,299	735,640	161 %
=====						

City of Marco Island

Fiscal Year 2011/2012 Budget



08/25/11

WATER & SEWER DEBT EXPENDITURES CONT'D

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

2010A UTILITY SYS RESURFACING						
4665367100	DEBT SERVICE PRINCIPAL	0	0	0	670,000	0 %
4665367200	DEBT SERVICE INTEREST	64,663	129,325	129,325	112,580	87 %

	TOTAL	64,663	129,325	129,325	782,580	605 %
=====						
2010B UTILTIY SYS DEBT TAXABLE						
4675367100	DEBT SERVICE PRINCIPAL	0	0	0	175,000	0 %
4675367200	DEBT SERVICE INTEREST	223,583	447,170	447,165	443,580	99 %
4675367300	AMORTIZATION	3,177	0	6,378	0	0 %
4675367301	OTHER DEBT SERVICE COSTS	0	0	400	0	0 %
467536900079	DEBT SERVICE OFFSET	626,898	0	0	0	0 %

	TOTAL	853,658	447,170	453,943	618,580	138 %
=====						
2010A UTIL SYS CAP PROJ DEBT						
4685367200	DEBT SERVICE INTEREST	858,106	1,716,220	1,716,213	1,716,220	100 %
4685367300	AMORTIZATION EXPENSE	(48,448)	0	31,249	0	0 %
4685367301	OTHER DEBT SERVICE COSTS	0	0	400	0	0 %

	TOTAL	809,658	1,716,220	1,747,862	1,716,220	100 %

2011 PARTIAL REFUNDING 2003						
4695367200	DEBT SERVICE INTEREST	0	0	0	726,960	0 %

	TOTAL	0	0	0	726,960	0 %

2011 WATER IMPRV SRF LOAN						
4705367200	DEBT SERVICE INTEREST	0	0	0	425,780	0 %

	TOTAL	0	0	0	425,780	0 %

	GRAND TOTAL DEBT SVC EXPENSES	13,503,020	11,294,710	8,421,159	11,490,440	102 %
=====						

City of Marco Island

Fiscal Year 2011/2012 Budget



ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

CAPITAL PROJECTS FUND REVENUES						
3003314901	FDOT LAP GRANT	0	396,898	202,492	227,840	57 %
3003360000	STATE DOT CONTRIBUTIONS ILOT	70,281	0	0	0	0 %
3003361000	FDOT/ARRA GRANT	313,928	0	0	0	0 %
3003374000	COLLIER COUNTY TRANSPN GRANT	1,000,000	0	0	0	0 %
3003375000	S FL WATER MANAGEMENT GRANT	300,000	400,000	0	500,000	125 %
3003376000	HUD/CDBG GRANT	0	75,000	62,608	0	0 %

	INTERGOVERNMENTAL REVENUE:	1,684,210	871,898	265,100	727,840	83 %

	SPECIAL REVENUES:	0	0	0	0	0 %

3003810000	TRANSFER FROM GENERAL FUND	4,289,674	2,211,000	2,211,000	1,255,300	57 %
3003810300	USE OF RESERVES	0	3,904,506	0	758,000	19 %
3003810520	TRANSFER FROM ASSET REPLACEMEN	0	0	0	609,300	0 %

	NON-REVENUES:	4,289,674	6,115,506	2,211,000	2,622,600	43 %

	GRAND TOTAL FOR FUND:	5,973,884	6,987,404	2,476,100	3,350,440	48 %
=====						

City of Marco Island

Fiscal Year 2011/2012 Budget



ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT
CAPITAL PROJECTS FUND EXPENDITURES						
3005380099	CITY WIDE DRAINAGE IMPR	614,381	348,996	260,510	195,000	1
3005380100	MASTER DRAINAGE PLAN	0	0	0	480,000	0
3005386401	NCB-STM DRAIN PROJ #4 (2010)	51,157	48,843	22,087	325,000	7
3005386402	NCB-STM DRAIN PROJ #3 (2010)	93,375	1,073,271	657,350	0	0
3005386403	SWALLOW-STM DRAIN PROJ (2010)	206,766	144,588	144,588	0	0
STORMWATER DRAINAGE:		965,678	1,615,698	1,084,534	1,000,000	1

BEACH AND WATERWAYS:		0	0	0	0	0

3005400023	JOLLY BR UTIL RELOC (2009)	32,268	18,031	4,693	0	0
3005400025	EAST WINTERBERRY BRIDGE REPAIR	1,500	0	0	0	0
3005400099	CITY-WIDE BRIDGE REPAIRS	455,128	1,017,568	121,933	0	0
3005400100	BRIDGE INTEGRITY STUDY	0	81,173	0	0	0
3005400160	SMOKEHOUSE BAY BRIDGES	139,891	1,124,305	435,669	758,000	1
3005400200	CAXAMBAS BRIDGE REPAIR	81,269	0	0	0	0
3005406401	HERNANDO BRIDGE (2010)	2,567	380,357	198,718	0	0
BRIDGE IMPROVEMENTS:		712,623	2,621,434	761,013	758,000	0

3005410005	SAN MARCO/HEATHWOOD INTERSECTI	17,455	67,675	15,600	0	0
3005410098	STREET IMPROVEMENTS	424,449	331,947	40,010	0	0
3005415305	MARCO LAKE DR. SIDEWALK	110	0	0	0	0
3005415306	5TH AVENUE SIDEWALK	198	0	0	0	0
ROADWAYS:		442,212	399,622	55,610	0	0

3005415305	MARCO LAKE DR. SIDEWALK	110	0	0	0	0
3005416301	ROADS & STREETS	0	0	0	500,140	0
3005416305	BIKE PATH	0	0	0	100,000	0
3005416306	SAFE ROUTES TO SCHOOL	0	0	0	383,000	0
3005416400	MACHINERY & EQUIPMENT	0	0	0	46,000	0
3005416402	HUD/CDBG SIDEWALKS (2010)	19,178	76,922	45,821	0	0
3005416403	BALD EAGLE SIDEWALK (2010)	11,662	71,181	40,467	0	0
3005416404	S COLLIER BLVD SIDEWALK (2010)	81,669	395,138	340,842	0	0
3005416405	BALD EAGLE STREET LIGHTS (2010)	0	452,500	286,820	0	0
3005416406	BIKE PATH WIDENING	78,102	43,140	0	0	0
3005420012	BALD EAGLE PATHWAY	438,897	203,452	70,225	0	0
3005426401	BIKE PATH IMPROVEMENTS (2010)	64,469	135,281	75,701	0	0
PEDESTRIAN/BICYCLE WAYS:		694,086	1,377,614	859,876	1,029,140	1

3005790004	ROADSIDE BORDER LANDSCAPING	79,087	48,078	6,046	0	0
3005790011	VETERANS PARK TREE GRANT	0	18,255	18,255	0	0
STREETSCAPE IMPROVEMENTS:		79,087	66,333	24,301	0	0

City of Marco Island

Fiscal Year 2011/2012 Budget



ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT
3005420001	LEIGH PLUMMER PARK SITE IMPROV	6,675	2,625	562	0	0
3005420020	MACKLE PARK EXPANSION	796,334	141,136	20,536	0	0
3005420021	WINTERBERRY PARK EXPANSION	65,298	1,172	0	0	0
3005726400	MACHINERY & EQUIPMENT	0	0	0	42,500	0
3005726420	SIGNAGE	0	0	0	4,100	0
	PARKS, REC & OPEN SPACE:	868,307	144,933	21,098	46,600	0
3005196200	CITY HALL BUILDING IMPROVEMENT	0	85,000	0	0	0
3005196450	INFORMATION TECHNOLOGY	0	0	0	244,700	0
3005206400	MACHINERY & EQUIPMENT	0	0	0	5,400	0
3005216400	MACHINERY & EQUIPMENT	0	0	0	247,600	0
3005220000	N FIRE STA (#51) RENOV (2009)	1,302	16,000	0	0	0
3005220001	FIRE-SCBA EQUIPMENT (2010)	225,238	49,762	21,503	0	0
3005800065	POLICE SERVICES EXPANSION	56,657	50,075	5,174	0	0
3005226201	BUILDING UPGRADE	0	0	0	19,000	0
3005806401	PUBLIC WKS MAINT BLDG (2010)	65,150	167,270	73,332	0	0
	CIVIC FACILITIES:	348,347	368,107	100,010	516,700	1
3005810204	TRANS TO N COLLIER BANK NOTE D	1,000,000	0	0	0	0
3005810301	TRANSFER TO 301 FUND	1,182,509	0	0	0	0
	CONTINGENCY AND OTHER:	2,182,509	0	0	0	0
	GRAND TOTAL FOR FUND:	6,292,848	6,593,741	2,906,442	3,350,440	1

**CAPITAL IMPROVEMENT PROJECTS
FIVE-YEAR PROGRAM - FY 2012- FY 2016**

PROJECT DESCRIPTION (USES)	FUNDING CODE	FY 2012	FY2013	FY 2014	FY 2015	FY 2016	TOTAL
Fire Fitness Room Equipment	5		8,820				8,820
Fire Station #51 Upgrades	5	19,000					19,000
Fire Station #50				1,500,000			1,500,000
Fire Rescue Boat - Replacement	1		280,000				280,000
Quick Response Vehicle	5		150,000				150,000
Police Vehicles & Replacement Equipment	5	118,000	114,000	114,000	114,000	114,000	574,000
Police Radios - (42 Units)	5	105,000					105,000
Police Vehicle Video System	5	18,000					18,000
Police Vehicle Radar Units	5	6,600					6,600
Code Enforcement Noise Meter	5	2,000					2,000
Code Enforcement External Defibrillator	5	3,400					3,400
Sub Total		272,000	552,820	1,614,000	114,000	114,000	2,666,820
Information Technology - Hardware Upgrade	5	44,700					44,700
Finance Software	5 (6)	200,000	150,000				350,000
Sub Total		244,700	150,000	0	0	0	394,700
Tommy Barfield Renovate Tennis Courts, Dugouts Etc			45,000				45,000
Founders Park New Memorial			50,000				50,000
Parks Maintenance - Athletic Field Lawnmower	5	42,500					42,500
Leigh Plummer Park Master Plan Renovations			300,000				300,000
Mackle Park:							
Covered Basketball Courts				450,000			450,000
Concession/Restrooms				100,000			100,000
Parking Lot Impr- Drainage & Lighting			300,000				300,000
Sidewalk & Low level lighting			40,000				40,000
Landscaping				35,000			35,000
Plaza Overlook					500,000		500,000
Lake Overlook						1,000,000	1,000,000
Winterberry Park Softball - Wireless Scoreboard	5 (6)	4,100					4,100
Mackle Park Recreation Center - Lease/purchase (20)	1		400,000	400,000	400,000	400,000	1,600,000
Sub Total		46,600	1,135,000	985,000	900,000	1,400,000	4,466,600
Smokeyhouse Bridge	7	758,000	4,000,000	4,000,000			8,758,000
West Winterberry Bridge						750,000	750,000
Blackmore Bridge			250,000				250,000
Annual Bridge Rehabilitation Project			250,000	250,000	250,000	250,000	1,000,000
North Collier Blvd Phase 4 Drainage	1,3	325,000					325,000
Miscellaneous Drainage Outfalls - Citywide	1,2,3	195,000		300,000	300,000	30,000	825,000
Swallow Avenue Drainage Phase 2	1,2,3		600,000				600,000
Master Plan Drainage Project - Citywide	1,2,3	480,000		300,000	300,000	300,000	1,380,000
Amazon Alley Drainage & Parking						300,000	300,000
Safer Routes to Schools	1,4	383,000		600,000			983,000
San Marco/Heathwood Intersection -(Resize)	2 (6)	0	475,000				475,000
Street Resurfacing - Citywide	1 (6)	500,140	400,000	400,000	400,000	400,000	2,100,140
San Marco/Barfield Intersection - (Resize)	1,2 (6)	0	150,000				150,000
Bald Eagle/Elkcam Signal Upgrade	1 (6)	0		50,000			50,000
San Marco Resurfacing	1 (6)	0		50,000			50,000
Bald Eagle Turn Lanes	1			425,000			425,000
Bald Eagle Resurfacing	1					250,000	250,000
Bike Paths - Committee Priority List	1,2	100,000	150,000	150,000	150,000	150,000	700,000
Traffic Signal Battery Back-up	1 (6)	0		80,000			80,000
Public Works Vehicles	5	46,000		46,000		46,000	138,000
Sub Total		2,787,140	6,275,000	6,651,000	1,400,000	2,476,000	19,589,140
SUB-TOTAL		3,350,440	8,112,820	9,250,000	2,414,000	3,990,000	27,117,260
OTHER PROJECTS							
Veterans' Community Park Improvements & War Memorial			1,000,000				1,000,000
Band Shell/Concession/Event Lawn			2,500,000				2,500,000
Park Avenue Angle Parking/Lights/Sidewalks				2,500,000			2,500,000
Joy Circle Angle Parking/Lights/Sidewalks					2,500,000		2,500,000
Develop Event/Special Event Area						2,500,000	2,500,000
TOTAL PROJECTS		3,350,440	11,612,820	11,750,000	4,914,000	6,490,000	38,117,260

FUNDING SOURCES

Transfer from General Fund	1	855,300	8,275,000	7,351,000	2,700,000	3,776,000	22,957,300
Collier County Transportation Grant	2	400,000	1,000,000	1,000,000	1,000,000	1,000,000	4,400,000
SFWMD/BCB-Drainage	3	500,000	500,000	200,000	200,000	200,000	1,600,000
FDOT Grant	4	227,840		600,000			827,840
Asset Replacement Fund	5	609,300	1,837,820	2,599,000	1,014,000	1,514,000	7,574,120
CIP Rollover	7	758,000					758,000
TOTAL FUNDING		3,350,440	11,612,820	11,750,000	4,914,000	6,490,000	38,117,260

City of Marco Island Fiscal Year 2011/2012 Budget



09/29/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

WATER & SEWER CAPITAL PROJECTS						
CAPITAL PROJ FUNDED BY RATES						
4033810010	TRANSFER FROM UTILITY OPERATIN	0	1,575,000	1,575,000	0	0 %

	TOTAL CAPITAL PROJ REVENUES	0	1,575,000	1,575,000	0	0 %
=====						
CAPITAL PROJECTS EXPENSE						
40353690009099	CONTINGENCY	0	1,575,000	0	0	0 %
40353695336357	N PLANT TREATMENT EXPANSION	23,375	0	0	0	0 %
40353695336358	EMERGENCY GENERATOR - N PLANT	755,462	0	0	0	0 %
40353695336955	REGULATORY MONITORING	100,330	0	0	0	0 %
40353695336999	CAPITAL PROJECT OFFSET	(1,593,626)	0	0	0	0 %
40353695356358	CONVERSION OF WWTP TO MBNR	685,671	0	0	0	0 %
40353695356361	MARCO SHORES WWTP	28,783	0	0	0	0 %
40353695356486	CAPITAL EQUIPMENT	5	0	0	0	0 %

	TOTAL CAPITAL PROJECTS EXPENSE	0	1,575,000	0	0	0 %
=====						
WTR & SWR RENEW & REPL REVENUE						
4303610000	INTEREST EARNED	3,750	0	0	0	0 %
4303690000	MISCELLANEOUS REVENUE	0	0	11,468	0	0 %
4303810020	TRANSFER FROM UTILITY FUND	1,650,000	1,600,000	1,599,996	2,301,600	144 %
4303810430	USE OF RESERVES	0	991,536	0	0	0 %
43038110000000	USE OF RESERVES	0	0	0	383,900	0 %

	TOTAL REVENUES RENEWAL & REPLA	1,653,750	2,591,536	1,611,464	2,685,500	104 %
=====						
WTR & SWR RENEWAL & REPL EXPEN						
43053625006310	RENEW & REPLACE - WATER (C&D)	0	376,604	127,101	150,000	40 %
43053625006320	RENEW & REPLACE - SEWER (C&D)	0	162,500	97,425	150,000	92 %
43053690006400	EQUIPMENT	0	0	0	55,000	0 %
43053695336310	RENEWAL & REPLACEMENT - WATER	622,490	555,979	284,090	300,000	54 %
43053695336320	RENEWAL & REPLACEMENT - SEWER	181,476	250,064	192,814	300,000	120 %
43053695336351	FACILITY SECURITY (4-L)	19,710	58,941	38,743	0	0 %
43053695336400	VEHICLE RPLCMT PGM (8-A)	0	145,000	143,233	167,500	116 %
43053695336401	WINTERBERRY PIPELINE (4-E)	104,834	29,766	29,766	0	0 %
43053695336402	RE-USE SITE SECURITY (1-E)	69,873	50,127	24,640	0	0 %
43053695336403	RE-USE ELECTRICAL UPGRADE (1-J)	0	25,000	20,588	0	0 %
43053695336404	REPLACE FIRE HYDRANTS (7-A)	93,389	21,611	8,885	0	0 %
43053695336405	RE-USE INSTRUMENT UPGRADE (1-K)	20,909	43,786	32,416	0	0 %
43053695336408	REHAB GRAVITY SEWER (2-C)	0	200,000	0	100,000	50 %
43053695336413	RE-USE SEAWALL REPLACEMENT	0	0	0	470,000	0 %
43053695336432	INOPERATIVE VALVE REPLCMT (4-A)	510,448	8,375	3,319	0	0 %
43053695336433	DEAD END FLUSHING (7-D)	22,841	78,249	56,964	83,000	106 %
43053695336434	REHAB LIFT STATION CONTROL (2-	245,466	0	0	0	0 %
43053695336436	METER REPALCEMENT PROGRAM (7-E	188,488	227,982	222,757	160,000	70 %
43053695336475	HIGH SERVICE PUMPS (6-C)	62,910	7,552	4,813	0	0 %
43053695336520	WATER MAIN UPGRADES	0	0	0	750,000	0 %
43053695336999	CAPITAL OUTLAY OFFSET	(2,142,834)	0	0	0	0 %
4305819099	CONTINGENCY	0	350,000	0	0	0 %

	TOTAL RENEWAL & REPL EXPENSE	0	2,591,536	1,287,554	2,685,500	104 %
=====						

City of Marco Island Fiscal Year 2011/2012 Budget



09/29/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

WTR/SWR CAP RESERVE REVENUES						
4313610000	INTEREST EARNED	3,000	0	0	0	0 %
4313810020	TRANSFER FROM UTILITY FUND	1,500,000	1,725,000	1,725,000	1,054,000	61 %
4313810431	USE OF RESERVES	0	1,102,731	0	0	0 %

	TOTAL REVENUE WTR/SWR CAP RESE	1,503,000	2,827,731	1,725,000	1,054,000	37 %
=====						
WTR/SWR CAPITAL RESERVE EXPENS						
43153625006478	CAPITAL EQUIPMENT (C&D)	0	26,000	1,515	20,000	77 %
43153695336362	NORTH PLANT SITE PREP (1-F)	257,995	124,154	81,695	0	0 %
43153695336370	RAW WATER FENCING	0	0	0	200,000	0 %
43153695336371	NEW FIRE HYDRANTS	0	0	0	250,000	0 %
43153695336401	TRANSFER PUMPS (5-B)	0	400,000	333,632	0	0 %
43153695336402	SHORES INSTRUMENT UPGRADE (3-C)	353	44,647	1,894	0	0 %
43153695336410	SURFACE WATER UV CONT (5-A)	199,633	1,200,367	239,396	0	0 %
43153695336411	LISTATION CONTROL (2-G)	0	75,000	16,931	84,000	112 %
43153695336450	POTABLE WATER LINES (4-E)	22,048	27,539	16,564	0	0 %
43153695336455	SCADA DATA MANAGEMENT (2-E)	75,905	201,150	133,026	50,000	25 %
43153695336460	R O MEMBRANE REPLCMT (4-K)	541,318	551,213	166,317	0	0 %
43153695336462	WASTEWATER COLLECTN REHAB (2-A)	169,963	14,993	0	0	0 %
43153695336466	WASTEWATER PLANT UPGRADES	20,842	0	0	0	0 %
43153695336478	CAPITAL EQUIPMENT (8-B)	210,630	39,590	0	50,000	126 %
43153695336483	WASTEWATER EQUIPMENT	0	85,182	73,104	0	0 %
43153695336490	N PLANT WATER PRESSURE FILTERS	0	37,896	22,210	0	0 %
43153695336520	WATER MAIN UPGRADE	0	0	0	400,000	0 %
43153695336999	CAPITAL OUTLAY OFFSET	(1,498,685)	0	0	0	0 %

	TOTAL EXPENSES CAPITAL RESERVE	0	2,827,731	1,086,285	1,054,000	37 %
=====						
UTILITY SURCHG RESUFACING						
4323436000	UTILITY 6% SCHG - RESURFACING	0	1,531,775	1,338,401	961,065	63 %
4323810020	TRANSFER FROM UTILITY FUND	1,301,881	0	0	0	0 %
4323810432	USE OF RESERVES	0	1,161,884	0	0	0 %
4323810464	TRANSFER FROM 464 FUND	3,500,000	0	0	0	0 %

	TTL REVENUE UTIL SURCHG RESURF	4,801,881	2,693,659	1,338,401	961,065	36 %
=====						
UTILITY SURCHG RESURF EXPENSE						
43253695330450	XFER TO DEBT SERVICE	0	64,665	0	782,580	1,210 %
43253695336365	STRP ROADWAY RE-SURFACING	1,128,015	2,311,184	466,634	0	0 %
43253695336999	CAPITAL OUTLAY OFFSET	(1,128,015)	0	0	0	0 %
43253695339099	CONTINGENCY	0	317,810	0	178,485	56 %
4325810466	XFER TO FUND 466	64,663	0	0	0	0 %

	TTL EXPENSE UTIL SURCHG RESURF	64,663	2,693,659	466,634	961,065	36 %
=====						
UTILITY SURCHARGE STRP REVENUE						
4333436000	UTILITY 8% SCHG - STRP (ERC)	0	2,042,365	1,784,534	1,948,275	95 %
4333810020	TRANSFER FROM UTILITY FUND	1,735,762	0	0	0	0 %
4333810412	TRANSFER FROM S BARFIELD DISTR	0	0	5,516	0	0 %
4333810419	TRANSFER FROM SURCHG FD 8% STR	0	0	2,758	0	0 %

City of Marco Island

Fiscal Year 2011/2012 Budget



09/29/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT
TOTAL REVENUE STRP		1,735,762	2,042,365	1,792,808	1,948,275	95 %
=====						
UTILITY SURCHARGE STRP EXPENSE						
4335810418	TRANSFER TO LAMPLIGHTER DISTRI	0	0	2,758	0	0 %
4335810420	TRANSFER TO MACKLE DISTRICT FU	0	0	57,918	0	0 %
4335810460	XFER TO FUND 460	88,108	0	0	0	0 %
4335810463	XFER TO FUND 463	121,121	0	0	0	0 %
4335810465	XFER TO FUND 465	228,881	0	0	0	0 %
43358190000421	TRANSFER TO GULFPORT SAD FUND	957,026	0	0	0	0 %
43358190000422	TRANSFER TO E WNTRBRY N SAD FU	278,558	0	0	0	0 %
43358190000423	TRANSFER TO ESTATES SAD FUND	0	0	1,541,722	0	0 %
43358190000424	TRANSFER TO GOLDENROD SAD FUND	0	1,012,185	1,012,185	0	0 %
43358190000425	TRANSFER TO COPPERFIELD SAD FU	0	689,500	683,985	0	0 %
43358190000426	TRANSFER TO E WNTRBRY S SAD FU	540,568	0	0	0	0 %
43358190000465	TRANSFER TO 2010A STRP DEBT SV	0	228,885	457,770	735,640	321 %
43358190009099	CONTINGENCY	0	111,795	0	1,212,635	1,085 %

TTL UTILITY SURCHG STRP EXPENS		2,214,262	2,042,365	3,756,338	1,948,275	95 %
=====						
WATER IMPACT FEE						
4343610000	INTEREST EARNED	1,500	0	0	0	0 %
43436310001040	WATER PLANT CAPACITY CHGS-ISLA	216,521	0	128,853	106,380	0 %
4343810434	USE OF RESERVES	0	226,753	0	0	0 %
43438110000000	USE OF RESERVES	0	131,000	0	0	0 %

TOTAL REVENUE WATER IMPACT FEE		218,021	357,753	128,853	106,380	30 %
=====						
WATER IMPACT FEE EXPENSE						
43453690007204	DEBT SERVICE INTEREST	0	131,000	0	0	0 %
43453695336457	FINISHED WATER STORAGE	304,858	180,912	63,227	0	0 %
43453695336473	EMERGENCY CAPITAL EQUIPMT	20	45,841	0	0	0 %
43453695336999	CAPITAL OUTLAY OFFSET	(304,878)	0	0	0	0 %
4345810456	TRANSFER TO CAPACITY FUND 456	0	0	0	106,380	0 %
4345810462	TRF TO FUND 462	34,455	0	0	0	0 %
4345810470	TRF TO FUND 470	0	0	137,824	0	0 %

TOTAL WATER IMPACT FEE EXPENSE		34,455	357,753	201,051	106,380	30 %
=====						
SEWER IMPACT FEE REVENUE						
43536310000040	SEWER PLANT CAPACITY CHGS-ISLA	135,060	0	77,098	0	0 %
43536310500040	SEWER PLANT CAPACITY CHGS-SHOR	0	0	12,908	0	0 %

TOTAL SEWER IMPACT FEE REVENUE		135,060	0	90,006	0	0 %
=====						
SEWER IMPACT FEE EXPENSE						

TOTAL SEWER IMPACT FEE EXPENSE		0	0	0	0	0 %
=====						

Utilities Capital Improvements Projects
 Five-Year Capital Improvement Program – FY12 – FY16

PROJECT DESCRIPTION		FY 2012	FY2013	FY 2014	FY 2015	FY 2016	TOTAL
RENEWAL & REPLACEMENT FUND							
WATER SYSTEM							
Dead-end Line Flushing	CD	83,000	83,000	25,000			191,000
Meter Replacement Program	CD	160,000	160,000	160,000	180,000	205,000	865,000
Replace Fire Hydrants-existing	CD		115,000	115,000		115,000	345,000
C/D Infrastructure Replacement	CD						
C/D Special Equipment	CD				200,000		200,000
Renewal & Replacement-CD	CD	300,000	375,000	362,500	362,500	437,500	1,837,500
Renewal & Replacement-Plant	P	300,000	375,000	362,500	362,500	437,500	1,837,500
Vehicle Replacement-existing-CD	CD	54,500	81,750		200,000		336,250
Vehicle Replacement-existing-Plant	P	113,000	102,500	75,000			290,500
Water Main Upgrades-Estates	CD	750,000					750,000
W&S Special Equipment	P	55,000					55,000
WASTEWATER SYSTEM							
Rehab Gravity Sewer	CD	100,000	100,000	100,000	100,000		400,000
Collection & Distribution	CD						
Manhole Repairs	CD						0
Key Marco Lift Station Upgrade	P						0
Renewal & Replacement-CD	CD	150,000	187,500	162,500	187,500	212,500	900,000
Renewal & Replacement-Plant	P	150,000	187,500	162,500	187,500	212,500	900,000
Re-Use Seawall Replacement (Design&Engineering)	P	470,000					470,000
TOTAL RENEWAL & REPLACEMENT		2,685,500	1,767,250	1,525,000	1,780,000	1,620,000	9,377,750
CAPITAL RESERVE FUND							
WATER PROJECTS							
Raw Water Fencing-existing	P	75,000					75,000
Raw Water Fencing-new sections	P	125,000					125,000
SCADA Data Management	P	50,000					50,000
Engineering: New 4MG Surface Water	P			700,000			700,000
Marco Lake Pump Upgrade	P					1,500,000	1,500,000
ASR Wells 8,9 & 10	P				400,000		400,000
Regulatory Monitoring	P		100,000	50,000	50,000		200,000
Water Main Upgrades-Estates	CD	400,000					400,000
Supplement Fire Hydrants-New 1000'	CD	250,000					250,000
Re-use Site Pavement	P		250,000				250,000
Re-use Stormwater Improvement	P		600,000				600,000
EZ GO cart	P		6,000				6,000
Capital Equipment-CD-Tapping Machine	CD	20,000					20,000
WASTEWATER PROJECTS							
Process Control Monitoring	P		40,000				40,000
Replacement Lift Station Control Panels	P	84,000	100,000	100,000			284,000
Lift Station Vault/Valve Replacement	P		75,000	75,000	75,000	75,000	300,000
Leaking Manhole Structures	CD						0
I & I Study	CD						0
Capital Equipment-CD-Dewatering dumpster	CD		35,000				35,000
Utility Other							
Asset Management System	P		50,000	50,000	25,000	25,000	150,000
Capital Equipment-CD-Bobcat	CD		50,000				50,000
Capital Equipment-CD-Trench Box	CD		40,000				40,000
Capital Equipment-Maint-Equipment	P	50,000					50,000
Capital Equipment	P		50,000	50,000	50,000	50,000	200,000
Vehicle Replacement-CD-new dump truck	CD		50,000				50,000
TOTAL CAPITAL RESERVES		1,054,000	1,446,000	1,025,000	600,000	1,650,000	5,775,000
SUBTOTAL		3,739,500	3,213,250	2,550,000	2,380,000	3,270,000	15,152,750
FUTURE PROJECTS - FUNDING TBD							
WATER PROJECTS							
Water Pipe Upgrades	CD		990,000				990,000
A/C Waterline Replacement	CD				2,000,000		2,000,000
Water Pressure/ACP Upgrade	CD				2,000,000		2,000,000
S. Plant Chemical Security	P		200,000				200,000
N. Plant New 4 MG Surface Water Upgrade	P				4,000,000		4,000,000
ASR Supply Pumps	P		1,500,000			400,000	1,900,000
Asset Management System	P		85,000	75,000			160,000
TOTAL WATER PROJECTS			2,775,000	75,000	8,000,000	400,000	11,250,000
WASTEWATER PROJECTS							
Vehicle Replacement- CD-new- camera truck	CD		250,000				250,000
2 MG Re-use Storage	P			500,000	2,000,000		2,500,000
Re-use Seawall Replacement	P		780,000				780,000
Re-use Landscaping	P		75,000				75,000
Gravity Line Upgrades	CD						0
Marco Shores WWTP Upgrade to Re-use	P				200,000	850,000	1,050,000
Marco Shores Blower Replacement	P				700,000		700,000
GRIT/FOG	P		2,500,000				2,500,000
TOTAL WASTEWATER PROJECTS			3,605,000	500,000	2,900,000	850,000	7,855,000
SUBTOTAL			6,380,000	575,000	10,900,000	1,250,000	19,105,000
TOTAL		3,739,500	9,593,250	3,125,000	13,280,000	4,520,000	34,257,750

D = do not include in bond issue

City of Marco Island

Fiscal Year 2011/2012 Budget



08/29/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

SEWER ASSESSMENT DIST REVENUE					
TIGER TAIL SEWER ASSESS DIST					
4103690000	MISCELLANEOUS REVENUE	0	13,861	0	0 %
4103690100	REVENUE HOLDING ACCOUNT	0	369,793	35,775	0 %
4103691000	CONSTRUCTION ASSESSMENT	97,455	0	83,475	0 %
4103810410	USE OF RESERVES	21,540	0	52,235	0 %

	TOTAL REVENUE - TIGER TAIL	118,995	383,653	171,485	0 %
=====					
S BARFIELD SEWER ASSESS DIST					
4113690100	REVENUE HOLDING ACCOUNT	0	60,518	11,275	0 %
4113691000	CONSTRUCTION ASSESSMENT	27,850	0	26,300	0 %
4113810411	USE OF RESERVES	7,070	0	16,465	0 %

	TOTAL REVENUE - S BARFIELD	34,920	60,518	54,040	0 %
=====					
KENDALL SEWER ASSESS DIST					
4123631000	ASSESSED DIRECT COST KENDALL S	0	(14,525)	0	0 %
4123690100	REVENUE HOLDING ACCOUNT	0	783,117	90,345	0 %
4123691000	CONSTRUCTION ASSESSMENT	266,305	0	210,810	0 %
4123810412	USE OF RESERVES	0	0	72,035	0 %

	TOTAL REVENUE - KENDALL	266,305	768,592	373,190	0 %
=====					
N MARCO SEWER ASSESS DIST					
4133690100	REVENUE HOLDING ACCOUNT	0	393,584	46,545	0 %
4133691000	CONSTRUCTION ASSESSMENT	124,470	0	108,605	0 %
4133810413	USE OF RESERVES	152,765	0	131,850	0 %

	TOTAL REVENUE - N MARCO	277,235	393,584	287,000	0 %
=====					
N BARFIELD SEWER ASSESS DIST					
4143631000	ASSESSED DIRECT COSTS N BARFIE	0	(16)	0	0 %
4143690100	REVENUE HOLDING ACCOUNT	0	705,192	68,540	0 %
4143691000	CONSTRUCTION ASSESSMENT	181,520	0	159,920	0 %
4143810414	USE OF RESERVES	320,775	0	237,640	0 %

	TOTAL REVENUE - N BARFIELD	502,295	705,176	466,100	0 %
=====					
W WINTERBERRY SWR ASSESS DIST					
4153690100	REVENUE HOLDING ACCOUNT	0	848,233	109,925	0 %
4153691000	CONSTRUCTION ASSESSMENT	279,090	0	256,490	0 %
4153810415	USE OF RESERVES	301,475	0	233,630	0 %

	TOTAL REVENUE - W WINTERBERRY	580,565	848,233	600,045	0 %
=====					

City of Marco Island

Fiscal Year 2011/2012 Budget



08/29/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

OLD MARCO SEWER ASSESS DIST					
4163690100	REVENUE HOLDING ACCOUNT	0	78,202	8,115	0 %
4163691000	CONSTRUCTION ASSESSMENT	22,015	0	18,930	0 %

	TOTAL REVENUE - OLD MARCO	22,015	78,202	27,045	0 %
=====					
PORT MARCO SEWER ASSESS DIST					
4173690100	REVENUE HOLDING ACCOUNT	0	940	300	0 %
4173691000	CONSTRUCTION ASSESSMENT	700	0	700	0 %

	TOTAL REVENUE - PORT MARCO	700	940	1,000	0 %
=====					
LAMPLIGHTER SEWER ASSESS DIST					
4183610000	INTEREST EARNED	0	161	0	0 %
4183631000	ASSESSED DIRECT COSTS LAMPLIGH	0	(1,202)	0	0 %
4183690100	REVENUE HOLDING ACCOUNT	0	508,483	54,160	0 %
4183691000	CONSTRUCTION ASSESSMENT	140,970	0	126,360	0 %
4183691010	REVENUE - CONTRACT PLUMBING	0	3,675	0	0 %
4183810415	USE OF RESERVES	0	0	125,900	0 %
4183810433	TRANSFER FROM SURCHG FD 8% STR	0	2,758	0	0 %

	TOTAL REVENUE - LAMPLIGHTER	140,970	513,875	306,420	0 %
=====					
SHEFFIELD SEWER ASSESS DIST					
4193610000	INTEREST EARNED	0	149	0	0 %
4193631000	ASSESSED DIRECT COSTS SHEFFIEL	0	(2,354)	0	0 %
4193690100	REVENUE HOLDING ACCOUNT	0	868,352	118,920	0 %
4193691000	CONSTRUCTION ASSESSMENT	308,755	0	277,475	0 %
4193691010	REVENUE - CONTRACT PLUMBING	0	3,400	0	0 %
4193810415	USE OF RESERVES	0	0	138,535	0 %

	TOTAL REVENUE - SHEFFIELD	308,755	869,547	534,930	0 %
=====					
MACKLE PARK SEWER ASSESS DIST					
4203631000	ASSESSED DIRECT COSTS MACKLE P	0	(39,079)	0	0 %
4203690100	REVENUE HOLDING ACCOUNT	0	803,198	104,485	0 %
4203691000	CONSTRUCTION ASSESSMENT	277,200	11,858	243,800	0 %
4203691010	REVENUE - CONTRACT PLUMBING	0	(2,902)	0	0 %
4203810433	TRANSFER FROM SURCHG FD 8% STR	0	57,918	0	0 %

	TOTAL REVENUE - MACKLE PARK	277,200	830,993	348,285	0 %
=====					
GULFPORT SEWER ASSESS DIST					
4213690100	REVENUE HOLDING ACCOUNT	0	1,743,653	46,870	0 %
4213691000	CONSTRUCTION ASSESSMENT	900,820	0	109,360	0 %

	TOTAL REVENUE - GULFPORT	900,820	1,743,653	156,230	0 %
=====					

City of Marco Island

Fiscal Year 2011/2012 Budget



08/29/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

E WINTERBERRY N SWR ASMT DIST					
4223690100	REVENUE HOLDING ACCOUNT	0	418,187	22,030	0 %
4223691000	CONSTRUCTION ASSESSMENT	265,345	0	51,410	0 %

	TOTAL REVENUE - E WINTRBRY N	265,345	418,187	73,440	0 %
=====					
ESTATES SEWER ASSESS DIST					
4233690100	REVENUE HOLDING ACCOUNT	0	83,932	11,755	0 %
4233691000	CONSTRUCTION ASSESSMENT	30,765	0	27,420	0 %
4233810433	TRANSFER FROM UTILITY 8% SCHG	0	1,541,722	0	0 %
4233840000	BOND PROCEEDS	0	0	11,628,555	0 %

	TOTAL REVENUE - ESTATES	30,765	1,625,654	11,667,730	0 %
=====					
GOLDENROD SEWER ASSESS DIST					
4243690100	REVENUE HOLDING ACCOUNT	0	39,311	5,275	0 %
4243691000	CONSTRUCTION ASSESSMENT	13,265	0	12,315	0 %
4243810433	XFER FROM SURCHARGE - STRP (43	1,012,185	1,012,185	0	0 %
4243840000	BOND PROCEEDS	3,919,650	0	0	0 %

	TOTAL REVENUE - GOLDENROD	4,945,100	1,051,496	17,590	0 %
=====					
COPPERFIELD SEWER ASSESS DIST					
4253690100	REVENUE HOLDING ACCOUNT	0	27,777	4,655	0 %
4253691000	CONSTRUCTION ASSESSMENT	11,760	0	10,850	0 %
4253810433	XFER FROM SURCHARGE - STRP (43	689,500	683,985	0	0 %
4253840000	BOND PROCEEDS	2,494,095	0	0	0 %

	TOTAL REVENUE - COPPERFIELD	3,195,355	711,762	15,505	0 %
=====					
E WINTERBERRY S SWR ASMT DIST					
4263690100	REVENUE HOLDING ACCOUNT	0	1,355,902	31,930	0 %
4263691000	CONSTRUCTION ASSESSMENT	821,940	0	74,505	0 %

	TOTAL REVENUE - E WNTRBRY S	821,940	1,355,902	106,435	0 %
=====					
GRAND TOTAL ASSMT DISTRICTS					
		12,689,280	12,359,968	15,206,470	0 %
=====					

City of Marco Island

Fiscal Year 2011/2012 Budget



08/29/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

SEWER ASSESSMENT DIST EXPENSE					
TIGER TAIL SEWER ASSESS DIST					
41053605356343	LEGAL & ASSESSMENT	2,200	0	0	0 %
41053690004900	MISCELLANEOUS EXPENSE	0	2,198	2,065	0 %
4105810440	TRANSFER TO TIGER TAIL SAD	116,795	0	169,420	0 %

	TOTAL EXPENSE - TIGER TAIL	118,995	2,198	171,485	0 %
=====					
S BARFIELD SEWER ASSESS DIST					
41153690004900	MISCELLANEOUS EXPENSE	0	680	585	0 %
4115810441	TRANSFER TO S BARFIELD SAD	34,920	0	53,455	0 %

	TOTAL EXPENSE - S BARFIELD	34,920	680	54,040	0 %
=====					
KENDALL SEWER ASSESS DIST					
41253605356342	CONSTRUCTION IN PROCESS	0	3,320	0	0 %
41253605356343	LEGAL & ASSESSMENT	830	0	0	0 %
41253605356345	IMPREST LABOR	0	233	0	0 %
41253690004900	MISCELLANEOUS EXPENSE	0	829	4,820	0 %
41253690004910	BOND CLOSING COSTS	0	57,996	0	0 %
41253690007204	DEBT SERVICE INTEREST	197,766	0	0	0 %
41253695339099	CONTINGENCY	67,709	0	0	0 %
4125810433	TRANSFER TO SURCHG FD 8% STRP	0	5,516	0	0 %
4125810442	XFER TO 442 FUND	0	0	368,370	0 %

	TOTAL EXPENSE - KENDALL	266,305	67,894	373,190	0 %
=====					
N MARCO SEWER ASSESS DIST					
41353605356343	LEGAL & ASSESSMENT	2,905	0	0	0 %
41353605356347	CONSULTING FEES	0	4,217	0	0 %
41353690004900	MISCELLANEOUS EXPENSE	0	2,902	2,565	0 %
41353690004910	BOND CLOSING COSTS	0	307	0	0 %
4135810443	TRANSFER TO N MARCO SAD	274,330	0	284,435	0 %

	TOTAL EXPENSE - N MARCO	277,235	7,426	287,000	0 %
=====					
N BARFIELD SEWER ASSESS DIST					
41453605356343	LEGAL & ASSESSMENT	4,365	0	0	0 %
41453605356347	CONSULTING FEES	0	4,217	0	0 %
41453690004900	MISCELLANEOUS EXPENSE	0	4,363	3,825	0 %
41453690004910	BOND CLOSING COSTS	0	308	0	0 %
4145810444	TRANSFER TO N BARFIELD SAD	497,930	0	462,275	0 %

	TOTAL EXPENSE - N BARFIELD	502,295	8,888	466,100	0 %
=====					

City of Marco Island

Fiscal Year 2011/2012 Budget



08/29/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

W WINTERBERRY SWR ASSESS DIST					
41553605356343	LEGAL & ASSESSMENT	6,405	0	0	0 %
41553605356347	CONSULTING FEES	0	4,217	0	0 %
41553690004900	MISCELLANEOUS EXPENSE	0	6,405	5,900	0 %
41553690004910	BOND CLOSING COSTS	0	308	0	0 %
4155810445	TRANSFER TO W WINTERBERRY SAD	574,160	0	594,145	0 %

	TOTAL EXPENSE - W WINTERBERRY	580,565	10,929	600,045	0 %
=====					
OLD MARCO SEWER ASSESS DIST					
41653605356343	LEGAL & ASSESSMENT	505	0	0	0 %
41653690004900	MISCELLANEOUS EXPENSE	0	505	475	0 %
4165369009099	CONTINGENCY	21,510	0	1,155	0 %
4165810446	TRANSFER TO OLD MARCO SAD 446	0	0	25,415	0 %

	TOTAL EXPENSE - OLD MARCO	22,015	505	27,045	0 %
=====					
PORT MARCO SEWER ASSESS DIST					
41753605356343	LEGAL & ASSESSMENT	15	0	0	0 %
41753690004900	MISCELLANEOUS EXPENSE	0	15	15	0 %
4175369009099	CONTINGENCY	685	0	985	0 %

	TOTAL EXPENSE - PORT MARCO	700	15	1,000	0 %
=====					
LAMPLIGHTER SEWER ASSESS DIST					
41853605356343	LEGAL & ASSESSMENT	3,455	0	0	0 %
41853605356347	CONSULTING FEES	0	2,616	0	0 %
41853690004900	MISCELLANEOUS EXPENSE	0	3,453	2,960	0 %
41853690004910	BOND CLOSING COSTS	0	244	0	0 %
41853695339099	CONTINGENCY	21,025	0	0	0 %
4185810447	TRANSFER TO LAMPLIGHTER SAD	0	0	303,460	0 %
4185810456	TRANSFER TO CAPACITY DEBT	116,490	0	0	0 %

	TOTAL EXPENSE - LAMPLIGHTER	140,970	6,312	306,420	0 %
=====					
SHEFFIELD SEWER ASSESS DIST					
41953605356342	CONSTRUCTION WORK IN PROCESS	0	2,150	0	0 %
41953605356343	LEGAL & ASSESSMENT	7,070	0	0	0 %
41953605356347	CONSULTING FEES	0	2,616	0	0 %
41953690004900	MISCELLANEOUS EXPENSE	0	7,069	6,410	0 %
41953690004910	BOND CLOSING COSTS	0	244	0	0 %
41953695339099	CONTINGENCY	147,760	0	0	0 %
4195810433	TRANSFER TO SURCHG FD 8% STRP	0	2,758	0	0 %
4195810448	TRANSFER TO SHEFFIELD SAD	0	0	528,520	0 %
4195810456	TRANSFER TO CAPACITY DEBT	153,925	0	0	0 %

	TOTAL EXPENSE - SHEFFIELD	308,755	14,836	534,930	0 %
=====					
MACKLE PARK SEWER ASSESS DIST					
42053605356342	CONSTRUCTION WORK IN PROCESS	0	15,714	0	0 %
42053605356343	LEGAL & ASSESSMENT	1,170	0	0	0 %
42053605356345	IMPREST LABOR	0	309	0	0 %
42053690004900	MISCELLANEOUS EXPENSE	0	1,165	5,370	0 %

City of Marco Island Fiscal Year 2011/2012 Budget



08/29/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT
42053690004910	BOND CLOSING COSTS	0	57,996	0	0 %
42053690007204	DEBT SERVICE INTEREST	182,554	0	0	0 %
42053695339099	CONTINGENCY	93,476	0	7,995	0 %
4205810449	XFER TO FUND 449	0	0	334,920	0 %
TOTAL EXPENSE - MACKLE PARK		277,200	75,183	348,285	0 %
=====					
GULFPORT SEWER ASSESS DIST					
42153605356340	SURVEY	0	3,433	0	0 %
42153605356341	ENGINEERING	0	416	0	0 %
42153605356342	CONSTRUCTION WORK IN PROCESS	0	1,673,655	0	0 %
42153605356343	LEGAL & ASSESSMENT	405	24,417	0	0 %
42153605356345	IMPREST LABOR	0	41,386	0	0 %
42153690004900	MISCELLANEOUS EXPENSE	0	403	385	0 %
42153690004910	BOND CLOSING COSTS	0	76,258	0	0 %
42153690007204	DEBT SERVICE INTEREST	81,510	0	0	0 %
42153695339099	CONTINGENCY	818,905	0	74,110	0 %
4215810450	TRANSFER TO GULFPORT SAD	0	0	81,735	0 %
TOTAL EXPENSE - GULFPORT		900,820	1,819,968	156,230	0 %
=====					
E WINTERBERRY N SWR ASMT DIST					
42253605356340	SURVEY	0	5,138	0	0 %
42253605356341	ENGINEERING	0	624	0	0 %
42253605356342	CONSTRUCTION WORK IN PROCESS	0	128,398	0	0 %
42253605356343	LEGAL & ASSESSMENT	150	7,157	0	0 %
42253605356345	IMPREST LABOR	0	7,409	0	0 %
42253690004900	MISCELLANEOUS EXPENSE	0	150	130	0 %
42253690004910	BOND CLOSING COSTS	0	75,298	0	0 %
42253690007204	DEBT SERVICE INTEREST	24,155	0	0	0 %
42253695339099	CONTINGENCY	241,040	0	27,900	0 %
4225810451	TRANSFER TO E WINTERBERRY N SA	0	0	45,410	0 %
TOTAL EXPENSE - E WINTRBRY N		265,345	224,174	73,440	0 %
=====					
ESTATES SEWER ASSESS DIST					
42353605356340	SURVEY	0	11,732	0	0 %
42353605356341	ENGINEERING	0	96,518	0	0 %
42353605356342	CONSTRUCTION WORK IN PROCESS	0	39,919	11,628,555	0 %
42353605356343	LEGAL & ASSESSMENT	655	6,829	0	0 %
42353605356344	PERMIT FEES	0	208	0	0 %
42353605356345	IMPREST LABOR	0	9,418	0	0 %
42353690004900	MISCELLANEOUS EXPENSE	0	651	620	0 %
42353690004910	BOND CLOSING COSTS	0	11,155	0	0 %
42353695339099	CONTINGENCY	30,110	0	38,555	0 %
TOTAL EXPENSE - ESTATES		30,765	176,430	11,667,730	0 %
=====					
GOLDENROD SEWER ASSESS DIST					
42453605356340	SURVEY	0	2,325	0	0 %
42453605356341	ENGINEERING	0	4,146	0	0 %
42453605356342	CONSTRUCTION	4,944,795	1,623,244	0	0 %
42453605356343	LEGAL & ASSESSMENT	305	1,952	0	0 %
42453605356345	IMPREST LABOR	0	67,945	0	0 %

City of Marco Island

Fiscal Year 2011/2012 Budget



08/29/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT
42453690004900	MISCELLANEOUS EXPENSE	0	305	285	0 %
42453690004910	BOND CLOSING COSTS	0	43,430	0	0 %
42453695339099	CONTINGENCY	0	0	17,305	0 %
TOTAL EXPENSE - GOLDENROD		4,945,100	1,743,346	17,590	0 %
=====					
COPPERFIELD SEWER ASSESS DIST					
42553605356341	ENGINEERING	0	4,376	0	0 %
42553605356342	CONSTRUCTION	3,195,100	50,385	0	0 %
42553605356343	LEGAL & ASSESSMENT	255	1,952	0	0 %
42553605356345	IMPREST LABOR	0	7,858	0	0 %
42553690004900	MISCELLANEOUS EXPENSE	0	252	235	0 %
42553690004910	BOND CLOSING COSTS	0	43,430	0	0 %
42553695339099	CONTINGENCY	0	0	15,270	0 %
TOTAL EXPENSE - COPPERFIELD		3,195,355	108,253	15,505	0 %
=====					
E WINTERBERRY S SWR ASMT DIST					
42653605356340	SURVEY	0	7,087	0	0 %
42653605356341	ENGINEERING	0	1,563	0	0 %
42653605356342	CONSTRUCTION WORK IN PROCESS	0	238,623	0	0 %
42653605356343	LEGAL & ASSESSMENT	315	13,664	0	0 %
42653605356345	IMPREST LABOR	0	8,536	0	0 %
42653690004900	MISCELLANEOUS EXPENSE	0	314	315	0 %
42653690004910	BOND CLOSING COSTS	0	74,807	0	0 %
42653690007204	DEBT SERVICE INTEREST	45,285	0	0	0 %
42653695339099	CONTINGENCY	776,340	0	81,900	0 %
4265810455	TRANSFER TO E WINTERBERRY S SA	0	0	24,220	0 %
TOTAL EXPENSE - E WNTBRBY S		821,940	344,594	106,435	0 %
=====					
GRAND TOTAL ASSMT DISTRICTS		12,689,280	4,611,633	15,206,470	0 %
=====					

City of Marco Island

Fiscal Year 2011/2012 Budget



08/29/11

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

SEWER ASSMT DIST DEBT REVENUE					
TIGER TAIL SAD DEBT REVENUE					
4403810410	TRANSFER FROM TIGER TAIL ASSMT	116,795	0	169,420	0 %

	TOTAL REVENUE - TIGER TAIL	116,795	0	169,420	0 %
=====					
S BARFIELD SAD DEBT REVENUE					
4413810411	TRANSFER FROM S BARFIELD SAD 4	34,920	0	53,455	0 %

	TOTAL REVENUE - S BARFIELD	34,920	0	53,455	0 %
=====					
KENDALL SAD DEBT REVENUE					
4423810412	XFER FROM FUND 412	0	0	368,370	0 %

	TOTAL REVENUE - KENDALL	0	0	368,370	0 %
=====					
N MARCO SAD DEBT REVENUE					
4433610000	INTEREST EARNED	0	1,804	0	0 %
4433810413	TRANSFER FROM N MARCO SHORES A	274,330	0	284,435	0 %

	TOTAL REVENUE - N MARCO	274,330	1,804	284,435	0 %
=====					
N BARFIELD SAD DEBT REVENUE					
4443610000	INTEREST EARNED	0	3,291	0	0 %
4443810414	TRANSFER FROM N BARFIELD ASSMT	497,930	0	462,275	0 %

	TOTAL REVENUE - N BARFIELD	497,930	3,291	462,275	0 %
=====					
W WINTERBERRY SAD DEBT REVENUE					
4453610000	INTEREST EARNED	0	3,926	0	0 %
4453810415	TRANSFER FROM W WINTERBERRY ASS	574,160	0	594,145	0 %

	TOTAL REVENUE - W WINTERBERRY	574,160	3,926	594,145	0 %
=====					
OLD MARCO SAD DEBT REVENUE					
4463810416	TRF FROM OLD MARCO SAD 416	0	0	25,415	0 %

	TOTAL REVENUE - OLD MARCO	0	0	25,415	0 %
=====					
LAMPLIGHTER SAD DEBT REVENUE					
4473610000	INTEREST EARNED	0	1,671	0	0 %
4473810418	TRANSFER FROM LAMPLIGHTER	0	0	303,460	0 %

	TOTAL REVENUE - LAMPLIGHTER	0	1,671	303,460	0 %
=====					

City of Marco Island

Fiscal Year 2011/2012 Budget



08/29/11

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

	SHEFFIELD SAD DEBT REVENUE				
4483610000	INTEREST EARNED	0	2,975	0	0 %
4483810400	TRANSFER FROM UTILITY OPERATIO	380,320	380,320	0	0 %
4483810419	TRANSFER FROM SHEFFIELD ASSMT	0	0	528,520	0 %
	TOTAL REVENUE - SHEFFIELD	380,320	383,295	528,520	0 %
=====					
	MACKLE PARK SAD DEBT REVENUE				
4493810420	XFER FROM FUND 420	0	0	334,920	0 %
	TOTAL REVENUE - MACKLE PARK	0	0	334,920	0 %
=====					
	GULFPORT SAD DEBT REVENUE				
4503810421	XFER FROM 421 FUND	0	0	81,735	0 %
	TOTAL REVENUE -GULFPORT	0	0	81,735	0 %
=====					
	E WINTERBERRY N SAD DEBT REVEN				
4513810422	XFER FROM 422 FUND	0	0	45,410	0 %
	TOTAL REVENUE -E WINTERBERRY N	0	0	45,410	0 %
=====					
	ESTATES SAD DEBT REVENUE				
	TOTAL REVENUE - ESTATES	0	0	0	0 %
=====					
	E WINTERBERRY S SAD DEBT REVEN				
4553810426	XFER FROM FUND 426	0	0	24,220	0 %
	TOTAL REVENUE -E WINTERBERRY S	0	0	24,220	0 %
=====					
	GRAND TTL ASSMT DIST DEBT REVE	1,878,455	393,988	3,275,780	0 %
=====					

City of Marco Island

Fiscal Year 2011/2012 Budget



08/30/11

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

SEWER ASSMT DIST DEBT EXPENSE					
TIGER TAIL SAD DEBT EXPENSE					
44053690007104	DEBT SERVICE PRINCIPAL	57,580	57,576	59,920	0 %
44053690007105	DEBT SERVICE PRINCIPAL - CAPACITY	0	0	26,920	0 %
44053690007204	DEBT SERVICE INTEREST	59,215	59,209	56,980	0 %
44053690007205	DEBT SERVICE INTEREST - CAPACITY	0	12,928	25,600	0 %

TOTAL EXPENSE - TIGER TAIL		116,795	129,714	169,420	0 %
=====					
S BARFIELD SAD DEBT EXPENSE					
44153690007104	DEBT SERVICE PRINCIPAL	17,215	17,213	17,920	0 %
44153690007105	DEBT SERVICE PRINCIPAL - CAPACITY	0	0	9,480	0 %
44153690007204	DEBT SERVICE INTEREST	17,705	17,702	17,040	0 %
44153690007205	DEBT INTEREST - CAPACITY	0	4,551	9,015	0 %

TOTAL EXPENSE - S BARFIELD		34,920	39,466	53,455	0 %
=====					
KENDALL SAD DEBT EXPENSE					
4425367200	DEBT SERVICE INTEREST	0	85,836	286,005	0 %
44253690007205	Kendall Debt Interest-Capacity	0	0	82,365	0 %

TOTAL EXPENSE - KENDALL		0	85,836	368,370	0 %
=====					
N MARCO SAD DEBT EXPENSE					
44353690007104	DEBT SERVICE PRINCIPAL	147,895	143,428	122,940	0 %
44353690007105	DEBT SERVICE PRINCIPAL - CAPACITY	0	0	25,840	0 %
44353690007204	DEBT SERVICE INTEREST	126,435	119,465	93,035	0 %
44353690007205	DEBT SERVICE INTEREST - CAPACITY	0	21,433	42,620	0 %

TOTAL EXPENSE - N MARCO		274,330	284,326	284,435	0 %
=====					
N BARFIELD SAD DEBT EXPENSE					
44453690007104	DEBT SERVICE PRINCIPAL	274,060	182,533	188,240	0 %
44453690007105	DEBT SERVICE PRINCIPAL - CAPACITY	0	0	54,600	0 %
44453690007204	DEBT SERVICE INTEREST	223,870	135,064	129,375	0 %
44453690007205	DEBT SERVICE INTEREST - CAPACITY	0	45,290	90,060	0 %

TOTAL EXPENSE - N BARFIELD		497,930	362,888	462,275	0 %
=====					
W WINTERBERRY SAD DEBT EXPENSE					
44553690007104	DEBT SERVICE PRINCIPAL	318,825	226,942	234,005	0 %
44553690007105	DEBT SERVICE PRINCIPAL - CAPACITY	0	0	75,360	0 %
44553690007204	DEBT SERVICE INTEREST	255,335	167,510	160,480	0 %
44553690007205	DEBT SERVICE INTEREST - CAPACITY	0	62,514	124,300	0 %

TOTAL EXPENSE - W WINTERBERRY		574,160	456,966	594,145	0 %
=====					

City of Marco Island

Fiscal Year 2011/2012 Budget



08/30/11

SEWER ASSMT DIST DEBT EXPENSE CONT'D

ACCOUNT #	DESCRIPTION	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

OLD MARCO SAD DEBT EXPENSE					
44653690007105	DEBT SERVICE PRINCIPAL - CAPACITY	0	0	6,345	0 %
44653690007205	DEBT SERVICE INTEREST - CAPACITY	0	9,555	19,070	0 %

	TOTAL EXPENSE - OLD MARCO	0	9,555	25,415	0 %
=====					
LAMPLIGHTER SAD DEBT EXPENSE					
44753690007104	DEBT SERVICE PRINCIPAL	0	50,140	109,180	0 %
44753690007105	DEBT SERVICE PRINCIPAL - CAPACITY	0	0	47,275	0 %
44753690007204	DEBT SERVICE INTEREST	0	81,755	78,810	0 %
44753690007205	DEBT SERVICE INTEREST - CAPACITY	0	34,321	68,195	0 %
44753690007320	AMORTIZATION	0	56,076	0	0 %

	TOTAL EXPENSE - LAMPLIGHTER	0	222,292	303,460	0 %
=====					
SHEFFIELD SAD DEBT EXPENSE					
44853690004910	BOND ISSUANCE COSTS	0	110,914	0	0 %
44853690007104	DEBT SERVICE PRINCIPAL	213,725	98,724	215,605	0 %
44853690007105	DEBT SERVICE PRINCIPAL - CAPACITY	0	0	62,465	0 %
44853690007204	DEBT SERVICE INTEREST	166,595	166,292	160,340	0 %
44853690007205	DEBT SERVICE INTEREST - CAPACITY	0	45,353	90,110	0 %

	TOTAL EXPENSE - SHEFFIELD	380,320	421,284	528,520	0 %
=====					
MACKLE PARK SAD DEBT EXPENSE					
4495367200	DEBT SERVICE INTEREST	0	78,609	258,890	0 %
44953690007205	Mackle Debt Interest-Capacity	0	0	76,030	0 %

	TOTAL EXPENSE - MACKLE PARK	0	78,609	334,920	0 %
=====					
GULFPORT SAD DEBT EXPENSE					
4505367200	DEBT SERVICE INTEREST	0	10,656	0	0 %
45053690007205	Gulfport Debt Interest - Capacity	0	0	81,735	0 %

	TOTAL EXPENSE - GULFPORT	0	10,656	81,735	0 %
=====					
E WINTERBERRY N DEBT EXPENSE					
4515367200	DEBT SERVICE INTEREST	0	20,088	26,790	0 %
45153690007205	W Winterbry N Debt Interest-Capacit	0	0	18,620	0 %

	TOTAL EXPENSE - E WINTRBRY N	0	20,088	45,410	0 %
=====					
E WINTERBERRY S SAD DEBT EXPEN					
4555367200	DEBT SERVICE INTEREST	0	34,090	10,420	0 %
45553690007205	E Winterbery S Debt Inter-Capacity	0	0	13,800	0 %

	TOTAL EXPENSE - E WNTRBRY S	0	34,090	24,220	0 %
=====					
	GRAND TOTAL SAD DEBT EXPENSE	1,878,455	2,155,770	3,275,780	0 %
=====					

City of Marco Island

Fiscal Year 2011/2012 Budget



08/26/11

HIDEAWAY BEACH TAX DIST REVENUE

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

HIDEAWAY BEACH REVENUES						
1503110000	AD VALOREM PROPERTY TAXES	554,229	442,628	496,972	948,100	214 %
1503111000	AD VALOREM PROP TAX - DEBT	617,121	548,017	510,988	0	0 %
1503112000	DELINQUENT AD VALOREM PROPERTY	549	0	0	0	0 %
1503377000	COLLIER CTY TDC GRANT	588,420	0	490,270	0	0 %
1503610000	INTEREST EARNED	17,658	1,000	70	0	0 %
1503810001	TRANSFER FROM GENERAL FUND	0	479,055	0	0	0 %
1503810150	USE OF RESERVES	0	1,624,676	0	0	0 %

GRAND TOTAL FOR FUND:		1,777,977	3,095,376	1,498,300	948,100	31 %
=====						

City of Marco Island

Fiscal Year 2011/2012 Budget



08/26/11

HIDEAWAY BEACH TAX DISTRICT EXPENDITURES

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

HIDEAWAY BEACH TAX DISTRICT						
1505373100	PROFESSIONAL SERVICES	26,125	35,000	15,832	53,870	154 %
1505373110	MONITORING SERVICES	27,020	133,000	57,434	152,560	115 %
1505374000	TRAVEL & PER DIEM & MISC EXPEN	3,404	2,000	1,406	2,000	100 %
1505374690	OTHER REPAIR & MAINTENANCE	6,637	21,940	7,565	21,075	96 %
1505379900	STORM EVENT RESERVE	0	200,000	0	0	0 %
TOTAL OPERATING EXPENSES:		63,186	391,940	82,238	229,505	59 %

1505376100	BEACH RENOURISHMENT	1,233,090	1,253,423	1,238,906	13,110	1 %
1505376101	REVTMENT PROJECT (2010)	48,402	66,450	25,270	41,170	62 %
1505376102	BEACH EROSION PROJ-SHORT TERM	0	317,303	0	0	0 %
1505376103	BEACH EROSION PROJ-LONG TERM	0	452,560	236,962	139,960	31 %
1505377100	ANNUAL DEBT SERVICE-PRINCIPAL	0	540,000	540,000	0	0 %
1505377200	ANNUAL DEBT SERVICE-INTEREST	19,662	71,950	6,243	0	0 %
1505377320	AMORTIZATION	6,850	1,750	1,727	0	0 %
1505379091	BEACH RESERVES	0	0	0	524,355	0 %
1505379900	STORM EVENT RESERVE	0	200,000	0	0	0 %
TOTAL CAPITAL EXPENDITURES		1,308,004	2,903,436	2,049,108	718,595	25 %

GRAND TOTAL FOR FUND:		1,371,191	3,295,376	2,131,346	948,100	29 %
=====						

City of Marco Island Fiscal Year 2011/2012 Budget



08/24/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

LIABILITY INSURANCE REVENUE						
5003610000	INTEREST EARNED	84	0	90	0	0 %
5003690000	MISCELLANEOUS REVENUE	28,070	0	913	0	0 %
5003691000	Miscellaneous - Reimbursement-	463	0	6,782	0	0 %
5003810001	CONTRIBUTIONS FROM GENERAL FUN	682,798	682,800	682,800	682,800	100 %
5003810400	CONTRIBUTIONS FROM UTILITY FUN	662,948	662,950	662,952	662,950	100 %
5003810450	CONTRIBUTIONS FROM BLG SERV FU	67,287	67,290	67,284	67,290	100 %

GRAND TOTAL FOR FUND:		1,441,650	1,413,040	1,420,821	1,413,040	100 %
=====						

City of Marco Island Fiscal Year 2011/2012 Budget



08/24/11

75.00% Yr Complete

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

LIABILITY INSURANCE EXPENDITURES						
5005193400	CONTRACTUAL SERVICES - TPA	16,000	45,000	16,460	45,000	100 %
5005193401	CONTRACTUAL SERVICES-CONSULTAN	18,700	0	18,000	0	0 %
5005194501	INSURANCE PREMIUMS	746,542	933,040	744,235	933,040	100 %
5005194502	INSURANCE CLAIMS PAID	498,669	400,000	242,567	400,000	100 %
5005194600	REPAIRS & MAINTENANCE	0	10,000	0	10,000	100 %
5005194670	SIDEWALK REPAIRS	0	25,000	0	25,000	100 %

GRAND TOTAL FOR FUND:		1,279,911	1,413,040	1,021,263	1,413,040	100 %
=====						

City of Marco Island Fiscal Year 2011/2012 Budget



08/24/11

ACCOUNT #	DESCRIPTION	ACTUAL FY2010	FINAL BUDGET FY2011	YTD ACTUAL FY2011	BUDGET FY2012	NEW BGT % CY BGT

	ASSET REPLACEMENT FUND					
5203810001	XFER FROM GENERAL FUND	1,383,459	1,427,800	1,427,796	2,731,725	2
	TOTAL REVENUE	1,383,459	1,427,800	1,427,796	2,731,725	2
=====						
5205810001	RESERVE FOR ASSET REPLACEMENT	0	1,427,800	0	2,731,725	2
	TOTAL EXPENSES	0	1,427,800	0	2,731,725	2
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FINANCIAL POLICIES

The following financial policy statements are the basis of the daily operations of the City of Marco Island. The financial policy statements define objectives, establish rules with parameters and express guidelines for stewardship and fiscal conduct by the City of Marco Island in connection with the operating budget and capital improvement program.

ANNUAL BUDGET PROCEDURES

In accordance with the City of Marco Island Charter, Section 4.04, paragraph (5.), the City Manager must prepare and submit to the City Council an annual budget, budget message, and capital program.

- (a.) **Budget Adoption** – The Council shall by Ordinance adopt an annual budget pursuant to general law in accordance with the City of Marco Island Charter, Section 3.12.
- (b.) **Balanced Budget** – Each annual budget adopted by the Council shall be a balanced budget in accordance with the City of Marco Island Charter, Section 3.12.
- (c.) **Specific Appropriation** – It is the policy of the administration that the budget shall be specific as to the nature of each category of appropriations therein. Reasonable appropriations may be made for contingencies, but not within defined spending categories. An appropriation for contingencies, if approved by the City Manager, may be stated as a separate line-item in each department's or division's budget. Use of contingency funds may be made only by approval of the City Manager by transfer of any unencumbered appropriation balance among line-items within each department or division in accordance with the City of Marco Island Charter, Section 3.13, para. (4.).
- (d.) **Budget Amendments** – The annual budget is adopted by Ordinance and may be changed by the City Manager up to a value of \$50,000. Any amounts greater than \$50,000 must be approved by Ordinance. Further changes such as transferring of available funds within a specific fund, department or division may be authorized by the City Manager in accordance with the City of Marco Island Charter, Section 3.13, paragraph (4.).
- (e.) **Reduction in Appropriations** – If at any time during the fiscal year it appears probable to the City Manager that the revenue available will be insufficient to meet the amount appropriated, the City Manager shall report to the Council



without delay, indicating the estimated amount of the deficit, any remedial action taken, and recommendations as to any other steps to be taken in accordance with the City of Marco Island Charter, Section 3.13, paragraph (2.). The Council shall then take such further action as it deems necessary to prevent any deficit, and for that purpose it may reduce one or more appropriations.

- (f.) **Limits to Appropriations** – In accordance with the City of Marco Island Charter, Section 1.1, paragraph (6.), aggregate operating expenditures shall be limited to an increase from the prior year's aggregate expenditures of 3 percent plus the then-current Federal C.O.L.A. (Department of Labor, Bureau of Statistics, Social Security Consumer Price Index) per annum following the third full year of incorporation; except that this shall not apply to emergency expenditures under Section 3.11, and shall not apply to capital projects as provided in Section 6.02. This provision will take effect starting with the fiscal year 2000-2001 budget.

CHARTER SPENDING CAP

The City of Marco Island is governed by a spending cap in the City Charter, limiting the growth in expenditures to three percent (3%) plus the year-to-year change in the federal cost of living adjustment (COLA). Historically the city has calculated the COLA as reported by the Social Security Administration in October of each year. This calculation is based on the rise in the Bureau of Labor Statistics (table CPI-W) from the third Quarter of the prior year to the corresponding period of the current year, effective the following January. In September 2002, voters approved amending the spending cap by removing all expenditures of business-type enterprise funds and expenditures funded by grants, gifts, and impact fees from the calculation of expenditures covered by the spending cap. Resolution 03-03, approved by the City Council in January 2003, established legislative intent and procedures for the calculation of expenditures covered by the spending cap. Key procedures established by this resolution are:

- The spending cap shall be determined on a "budget-to-budget" basis, with the approved budget for the prior year used as a base, and increased by the allowable three percent (3%) and the annual COLA to establish the spending cap for the new fiscal year.
- Expenditures funded by the proceeds of municipal debt are not counted against the spending cap; however, all debt service payments for the life of the debt are counted against the cap.
- Capital expenditures budgeted and subject to the spending cap in a prior fiscal year, but unexpended as of the end of that fiscal year, may be carried forward into a subsequent year and those expenditures are not counted against the spending cap a second time in the subsequent year.



OPERATING BUDGET POLICIES

The Basic Financial Statements present the status of the City's finances on a basis consistent with General Accepted Accounting Principles (GAAP) (i.e., the governmental funds use the modified accrual basis of accounting). In order to provide a meaningful comparison of actual results with the budget, the Basic Financial Statement presents the City's operations on a GAAP basis and also shows fund expenditures and revenues on a budget basis for the General Fund. All funds are presented in accordance with GASB 34 Reporting requirements.

The budget will provide adequate funding for maintenance and replacement of facilities and equipment.

The City Council will be provided with interim budget reports comparing actual versus budgeted revenue and expense activity. The City will establish and maintain a standard of accounting practices.

The City will pay for all current expenditures with current revenues. The City will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' expenses, such as postponing expenditures or accruing future year's revenues.

The City will maintain a continuing budgetary control system to ensure that it adheres to the budget.

CAPITAL IMPROVEMENT POLICIES

The City will develop a multi-year plan for capital improvements and update it annually. The City will enact an annual capital budget based on the multi-year Capital Improvement Plan with realistic and dedicated revenue sources to fund the capital plan. The City will coordinate development of the capital improvement budget with development of the operating budget. Future operating costs associated with new capital improvements will be projected and included in operating budget forecasts.

The City will use intergovernmental assistance to finance only those capital improvements that are consistent with the Capital Improvement Plan and City's priorities, and whose operating and maintenance costs have been included in operating budget forecasts.

The City will maintain all its assets at a level adequate to protect the City's capital investment and to minimize future maintenance and replacement costs.



The City will identify the estimated costs and potential funding sources for each capital project proposal before it is submitted to the City Council for approval.

The City will determine the least costly financing method for all new projects.

DEBT MANAGEMENT POLICIES

Market Review

When applicable, the City will review its outstanding debt for the purpose of determining if the financial marketplace will afford the City the opportunity to refund an issue and lessen its debt service costs. In order to consider the possible refunding of an issue a Present Value savings of three percent over the life of the respective issue, at a minimum, must be attainable.

Debt Issuance

The City will confine long-term borrowing to for capital improvements or projects that cannot be financed from current revenues.

When the City finances capital projects by issuing bonds, it will pay back the bonds within a period not to exceed the estimated useful life of the project.

The City will strive to have the final maturity of general obligation bonds at, or below, thirty (30) years.

Capital improvements, equipment and facility projects shall be classified into “pay-as-you-go” and “debt financing” classifications. Pay-as-you-go capital items will be \$5,000 or less with short lives (less than four years) or replacement of existing equipment where depreciation has been paid to the Asset Replacement Reserve. Debt financing will be used for major, non-recurring items with a minimum of four years of useful life.

Whenever possible, the City will use special assessment, revenue, or other self-supporting bonds instead of general obligation bonds, so those benefiting from the improvements will bear all or part of the cost of the project financed. The City will not use long-term debt for current operations.

The City will maintain good communications with bond rating agencies regarding its financial condition. The City will follow a policy of full disclosure on every financial report and borrowing prospectus.

REVENUE POLICIES

Pursuant to the desires of the taxpayers, the City of Marco Island has adopted a unique revenue policy. Instead of a diversified revenue stream, the City has knowingly adopted



the use of Ad Valorem (property taxes) as its primary revenue source for the General Fund.

The City will estimate its annual revenues by an objective, analytical process, wherever practical. The City will project revenues for the next year and will update this projection annually. Each existing and potential revenue source will be re-examined annually.

For Enterprise Funds, the City will annually recalculate the full costs of activities supported by user fees to identify the impact of inflation and other cost increases.

The City will automatically revise user fees, subject to review by the City Council, to adjust for the effects of inflation.

FINANCIAL RESERVE POLICIES

The city will administer the Council Policy for Emergency Reserves of 25% of the proposed fiscal year General Fund Operating Budget.

SURPLUS POLICIES

It is the intent of the City to use all surpluses generated to accomplish three goals: meeting reserve policies, avoidance of future debt and reduction of outstanding debt.

Any surpluses realized in the General Fund at year-end shall be used first to meet reserve policies as set forth in the Financial Reserve Policy. Excess surplus will then be used for the following purposes:

Asset Replacement Reserve

After General Fund reserves have been met, excess reserves may be set aside to provide the cash necessary to implement an asset replacement reserve (e.g., the vehicle replacement, the computer replacement, and the facility maintenance programs). Prior to any funds being transferred, a five-year funding projection shall be made to determine appropriate balance requirements.

Retirement or Refinancing of Existing Debt

Any excess surplus remaining after reserve policies have been met and replacement programs are fully funded over a five-year period may be used to pay principal on existing Revenue Bonds, short-term commercial paper, or other capital loans.

Cash Payments for Capital Improvement Program Projects

Using cash to purchase capital items that are budgeted to be procured with the proceeds from Revenue Bonds or short-term commercial paper will reduce the future debt burden of the City. This strategy may be combined with debt retirement to reduce future debt service after performing a financial analysis to determine the greatest net present value savings. Grant opportunities also arise requires the use of City cash matching funds to secure the grant.